



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



Adobe Acrobat Reader

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again.

(The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*



To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:
To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 [REPORT OF ACTION TAKEN IN CLOSED SESSION
2 ON NOVEMBER 6, 2006, BEGINS ON PAGE 133.]

3

4

5

6 **SUP. ANTONOVICH, MAYOR:** THIS IS THE SPECIAL MEETING, NOVEMBER
7 6, 2006, OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS, THE
8 BEILENSON HEARINGS, WHICH WILL BEGIN. BUT, BEFORE WE BEGIN THE
9 HEARINGS, I'D LIKE TO BRING UP THE GOVERNOR, YANG JING, THE
10 GOVERNOR OF INNER MONGOLIA, THE PEOPLE'S REPUBLIC OF CHINA,
11 ALONG WITH THEIR MINISTER OF FOREIGN AFFAIRS, WU LA LAMBETER,
12 THEIR DIRECTOR OF GENERAL FOREIGN AFFAIRS, JIANG WAY; THEIR
13 DIRECTOR GENERAL GAO SHELING; THEIR DIRECTOR BIEN JEN AND
14 THEIR VICE CONSUL JUST RETURNED FROM AFRICA WHO'S NOW THE
15 DIRECTOR TTYEN JANBIAU, A GOOD FRIEND, AND BAU BUHIA. IF THEY
16 WOULD COME UP, GOVERNOR, AT THIS TIME AND WELCOME. WE MET
17 EARLIER THIS MORNING. WE MADE PRESENTATIONS OR PROCLAMATIONS
18 ON BEHALF OF THE COUNTY TO THE GOVERNOR AND HIS DELEGATION.
19 SO, GOVERNOR YANG JING. [APPLAUSE]

20

21 **YANG JING:** (FOREIGN LANGUAGE).

22

23 **(VOICE OF INTERPRETER):** DEAR HONORABLE SUPERVISOR MICHAEL
24 ANTONOVICH, LADIES AND GENTLEMEN, FRIENDS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **YANG JING:** (FOREIGN LANGUAGE)

2

3 **(VOICE OF INTERPRETER):** TODAY AT THE INVITATION OF THE
4 GOVERNMENTS OF THE COUNTY OF LOS ANGELES AND THE HONORABLE
5 SUPERVISOR ANTONOVICH, I'M VERY MUCH HONORED TO PAY A FRIENDLY
6 VISIT TO THE COUNTY OF LOS ANGELES.

7

8 **YANG JING:** (FOREIGN LANGUAGE).

9

10 **(VOICE OF INTERPRETER):** FIRST OF ALL, ON BEHALF OF THE
11 PEOPLE'S GOVERNMENTS OF INNER MONGOLIA REGION, AND IN MY OWN
12 NAME, I WISH TO EXTEND MY CORDIAL THANKS TO THE GOVERNMENTS OF
13 THE COUNTY OF LOS ANGELES AND THE SUPERVISOR ANTONOVICH FOR
14 YOUR KINDEST INVITATION AND WARM RECEPTION.

15

16 **YANG JING:** (FOREIGN LANGUAGE).

17

18 **(VOICE OF INTERPRETER):** INNER MONGOLIA, LOCATED IN NORTHERN
19 PART OF CHINA, BORDERING RUSSIAN FEDERATION AND THE MONGOLIAN
20 REPUBLIC IS THE FIRST MINORITY ETHNIC REGION ESTABLISHED IN
21 CHINA.

22

23 **YANG JING:** (FOREIGN LANGUAGE).

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **(VOICE OF INTERPRETER):** INNER MONGOLIA BOASTS BOUNTIFUL GROUND
2 AND UNDERGROUND RESOURCES. INNER MONGOLIA ALSO BOASTS UNIQUE
3 TOURISM RESOURCES, WITH NOT ONLY THE COLORFUL NATURAL
4 _____ SUCH AS GRASSLANDS, DESERT, FOREST, LAKES AND
5 HOT SPRINGS BUT ALSO THERE'S PLENTY OF GRASSLAND CULTURE
6 CREATED BY GRASSLANDS ETHNICS GROWN OUT FROM HISTORY.

7

8 **YANG JING:** (FOREIGN LANGUAGE).

9

10 **(VOICE OF INTERPRETER):** IN EARLIER YEARS, UNDER THE LEADERSHIP
11 AND THE SUPPORT OF THE CENTRAL GOVERNMENT, INNER MONGOLIA HAS
12 ENJOYED RAPID AND THE CONTINUOUS ECONOMIC GROWTH AND SOCIAL
13 DEVELOPMENT. THE PEOPLE'S LIVELIHOOD HAS BEEN SIGNIFICANTLY
14 IMPROVED. NOW, INNER MONGOLIA HAS BEEN ENTERING INTO A NEW
15 STAGE OF DEVELOPMENTS. THE PEOPLE OF THE REGION OF ALL ETHICS
16 IS WORKING HARD TO CREATE AN EVEN BETTER TOMORROW.

17

18 **YANG JING:** (FOREIGN LANGUAGE).

19

20 **(VOICE OF INTERPRETER):** AND THE STATE OF CALIFORNIA,
21 ESPECIALLY THE COUNTY OF LOS ANGELES, HAS ENJOYED HIGH
22 DEVELOPMENT ECONOMY, AN ADVANCED AND A STRONG TECHNOLOGY AND
23 INDUSTRY AND LEADS THE DEVELOPMENT TRENDS OF THE UNITED
24 STATES' ECONOMY, TECHNOLOGY, AND CULTURE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **YANG JING:** (FOREIGN LANGUAGE).

2

3 **(VOICE OF INTERPRETER):** SINCE THE '90S, LAST CENTURY, WITH THE
4 COMMON EFFORTS OF OUR BOTH SIDES, THE EXCHANGE AND THE
5 COOPERATION IN OIL FIELDS BETWEEN OUR TWO SIDES HAS BEEN
6 DEVELOPING VERY CONTINUOUSLY. HONORABLE SUPERVISOR ANTONOVICH
7 HAS VISITED INNER MONGOLIA FOR SIX TIMES AND HAS BECOME AN
8 HONORABLE CITIZEN OF INNER MONGOLIA. THE CALIFORNIA STATE
9 SENATE DELEGATION ALSO PAID MANY VISITS TO INNER MONGOLIA.

10

11 **YANG JING:** (FOREIGN LANGUAGE).

12

13 **(VOICE OF INTERPRETER):** THE PURPOSE OF MY VISIT IS THROUGH THE
14 MEETINGS WITH THE LOS ANGELES GOVERNMENT AND THE CONTACTS WITH
15 THE PEOPLE OF LOS ANGELES OF ALL CIRCLES TO FURTHER PROMOTE
16 THE EXISTING FRIENDLY COOPERATION AND DEEPEN THE FRIENDSHIP
17 BETWEEN OUR TWO PARTIES WITH THE POSITIVE AND THE PRAGMATIC
18 SPIRIT TO BROADEN THE FIELD AND PROMOTE LEVEL OF COOPERATION,
19 BRING MUTUAL COOPERATION TO A NEW ERA.

20

21 **YANG JING:** (FOREIGN LANGUAGE).

22

23 **(VOICE OF INTERPRETER):** NEXT YEAR WILL BE THE SIXTH YEAR OF
24 OUR 60 ANNIVERSARY OF THE FOUNDING OF INNER MONGOLIA TOWN'S
25 REGION. INNER MONGOLIA GOVERNMENTS WILL LAUNCH A SERIES OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EVENTS TO CELEBRATE THE LOCATION. HERE, ON BEHALF OF THE INNER
2 MONGOLIA GOVERNMENT, I WOULD LIKE TO FORMALLY INVITE HONORABLE
3 ANTONOVICH AND THE OTHER SUPERVISORS AND THE DELEGATION OF THE
4 COUNTY OF LOS ANGELES TO VISIT INNER MONGOLIA AND PARTICIPATE
5 IN THE CELEBRATION.

6

7 **YANG JING:** (FOREIGN LANGUAGE).

8

9 **(VOICE OF INTERPRETER):** WE WOULD ALSO WELCOME PEOPLE OF LOS
10 ANGELES OF ALL CIRCLES TO VISIT INNER MONGOLIA AND ENJOY ITS
11 ATTRACTIONS. THANK YOU VERY MUCH. [APPLAUSE]

12

13 **SUP. ANTONOVICH, MAYOR:** THANK YOU, GOVERNOR. WE ARE VERY
14 PLEASED WITH THE FINE COOPERATION THAT WE'VE HAD, THE
15 WONDERFUL INTERNATIONAL EXHIBITION THAT WE SPONSORED WITH YOUR
16 GOVERNMENT AND LOS ANGELES COUNTY MADE HISTORICAL RECORDS IN
17 THE ANTIQUITIES OF GENGHIS KHAN, WHICH TRAVELED ALL OVER THE
18 UNITED STATES AND THE PACIFIC RIM, ALONG WITH THE EXHIBITION
19 THAT WE HAD AT OUR MUSEUM OF NATURAL HISTORY WITH THE DINOSAUR
20 BONES THAT WERE DISCOVERED IN HU HAT, ALONG WITH OUR
21 COOPERATION THAT WE HAVE WITH OLIVE VIEW MEDICAL CENTER WITH
22 THE EXCHANGE OF MEDICAL PERSONNEL FROM OLIVE VIEW HOSPITAL TO
23 NAMONG AND WITH NAMONG MEDICAL PERSONNEL COMING TO OLIVE VIEW
24 HOSPITAL TO SHARE IN ADDITIONAL MEDICAL RESEARCH AND SERVICE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SO WE WELCOME YOU TO LOS ANGELES COUNTY AND LOOK FORWARD TO
2 STRONGER RELATIONSHIPS IN THE FUTURE. [APPLAUSE]

3

4 **CLERK SACHI HAMAI:** WE'LL BEGIN THE MEETING. I DON'T KNOW IF
5 YOU'D LIKE TO CALL UP THE DIRECTOR FIRST TO MAKE A
6 PRESENTATION.

7

8 **SUP. ANTONOVICH, MAYOR:** OKAY. DR. CHERNOFF.

9

10 **SUP. ANTONOVICH, MAYOR:** GOOD MORNING, DR. CHERNOFF.

11

12 **DR. BRUCE CHERNOFF:** GOOD MORNING, MAYOR, SUPERVISORS.

13

14 **SUP. ANTONOVICH, MAYOR:** YOU'RE ON.

15

16 **DR. BRUCE CHERNOFF:** IF IT'S OKAY WITH YOU, I'D LIKE TO BEGIN
17 BY MAKING AN OPENING STATEMENT FOR TODAY'S HEARINGS. I WILL BE
18 MAKING A BRIEF STATEMENT ON THE PROPOSED CHANGES AT MARTIN
19 LUTHER KING/DREW MEDICAL CENTER, KDMC, THE EFFORTS OF THE
20 DEPARTMENT OF HEALTH SERVICES TO MITIGATE THE IMPACT OF THESE
21 CHANGES ON PATIENTS IN THE COMMUNITY AND THE DEPARTMENT'S
22 PLANS FOR THE PROVISION OF SERVICES CURRENTLY PROVIDED AT
23 KING/DREW MEDICAL CENTER. LET ME BEGIN BY OUTLINING WHAT ARE
24 THE PROPOSED CHANGES. THE CURRENT MARTIN LUTHER KING, JR. DREW
25 MEDICAL CENTER WILL HAVE THE FOLLOWING SERVICES CHANGED. THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CURRENT INPATIENT CAPACITY OF THE HOSPITAL, SERVING AN AVERAGE
2 OF 153 PATIENTS, WILL BE DECREASED, IN SEVERAL STEPS, TO A NEW
3 CAPACITY TO SERVE AN AVERAGE OF 100 INPATIENTS BY MARCH 31ST,
4 2007. THE DEPARTMENT PROPOSES TO OFFSET BY OPENING BEDS AT ITS
5 OTHER FACILITIES OR PURCHASING SERVICES FROM PRIVATE HOSPITALS
6 TO MITIGATE THIS BED CHANGE. PATIENTS WHO ARE SERVED BY THE
7 CURRENT KING/DREW MEDICAL CENTER INPATIENT PEDIATRIC UNIT,
8 NEONATAL INTENSIVE CARE UNIT, PEDIATRIC INTENSIVE CARE UNIT
9 AND HIGH RISK OBSTETRICAL SERVICE WILL RECEIVE THOSE SERVICES
10 AT HARBOR-U.C.L.A. MEDICAL CENTER BEGINNING NOVEMBER 30TH,
11 2006. PATIENTS SERVED BY THE CURRENT KING/DREW MEDICAL CENTER
12 ADULT INPATIENT PSYCHIATRIC UNIT WILL HAVE THOSE SERVICES
13 PROVIDED BY L.A.C./U.S.C. MEDICAL CENTER AT ITS INGLESIDE
14 CAMPUS AND AT THE AUGUSTUS HAWKINS INPATIENT FACILITY ON THE
15 CURRENT KING/DREW MEDICAL CENTER GROUNDS. THE PSYCHIATRIC
16 EMERGENCY ROOM WILL BE CLOSED AND THE SERVICES TRANSFERRED TO
17 THE COUNTY DEPARTMENT OF MENTAL HEALTH URGENT CARE CLINIC
18 CURRENTLY ON THE GROUNDS OF KING/DREW MEDICAL CENTER IN THE
19 AUGUSTUS HAWKINS BUILDING. ADDITIONAL INPATIENT BEDS TO MEET
20 THE MEDICAL, SURGICAL AND INTENSIVE CARE NEEDS OF ADULT
21 PATIENTS WILL BE MADE AVAILABLE AT RANCHO LOS AMIGOS, A NEARBY
22 COUNTY HOSPITAL, AND AT OLIVE VIEW-U.C.L.A. MEDICAL CENTER IN
23 SYLMAR. IT IS THE DEPARTMENT'S PLAN TO HAVE AN EQUAL NUMBER OF
24 INPATIENTS BEDS ON THE COMPLETION OF THE CHANGES AT K.D.M.C.
25 TO MEET THE 12-MONTH AVERAGE PATIENT VOLUME OF 153. NO CHANGES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ARE PLANNED FOR OUTPATIENT SERVICES AT THE CURRENT K.D.M.C.
2 LOCATION. IN FACT, WE ANTICIPATE AN INCREASE IN OUTPATIENT
3 SERVICE VOLUME, AS REFLECTED IN THE METROCARE PLAN. CURRENT
4 VOLUME IS APPROXIMATELY 167,000 OUTPATIENT VISITS ANNUALLY.
5 THE METROCARE PLAN PROJECTS 190,000 ANNUAL VISITS. OUTPATIENT
6 CLINICAL SERVICES WILL BE DESIGNED TO MEET THE MOST IMPORTANT
7 DIAGNOSTIC, PREVENTIVE AND THERAPEUTIC CLINICAL NEEDS OF THE
8 PATIENT POPULATION. NO CHANGES ARE PLANNED FOR EMERGENCY
9 DEPARTMENT SERVICES AT THE CURRENT KING/DREW MEDICAL CENTER
10 LOCATION, ALTHOUGH THE LOSS OF DREW MEDICAL SCHOOL RESIDENTS
11 TO STAFF THE EMERGENCY DEPARTMENT WILL REQUIRE THE USE OF
12 CONTRACT PHYSICIAN STAFF TO TAKE OVER THIS SERVICE FUNCTION.
13 THE CURRENT LOW RISK OBSTETRICAL SERVICES AT K.D.M.C. MAY BE
14 CLOSED. ITS CURRENT TWO BIRTHS PER DAY MAY BE TRANSFERRED TO
15 HARBOR-U.C.L.A. MEDICAL CENTER. IN THE EVENT, THE DEPARTMENT
16 OF HEALTH SERVICES PLANS FOR REPLACEMENT INPATIENT BEDS CANNOT
17 BE OPENED WITHIN THE DHS SYSTEM ON A TIMELY BASIS TO MEET THE
18 153 AVERAGE INPATIENT VOLUME, THE DEPARTMENT IS MAKING
19 ARRANGEMENTS WITH NEARBY PRIVATE HOSPITALS AND PHYSICIANS TO
20 PROVIDE THOSE SERVICES ON A TEMPORARY BASIS. WHY ARE THESE
21 CHANGES NECESSARY? K.D.M.C., ON SEPTEMBER 22ND, 2006, WAS
22 INFORMED BY THE FEDERAL CENTERS FOR MEDICARE AND MEDICAID
23 SERVICES, OTHERWISE KNOWN AS C.M.S., THAT THE HOSPITAL HAD
24 FAILED TO MEET THE MANDATED CONDITIONS OF PARTICIPATION
25 RESULTING IN A TERMINATION NOTICE FOR THE HOSPITAL'S PROVIDER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AGREEMENT WHICH WOULD RESULT IN ELIMINATION OF ALL FEDERAL AND
2 STATE MEDI-CAL AND MEDICARE FUNDING. WITHOUT THIS FUNDING, THE
3 COUNTY ALONE CANNOT SUPPORT THE HOSPITAL. THE DEPARTMENT OF
4 HEALTH SERVICES, THE STATE OF CALIFORNIA AND THE FEDERAL
5 GOVERNMENT HAVE BEEN WORKING CLOSELY TOGETHER SINCE SEPTEMBER
6 22ND TO PRESERVE HOSPITAL SERVICES IN THE SOUTH LOS ANGELES
7 AREA. C.M.S. HAS MADE IT CLEAR IT WILL ONLY SUPPORT THE
8 CONTINUED OPERATION OF THE HOSPITAL IF DRAMATIC CHANGES ARE
9 MADE. IT MUST BE SMALLER, SIMPLER TO OPERATE AND LESS COMPLEX.
10 IT IS THEIR EXPERIENCE THAT THESE CHANGES CREATE THE HIGHEST
11 POTENTIAL FOR THIS HOSPITAL TO MEET NATIONAL STANDARDS AND
12 PROVIDE A SAFE ENVIRONMENT FOR PATIENTS. C.M.S. ALSO MADE IT
13 CLEAR THAT IT WOULD ONLY APPROVE A PLAN THAT BROUGHT THE
14 PROVEN CLINICAL EXPERTISE OF HARBOR-U.C.L.A. MEDICAL CENTER TO
15 ASSIST THE HOSPITAL IN MEETING THESE NATIONAL STANDARDS. AS A
16 RESULT, THE DEPARTMENT OF HEALTH SERVICES CREATED METROCARE, A
17 NEW ORGANIZATION WITHIN THE DEPARTMENT THAT PRESERVES
18 INPATIENT SERVICES AT THE CURRENT LOCATION IN A SMALLER, 114-
19 BED HOSPITAL. IT IS ANTICIPATED THAT, IN ADDITION TO DRAWING
20 ON THE SERVICES OF ITS COUNTY DOCTORS, THE DEPARTMENT WILL
21 DRAW UPON THE SERVICES OF CONTRACT PHYSICIAN GROUPS WITH
22 PROVEN NATIONAL REPUTATIONS FOR PROVIDING HIGH QUALITY CARE IN
23 A DIVERSE, CULTURALLY COMPETENT MANNER. HOWEVER, I WOULD
24 EMPHASIZE THAT MANY OF THE EXISTING PHYSICIANS WHO SERVE
25 PATIENTS AT K.D.M.C. ARE EXPECTED TO CONTINUE TO WORK AT THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOSPITAL IN THE NEW HARBOR MLK COMMUNITY HOSPITAL
2 CONFIGURATION. THE ALTERNATIVE TO THIS PLAN, UNACCEPTABLE TO
3 THE DEPARTMENT OF HEALTH SERVICES AND THE COUNTY, IS THE
4 COMPLETE CLOSURE OF INPATIENT AND EMERGENCY DEPARTMENT
5 SERVICES. THE NAME CHANGE PROPOSED, HARBOR MARTIN LUTHER KING,
6 JR. COMMUNITY HOSPITAL, IS A COMPONENT OF OUR DEMONSTRATION TO
7 THE FEDERAL GOVERNMENT THAT THE HOSPITAL WILL BE CONNECTED TO
8 A HOSPITAL THAT MEETS NATIONAL STANDARDS AND THAT THE
9 COMMUNITY HOSPITAL IS SIMPLER, LESS COMPLEX AND DOES NOT
10 PROVIDE MEDICAL EDUCATION AS PART OF ITS ONGOING ACTIVITIES.
11 THE COUNTY, THE DEPARTMENT AND ALL OF OUR STAFF VALUE AND
12 HONOR THE IMPORTANT AND CONTINUING LINKAGE TO THE LEGACY OF
13 DR. KING. WHAT ARE THE IMPACT OF THESE PROPOSED CHANGES? THE
14 CHANGES REQUIRED WILL IMPACT EVERY EMPLOYEE AND EVERY
15 PHYSICIAN WHO CURRENTLY WORKS AT K.D.M.C. EVERY INDIVIDUAL
16 WILL BE INTERVIEWED TO DETERMINE HIS OR HER INTEREST AND
17 SUITABILITY FOR THE NEW SERVICES AT HARBOR MLK COMMUNITY
18 HOSPITAL. EACH PERSON WHO WILL NOT BE PART OF HARBOR M.L.K.
19 WITH A COMPETENT OR BETTER PERFORMANCE EVALUATION WILL BE
20 OFFERED EMPLOYMENT ELSEWHERE IN THE COUNTY SYSTEM. WE DO NOT
21 ANTICIPATE HAVING TO LAY OFF ANY PERMANENT COUNTY STAFF WHO
22 MEET THESE QUALIFICATIONS. SOME OF THE SERVICES NOW AT THE
23 K.D.M.C. LOCATION WILL BE PROVIDED AT HARBOR-U.C.L.A. BECAUSE
24 OF THE DIFFICULTIES FOR SOME PATIENTS IN GETTING FROM SOUTH
25 LOS ANGELES TO THE HARBOR CAMPUS IN CARSON, THE DEPARTMENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WILL CREATE TRANSPORTATION ALTERNATIVES FOR PATIENTS TO GET
2 BACK AND FORTH. THIS TRANSPORTATION WILL BE FREE OF CHARGE.
3 LET ME SPEND A MOMENT ABOUT POTENTIALLY UNFORESEEABLE EVENTS.
4 AS A RESULT OF THE CHANGES OCCURRING AT THE DREW SCHOOL, IT IS
5 POSSIBLE THAT THE CHANGES THEY ARE COMPELLED TO MAKE MAY CAUSE
6 PHYSICIAN STAFFING SHORTAGES AT K.D.M.C. IN THE EVENT THAT THE
7 DEPARTMENT IS UNABLE TO HAVE SUFFICIENT REPLACEMENT OR
8 CONTRACT PHYSICIANS TO PROVIDE SAFE, APPROPRIATE SERVICES, A
9 SERVICE MAY BE CURTAILED UNTIL SUCH TIME AS THE MEDICAL
10 DIRECTOR AND C.E.O. DETERMINE THAT THE SERVICE IS SAFE TO
11 CONTINUE. IT IS ALSO POSSIBLE THAT STAFF NEEDED TO PROVIDE KEY
12 CLINICAL SERVICES MAY CHOOSE TO TAKE POSITIONS OUTSIDE OF THE
13 NEW HARBOR M.L.K. COMMUNITY HOSPITAL. IF THAT OCCURS AND THE
14 DEPARTMENT IS UNABLE TO PROVIDE SUFFICIENT REPLACEMENT OR
15 CONTRACT STAFF, A SERVICE MAY ALSO BE CURTAILED UNTIL SUCH
16 TIME AS THE MEDICAL DIRECTOR AND THE C.E.O. DETERMINE THAT THE
17 SERVICE IS SAFE TO CONTINUE. AS TO BOTH OF THESE POINTS, I
18 WOULD STRESS THE DEPARTMENT DOES NOT HAVE ANY PLAN AT THIS
19 TIME TO CURTAIL OR REDUCE SERVICES OTHER THAN THOSE
20 SPECIFICALLY SET OUT IN THE METROCARE PLAN. I'M SIMPLY
21 SPEAKING OF THE DEPARTMENT'S OBLIGATION TO PROTECT THE QUALITY
22 OF PATIENT CARE ABOVE ALL ELSE, SHOULD WE FACE UNANTICIPATED
23 STAFFING SHORTAGES THAT WE CANNOT QUICKLY REMEDIATE OR THAT
24 WOULD IMMEDIATELY IMPACT OUR ABILITY TO SAFELY AND ADEQUATELY
25 CARE FOR OUR PATIENTS. A COUPLE OF CONCLUDING COMMENTS. THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHANGES PROPOSED ARE DRAMATIC AND FAR REACHING. THEY ARE
2 NECESSARY TO MEET THE FEDERAL REQUIREMENT FOR SIGNIFICANT
3 CHANGES THAT SIMPLIFY THE HOSPITAL SERVICES SO THAT THEY HAVE
4 THE BEST CHANCE TO MEET PATIENT SAFETY NEEDS AND COMPLY WITH
5 NATIONAL STANDARDS. THE COUNTY HAS WORKED VERY CLOSELY WITH
6 THE STATE AND FEDERAL GOVERNMENT, ELECTED OFFICIALS AND
7 REPRESENTATIVES OF THE PUBLIC AND PRIVATE PROVIDERS OF HEALTH
8 SERVICES TO CREATE A METROCARE PLAN THAT PRESERVES HOSPITAL
9 SERVICES, MEETS NATIONAL STANDARDS AND, MOST IMPORTANTLY,
10 SERVES THE DIVERSE COMMUNITY OF SOUTH LOS ANGELES AND THEIR
11 MOST PRESSING MEDICAL NEEDS. METROCARE PRESERVES THE HOSPITAL,
12 PRESERVES EMERGENCY CARE AND PRESERVES AND EXPANDS OUTPATIENT
13 SERVICES, WHILE PROVIDING A PLATFORM FOR THE REBUILDING OF
14 THIS VITAL COMMUNITY ASSET. THANK YOU FOR YOUR TIME,
15 SUPERVISORS, THANK YOU FOR YOUR SUPPORT.

16

17 **SUP. ANTONOVICH, MAYOR:** THANK YOU, DR. CHERNOFF, AND, AGAIN,
18 THANK YOU FOR YOUR VIGOROUS LEADERSHIP AND ABILITY TO RESOLVE
19 THIS ISSUE. WE APPRECIATE IT VERY MUCH.

20

21 **SUP. YAROSLAVSKY:** MR. CHAIRMAN?

22

23 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** JUST A PROCEDURAL QUESTION. MAYBE COUNTY
2 COUNSEL CAN WALK US THROUGH. AFTER TODAY'S PUBLIC HEARING,
3 WILL WE THEN HAVE A-- WILL DR. CHERNOFF HAVE AN OPPORTUNITY TO
4 RESPOND TO THE TESTIMONY, BOTH WRITTEN AND ORAL?

5

6 **LEELA KAPUR, COUNSEL:** YES, SUPERVISOR YAROSLAVSKY, AFTER THE
7 PUBLIC COMMENT, DR. CHERNOFF CAN RESPOND AND I BELIEVE, AT
8 THAT TIME, HE WOULD HAVE A RECOMMENDATION FOR YOUR BOARD.

9

10 **SUP. YAROSLAVSKY:** DOES THAT MEAN TODAY?

11

12 **LEELA KAPUR, COUNSEL:** YES, IF THAT WAS HOW YOU CHOSE TO
13 PROCEED.

14

15 **DR. BRUCE CHERNOFF:** SUPERVISOR, I WOULD RECOMMEND THAT YOUR
16 BOARD APPROVE IMPLEMENTATION OF THE METROCARE PLAN, AS HAS
17 BEEN DISCUSSED HERE TODAY, AFTER WE'VE HAD THE PUBLIC INPUT
18 AND WAS DETAILED IN THE DEPARTMENT'S OCTOBER 17TH, 2006 MEMO
19 TO YOUR BOARD, INCLUDING THE REDUCTIONS OF SERVICES AT THE
20 M.L.K. SITE AND THE PLAN FOR REPLACEMENT SERVICES.

21

22 **SUP. YAROSLAVSKY:** OKAY. I THINK THAT'S A BIT PREMATURE. I
23 MEAN, FOR EXAMPLE, I'VE JUST BEEN GIVEN A CD OF SOME TESTIMONY
24 OR SOME WRITTEN TESTIMONY. ARE YOU GOING TO HAVE AN
25 OPPORTUNITY-- HAVE YOU REVIEWED THIS YET?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. BRUCE CHERNOFF:** I'M NOT SURE WHAT THAT IS, SUPERVISOR, SO
3 I DON'T THINK SO.

4

5 **SUP. YAROSLAVSKY:** LEELA IS FAMILIAR WITH WHAT IT IS, AT LEAST
6 SHE HANDED IT TO ME.

7

8 **LEELA KAPUR, COUNSEL:** I DID HAND IT TO YOU. THAT WAS DELIVERED
9 BY THE ADVOCATES THIS MORNING, A COPY FOR EACH OF THE
10 SUPERVISORS, NOT FOR DR. CHERNOFF.

11

12 **SUP. YAROSLAVSKY:** DON'T YOU THINK WE OUGHT TO REVIEW THAT
13 BEFORE WE MAKE A FINAL DECISION TO APPROVE ANYTHING? I MEAN,
14 AS A PROCESS ISSUE, THIS IS...

15

16 **LEELA KAPUR, COUNSEL:** SUPERVISOR, NORMALLY WHAT WE DO WHEN THE
17 ADVOCATES PROVIDE INFORMATION OF THIS NATURE IS WE REVIEW IT
18 FOR YOU AS THE HEARING IS PROCEEDING. IF THERE'S ANYTHING IN
19 THERE WE BELIEVE THAT YOU SHOULD TAKE INTO CONSIDERATION,
20 WE'LL PRESENT THAT TO YOUR BOARD.

21

22 **SUP. YAROSLAVSKY:** ARE YOU IN THE PROCESS OF DOING THAT NOW?

23

24 **LEELA KAPUR, COUNSEL:** YES, WE ARE, SUPERVISOR.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WHILE I WAS VERY PLEASED TO SEE THAT YOU DID
2 RESPOND TO SOME OF THE ISSUES RAISED, PARTICULARLY AS FAR AS
3 TRANSPORTATION, AND THAT TRANSPORTATION WILL BE AVAILABLE,
4 SOME OF THE OTHER ISSUES I THINK THAT YOU DID COVER BUT THERE
5 ARE SOME THAT MAY NOT HAVE BEEN COVERED, I WOULD HOPE THAT YOU
6 HAVE A CHANCE TO READ THIS, LISTEN TO THE TESTIMONY AND THEN,
7 AT THE CONCLUSION OF THE HEARING, I'M CONCERNED THAT WE NOT
8 DELAY THIS WHOLE PROCESS BUT WE DO WANT TO GIVE DUE PROCESS. I
9 ASSUME THAT SOME OF THE PEOPLE WHO ARE THE PEOPLE WHO ARE
10 SUBMITTING THAT WRITTEN TESTIMONY WILL PROBABLY ALSO SUBMIT
11 ORAL TESTIMONY AS WELL AS THE RECORDED TESTIMONY, BUT I WOULD
12 HOPE THAT YOU HAVE A CHANCE TO REVIEW IT AND, AT THE
13 CONCLUSION OF THE HEARING, RESPOND TO ANY UNANSWERED
14 QUESTIONS. SOME OF THEM I THINK YOU HAVE ANSWERED IN TERMS OF
15 THAT THERE WILL BE NEARBY CONTRACTED WITH HOSPITALS CLOSE BY
16 THAT YOU'LL CONTRACT WITH AS WELL AS THE TRANSPORTATION ISSUE,
17 WHICH SEEMS TO BE A VERY BIG ONE.

18

19 **SUP. YAROSLAVSKY:** IF I CAN JUST CONCLUDE, MR. CHAIRMAN, THE--
20 THERE ARE A COUPLE OF WRITTEN COMMUNICATIONS THAT I'VE
21 RECEIVED. ARE YOU GOING TO BE-- AND YOU-- I THINK THEY WERE
22 ADDRESSED ALSO TO YOU OR COPIED TO YOU FROM LARK GALLOWAY
23 GILLIAM AND FROM JIM LOTT. HAVE YOU REVIEWED THOSE?

24

25 **DR. BRUCE CHERNOFF:** I'VE-- I HAVE REVIEWED THOSE, SUPERVISOR.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** ARE YOU GOING TO BE PREPARED TO RESPOND
3 TODAY TO MS GILLIAM'S LETTER?

4

5 **DR. BRUCE CHERNOFF:** IT'S A VERY EXTENSIVE LETTER, SUPERVISOR.

6

7 **SUP. YAROSLAVSKY:** YES, IT IS.

8

9 **DR. BRUCE CHERNOFF:** AND I THINK IT WILL TAKE STAFF TIME TO
10 REVIEW EACH OF THE RECOMMENDATIONS.

11

12 **SUP. YAROSLAVSKY:** OKAY. SO MY QUESTION, THEN, IS, SOME OF HER
13 QUESTIONS ARE PRETTY FUNDAMENTAL TO THIS PLAN AND TO THE
14 WORKABILITY OF THIS PLAN IN TERMS OF CHRONOLOGY, FOR EXAMPLE,
15 BEING ONE OF THEM. DON'T YOU THINK WE OUGHT TO HAVE AN ANSWER
16 TO THAT? I'LL WALK YOU THROUGH IT WHEN THE HEARING IS OVER. I
17 DO WANT TO HEAR WHAT YOU HAVE TO SAY TO THEIR LETTERS,
18 BECAUSE-- I GATHER THE PURPOSE OF THE BEILENSON HEARING IS NOT
19 JUST A VENTING SESSION BUT FOR-- AN OPPORTUNITY FOR THE COUNTY
20 STAFFS' PROPOSALS TO BE PUT UP TO-- TO BE TESTED IN TERMS OF
21 INFORMED CRITICISM AND CONSTRUCTIVE CRITICISM AND IF THERE ARE
22 ISSUES THAT YOU DIDN'T THINK OF AND THEY BRING IT TO YOUR
23 ATTENTION, IT IS AN OPPORTUNITY FOR US TO DO IT RIGHT THE
24 FIRST TIME RATHER THAN GO DOWN THE ROAD WITHOUT HAVING
25 CONSIDERED THAT INPUT. AND THAT'S-- I MEAN, THE LAST TIME WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAD A BEILENSEN HEARING THAT WE ACTED ON, I THINK WE ACTUALLY
2 HAD A-- I THINK A MONDAY HEARING AND WE ACTED ON IT TUESDAY.
3 WE HAVE A MEETING SCHEDULED WEDNESDAY, SO ACTUALLY, IF WE
4 WANTED TO TAKE THE TIME, THE 48 HOURS TO EVALUATE TESTIMONY,
5 BOTH WRITTEN AND OTHERWISE, SO THAT THE RESPONSES TO THE
6 COMMENTS CAN BE CONSIDERED IN OUR ACTION WOULDN'T BE THE-- I
7 DON'T THINK WE'D LOSE A HECK OF A LOT AND MAYBE EVEN GAIN
8 SOMETHING BY TAKING THAT TIME. SO I JUST-- IT'S A PROCESS
9 ISSUE. I DON'T THINK WE SHOULD PREJUDGE WHAT WE'RE GOING TO
10 HEAR BEFORE WE HEAR IT OR BEFORE WE'VE READ IT OR BEFORE WE'VE
11 HAD A RESPONSE TO SOME OF THE ISSUES. I MEAN, THE FIRST ONE IN
12 MS GILLIAM'S, WHICH I HOPE YOU'LL HAVE AN ANSWER TO, IS THE
13 CHRONOLOGY OF WHETHER WE CAN-- WHETHER WE ARE SETTING
14 OURSELVES UP TO NOT BE ABLE TO MAKE CERTIFICATION BY THE TIME
15 THE FUNDING RUNS OUT ON MARCH 31ST. I'M SURE, IF YOU READ THE
16 LETTER, YOU REMEMBER THAT ISSUE SHE RAISED. I'D LIKE TO HEAR A
17 RESPONSE TO THAT, AS ONE EXAMPLE. IS THE SCHEDULE THAT YOU
18 HAVE PROPOSED UNREALISTIC IN LIGHT OF THIS EXTENSION, DO WE
19 HAVE TO RETHINK IT?

20

21 **DR. BRUCE CHERNOFF:** SUPERVISOR, TO THAT QUESTION, I THINK THE
22 PLAN, AS DESCRIBED, LAYS OUT A VERY AGGRESSIVE TIME FRAME TO
23 PREPARE THE FACILITY TO GO THROUGH ITS FIRST CONDITIONS OF
24 PARTICIPATION SURVEY. IT IS MY UNDERSTANDING, FROM C.M.S. AND
25 STATE OFFICIALS, THAT, ONCE WE PASS THE FIRST C.M.S. SURVEY,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE MEDICAID FUNDING CAN BE RETURNED TO THE FACILITY AND IT IS
2 THE SECOND CONDITIONS OF PARTICIPATION SURVEY THAT DETERMINES
3 WHEN THE MEDICARE FUNDING RESTARTS. I THINK THAT, GIVEN THE--
4 HOW AGGRESSIVE THE PLAN IS, THAT WE NEED TO IMPLEMENT THE PLAN
5 AS WRITTEN. I THINK WE NEED TO DEMONSTRATE TO C.M.S., THE
6 STATE AND OTHERS THAT WE CAN COMPLETE THE WORK IN THE TIME
7 FRAME PROVIDED. I THINK, IF WE ARE READY AT THE END OF MARCH
8 TO ASK FOR A CONDITION OF PARTICIPATION SURVEY, WE SHOULD BUT
9 THE PLAN SPECIFICALLY MAPS OUT A LONGER RUN-IN PERIOD TO GIVE
10 THE FACILITY A CHANCE AND THE NEW STAFF A CHANCE TO MAKE SURE
11 THAT EVERYTHING IS WORKING PROPERLY. IT IS IMPORTANT TO ME
12 THAT, WHEN THE FACILITY GO THROUGH THAT FIRST SURVEY, IT IS
13 FULLY PREPARED TO MEET ALL THE CONDITIONS OF PARTICIPATION,
14 AND IF THAT MEANT WE WENT A MONTH OR TWO AFTER FUNDING, IF
15 THAT LOOKED LIKE AN ISSUE BUT WE WERE HITTING OUR STRIDE ON
16 ALL OF THE MILESTONES LAID OUT IN THE PLAN, I EXPECT THAT I
17 WOULD BE BACK IN FRONT OF C.M.S., THE STATE AND OTHERS ASKING
18 FOR AN EXTENSION. BUT THE MOST IMPORTANT THING TO ME IS TO DO
19 THIS PROPERLY AND TO MAKE SURE, WHEN WE GET TO THAT SURVEY,
20 WE'RE READY TO PASS IT. SO, TO ME, THE MOST IMPORTANT THING IS
21 TO WORK THROUGH THE PLAN AS WRITTEN, TO PREPARE FOR A SURVEY
22 AS QUICKLY AS POSSIBLE, AS SAFELY AS POSSIBLE AND TO WORK WITH
23 C.M.S. IF WE NEED SOME ADDITIONAL TIME, IF WE CAN SHOW THAT
24 WE'RE DOING THE WORK.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** OKAY. FAIR ENOUGH. I JUST THINK THAT THE
2 OTHER THING WE NEED TO DO IS MAKE SURE WE DO IT PROCEDURALLY
3 PROPERLY SO THAT WE DON'T DO ANYTHING HERE TODAY THAT MAKES US
4 VULNERABLE TO A LEGAL CHALLENGE, WHICH NONE OF US WOULD WANT,
5 WOULD TAKE US FAR MORE TIME THAN 48 HOURS, SO I JUST THROW
6 THAT OUT. I WANTED TO THROW THAT OUT.

7

8 **LEELA KAPUR, COUNSEL:** SUPERVISOR, IF I MAY, THE WAY THAT THIS
9 MEETING WAS NOTICED, BOTH FOR THE BEILENSON HEARING AND THE
10 SPECIAL MEETING OF THE BOARD, IF, AFTER THE PUBLIC TESTIMONY,
11 YOUR BOARD WANTED TO ACT ON DR. CHERNOFF'S RECOMMENDATIONS,
12 YOU WOULD BE ALLOWED TO. IF YOU WANTED TO CONTINUE THE ITEM
13 UNTIL WEDNESDAY, THAT WOULD BE PERMISSIBLE ALSO, SO YOU HAVE
14 THE LATITUDE TO PROCEED AS YOU FEEL APPROPRIATE ONCE YOU'VE
15 HEARD THE PUBLIC COMMENT.

16

17 **SUP. YAROSLAVSKY:** WE COULD CLOSE THE PUBLIC HEARING AND THEN
18 JUST HAVE THE ITEM...

19

20 **LEELA KAPUR, COUNSEL:** THE ITEM ON FOR CONSIDERATION, CORRECT.

21

22 **SUP. YAROSLAVSKY:** THANK YOU.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH, MAYOR:** OKAY, LET US BEGIN. ANY OTHER
2 COMMENTS? LET'S BEGIN WITH CONGRESSWOMAN MAXINE WATERS,
3 REVEREND GARDNER, REVEREND WHITE AND COUNCILWOMAN JANICE HAHN.

4

5 **COUNCILWOMAN MAXINE WATERS:** GOOD MORNING. GOOD MORNING.

6

7 **SUP. ANTONOVICH, MAYOR:** GOOD MORNING.

8

9 **COUNCILWOMAN MAXINE WATERS:** MR. MAYOR AND MEMBERS, COUNTY
10 BOARD OF SUPERVISORS, THANK YOU FOR AFFORDING US THE
11 OPPORTUNITY TO SHARE OUR THOUGHTS AND TESTIMONY WITH YOU THIS
12 MORNING. THIS IS A BEILENSON HEARING, AS HAS BEEN EXPLAINED.
13 THIS HEARING IS MANDATED BY THE STATE OF CALIFORNIA, BY LAW,
14 WHENEVER CHANGES ARE BEING MADE TO THE COUNTY HEALTH SERVICES.
15 THE PEOPLE MUST BE INFORMED AND HAVE AN OPPORTUNITY TO SHARE
16 WITH YOU THEIR VIEWS, THEIR COMMENTS, THEIR OBJECTIONS, ET
17 CETERA AND THAT'S PRECISELY WHAT IS HAPPENING HERE THIS
18 MORNING. WE FIND OURSELVES IN ANOTHER BEILENSON HEARING SIMPLY
19 BECAUSE WE WERE UNABLE TO PASS THE FEDERAL SURVEY THAT WAS
20 CONDUCTED BY C.M.S. WE DON'T LIKE THE FACT THAT WE DID NOT
21 PASS THAT SURVEY, THAT THERE WERE NINE DEFICIENCIES THAT WERE
22 IDENTIFIED. THAT LED C.M.S. TO ADVISE US THAT FUNDING OF SOME
23 \$200 MILLION WOULD BE DISCONTINUED AS OF NOVEMBER 30TH BUT I
24 KNOW THAT WE ARE ALL PLEASED HERE THIS MORNING TO HAVE GOTTEN
25 A REPRIEVE AND THAT HAS BEEN EXTENDED AND I WOULD LIKE TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THANK ALL OF YOU AND PARTICULARLY SUPERVISOR BURKE. IN AN
2 EARLY CONVERSATION WITH HER WHEN I WAS STILL IN WASHINGTON,
3 SHE RECOGNIZED THAT WE WERE GOING TO NEED AN EXTENSION OF TIME
4 AND WE TALKED ABOUT IT AND, FROM THAT POINT ON, WE SENT THE
5 LETTER TO OUR COLLEAGUES IN THE CALIFORNIA DELEGATION, MANY OF
6 WHOM SIGNED, OTHERS WHO WERE WAITING TO SIGN BUT WE HAVE
7 SUPPORT FROM THE CALIFORNIA DELEGATION FOR KEEPING THIS
8 HOSPITAL OPEN AND GETTING AN EXTENSION OF TIME. SO THAT
9 EXTENSION OF TIME HAS BEEN GRANTED UNTIL MARCH AND WE MUST
10 TAKE ADVANTAGE OF WHATEVER TIME THAT'S BEEN AFFORDED US TO DO
11 THE BEST JOB POSSIBLE TO SEE THAT MARTIN LUTHER KING HOSPITAL
12 IS KEPT OPEN AND THAT ALL OF THE SERVICES THAT CAN BE
13 PROVIDED, EVEN WITH A DOWNSIZED HOSPITAL, ARE PROVIDED. WITH
14 THAT, I WOULD LIKE YOU TO KNOW THAT SOME MEMBERS OF THE
15 COMMUNITY MET WITH MR. CHERNOFF FOR OVER FOUR HOURS, WHERE WE
16 WALKED THROUGH THIS PLAN AD NAUSEAM AND WE WERE ABLE TO GET
17 FROM HIM ALL OF THE INFORMATION THAT WE NEEDED ABOUT THE PLAN
18 AND WE WERE ABLE TO SHARE WITH HIM SOME OF OUR CONCERNS TO SEE
19 IF WE COULD NOT STRENGTHEN THAT PLAN AND I'LL BRIEFLY JUST GO
20 THROUGH THOSE WITH YOU. WE'RE CONCERNED THAT WE WANTED TO KNOW
21 WHAT IS A DOWNSIZED HOSPITAL, WHAT DOES THAT MEAN? AND WE
22 WALKED THROUGH WHAT IS BEING DESCRIBED IN THE PLAN AS THE CORE
23 SERVICES THAT WILL BE PROVIDED AND, WHILE WE WOULD NOT LIKE
24 ANY SERVICES TRANSFERRED TO HARBOR-U.C.L.A. OR ANY PLACE ELSE,
25 WE RECOGNIZE THAT, IF WE'RE GOING TO SAVE THIS HOSPITAL, WE'VE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOT TO COME TOGETHER AND AGREE AND SUPPORT SOMETHING THAT'S
2 GOING TO SEND A STRONG MESSAGE TO THE FEDERAL GOVERNMENT THAT
3 WE HAVE NEW MANAGEMENT, THAT WE HAVE WAYS BY WHICH WE ARE
4 GOING TO MOVE FORWARD WITH THE HOSPITAL, WITH ALL OF THE
5 CONDITIONS BEING MET AND SO WE AGREE WITH MOST OF THE SERVICES
6 THAT HAVE BEEN IDENTIFIED. LET ME JUST POINT OUT THE ONES
7 WE'RE A LITTLE BIT CONCERNED ABOUT. WE'RE CONCERNED ABOUT
8 PEDIATRICS, PEDIATRIC ICU, NEONATAL, O.B. AND PSYCHIATRIC
9 SERVICES AND WE SAID THIS TO MR. CHERNOFF. WE ARE CONCERNED
10 ABOUT PEDIATRICS BECAUSE THAT'S KIND OF WHERE WE ENTERED
11 SOMEWHAT IN THE DISCUSSION ALMOST THREE YEARS AGO ABOUT
12 NEONATAL SERVICES. WE THOUGHT WE HAD THE STATE-OF-THE-ART
13 NEONATAL SERVICES AT MARTIN LUTHER KING HOSPITAL AND WE WERE
14 CONCERNED THAT, AT HARBOR, THEY NEEDED CAPITAL OUTLAY TO
15 DEVELOP THE NEONATAL UNIT AND WE FELT IT WOULD BE COST
16 EFFECTIVE PLUS WE THOUGHT THAT WE HAD SOME OF THE BEST CARE
17 THERE AND WE'RE CONCERNED ABOUT THOSE PARENTS WHO ARE BRINGING
18 CHILDREN TO MARTIN LUTHER KING HOSPITAL FOR PEDIATRIC
19 SERVICES, FOR NEONATAL SERVICES, FOR THOSE MOTHERS WHO ARE
20 BIRTHING THERE, WHO WOULD HAVE-- NEED ACCESS TO THOSE SERVICES
21 THREE YEARS AGO WHEN WE FIRST STARTED TO TALK ABOUT THIS. SO
22 NOW WITH THOSE SERVICES BEING TRANSFERRED, WE RAISED THE
23 QUESTION OF WHETHER OR NOT THIS SHOULD BE ONE OF THE CORE
24 SERVICES OR SEVERAL OF THE CORE SERVICES THAT SHOULD BE KEPT.
25 WE'RE CONCERNED ABOUT ADULT PSYCHIATRY. WE BELIEVE THAT IT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SHOULD BE KEPT AT MARTIN LUTHER KING HOSPITAL, THAT THE HUBERT
2 HUMPHREY CENTER IS EXTREMELY IMPORTANT TO THIS COMMUNITY. WE
3 BELIEVE WE SHOULD KEEP BOTH ADOLESCENT AND ADULT. WE KNOW THAT
4 THEY WILL BE UNDER THE MANAGEMENT OF USC, AS WE UNDERSTAND IT,
5 BUT WE DON'T THINK THAT THESE SERVICES SHOULD BE TRANSPORTED
6 OUT ANY PLACE ELSE BUT RIGHT THERE. THEY'RE IMPORTANT AND WE
7 ASK MR. CHERNOFF TO PLEASE GIVE THAT CONSIDERATION. WHEN WE
8 TALK ABOUT EMERGENCY SERVICES, WE WANT THE FULL RANGE OF
9 EMERGENCY SERVICES. WE KNOW THAT THERE ARE SERVICES BEING
10 DESCRIBED AS URGENT CARE, THOSE SERVICES WHERE PEOPLE USE THE
11 EMERGENCY ROOM WHEN THEY REALLY ARE NOT EMERGENCY PATIENTS BUT
12 WE DON'T CONSIDER THAT 100% OF THOSE PEOPLE COME INTO THE
13 EMERGENCY ROOM ARE COMING, SHOULD BE IDENTIFIED AS URGENT
14 CARE. WE WANT TO MAKE SURE THAT THERE'S NO MISTAKE THAT WE
15 HAVE FULL COMPREHENSIVE EMERGENCY SERVICES, ALONG WITH URGENT
16 CARE, AND THOSE PEOPLE WHO ARE NOT TRULY EMERGENCY CASES CAN
17 BE SHIFTED OVER TO URGENT CARE, BUT WE MUST HAVE BOTH. WE'RE
18 GOING TO HAVE SOME-- OUR LEADERS IN THE COMMUNITY TODAY TALK
19 ABOUT JOB RETENTION AND LET ME JUST SIMPLY SAY THIS. I
20 UNDERSTAND THE PLAN FOR ASKING EVERYBODY TO INTERVIEW FOR A
21 JOB, THAT THE IDEA IS THAT WE KEEP EVERYBODY WHO IS COMPETENT,
22 WHO IS NOT BEEN TOLD THAT THEY ARE GOING TO BE FIRED BECAUSE
23 THEY HAVE NOT PERFORMED AND WE UNDERSTAND THE NEED TO WANT TO
24 DO SOME KIND OF INTERVIEW PROCESS BUT WE WANT TO BE CAREFUL
25 THAT THIS PROCESS IS NOT USED TO GET RID OF PEOPLE WHO SHOULD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REMAIN BECAUSE THEY HAVE DEMONSTRATED THAT THEY CAN PROVIDE
2 THE SERVICES AND, FROM THE TIME THAT THEY STARTED WORKING AT
3 KING UNTIL THE TIME THEY GO ON THE INTERVIEW, THERE'S NOTHING
4 THERE THAT WOULD INDICATE THAT THEY CANNOT PERFORM THE
5 SERVICES. WE WANT TO MAKE SURE THAT THEY GET A JOB. AND I
6 WOULD ASK THAT THE DOCTORS BE HANDLED IN A RESPECTFUL WAY. IF
7 THEY ARE PROVIDING THE SERVICES AT MARTIN LUTHER KING NOW AND
8 THEY HAVE NOT BEEN IDENTIFIED AS BEING A PROBLEM, THEY SHOULD
9 BE RETAINED FOR WHATEVER SERVICES ARE GOING TO BE PROVIDED AT
10 THAT INSTITUTION OR, IF THEY'RE GOING TO BE ROTATED OR
11 TRANSFERRED TO ONE OF THE OTHER COUNTY FACILITIES, I THINK
12 THAT SHOULD BE DONE PURELY ON THE BASIS OF THEIR COMPETENT
13 SERVICES, AS DEMONSTRATED BY THE WORK THAT THEY ARE DOING. AND
14 THE REASON I RAISE THIS IS BECAUSE WE DISCOVERED THAT, EVEN
15 WHEN WE LOST SOME OF OUR AREA TO CALIFORNIA HOSPITAL, EVEN
16 WHEN MARTIN LUTHER KING WAS BEING CRITICIZED, MANY OF OUR
17 DOCTORS ARE SERVING AT CALIFORNIA HOSPITAL AND THEY'RE DOING A
18 GREAT JOB. AND WE JUST FEEL THAT, IF THEY ARE COMPETENT AND
19 THEY'RE PROVIDING THOSE SERVICES NOW, THAT THEY SHOULD NOT BE
20 PUT THROUGH ANY UNNECESSARY INTERVIEW INDICATING THAT MAYBE
21 THEY MAY NOT BE ABLE TO BE RETAINED IN SOME FASHION THROUGHOUT
22 THE COUNTY SYSTEM. AGAIN, WE TALKED ABOUT THE NEED TO MAKE
23 SURE THAT THIS IS SEAMLESS, THAT THE HOSPITAL DOES NOT CLOSE
24 DOWN FOR ONE DAY. I WAS A LITTLE BIT CONCERNED WHEN I HEARD
25 MR. CHERNOFF'S TESTIMONY JUST A FEW MINUTES AGO THAT TALKED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ABOUT PEOPLE ROTATING OUT AND HOW, IF PEOPLE LEAVE EARLY, THAT
2 THEY MAY NOT BE ABLE TO PROVIDE CERTAIN SERVICES BECAUSE THOSE
3 PEOPLE WHO WOULD BE GOING SOMEPLACE ELSE WOULD BE KEY TO THAT
4 SERVICE. WELL, I THINK, IF THEY'RE GOING WITHIN THE COUNTY
5 SYSTEM, WE CAN MANAGE THAT, THAT CAN BE HANDLED. IF IT MEANS
6 THEY HAVE TO STAY TWO WEEKS LONGER OR 30 DAYS LONGER OR WHAT
7 HAVE YOU, RATHER THAN DISCONTINUE IN THAT SERVICE, THAT I
8 WOULD THINK THAT THAT'S THE KIND OF MANAGEMENT THAT WE COULD
9 DO TO MAKE SURE THAT THIS IS SEAMLESS. IN ADDITION TO THAT,
10 THE TRANSFER OF BEDS AND THE NUMBER OF BEDS THAT ARE GOING TO
11 BE TRANSFERRED. WE KNOW THAT THAT'S NECESSARY BUT IT CERTAINLY
12 WOULD MAKE A LOT MORE SENSE TO PUT BEDS AT RANCHO THAN TO TAKE
13 THEM ALL THE WAY TO OLIVE VIEW. YOU CREATE ANOTHER
14 TRANSPORTATION PROBLEM AND THE PROBLEM THAT LED US TO THE
15 DEVELOPMENT OF MARTIN LUTHER KING TO BEGIN WITH, THE LONG
16 TRANSFER-- THE LONG TRANSPORTATION NEEDS OVER TO COUNTY USC
17 YEARS AGO. SO WE WOULD LIKE VERY MUCH FOR YOU TO LOOK AT THAT
18 AND TO KEEP THOSE BEDS AS CLOSE TO THE COMMUNITY AS YOU CAN
19 POSSIBLY KEEP THEM. I UNDERSTAND THAT THERE'S A LOT OF ROOM AT
20 RANCHO AND I WANT TO MAKE SURE THAT WE'RE UTILIZING ALL OF THE
21 SPACE AT HARBOR THAT CAN BE USED BEFORE WE START TO TAKE THOSE
22 BEDS FURTHER AND FURTHER OUT. AND I WOULD HOPE THAT THE NUMBER
23 OF BEDS THAT ARE TRANSFERRED ARE ADEQUATE AND THAT THEY
24 REPRESENT THE NUMBER OF BUDGETED BEDS. I UNDERSTAND IT SHOULD
25 BE ABOUT 232 AND I WOULD LIKE MR. CHERNOFF TO TAKE A LOOK AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT. NOW, HAVING SAID ALL OF THAT, LET ME COMMEND YOU FOR
2 COMING UP WITH AN ALTERNATIVE PLAN TO KEEP THIS HOSPITAL OPEN.
3 THERE ARE MANY PEOPLE WHO DON'T UNDERSTAND THE FIGHT AND THE
4 STRUGGLE. AND YOU WILL EVEN HEAR TODAY SOME PEOPLE WILL COME
5 AND SAY, "WE DON'T LIKE THE PLAN, DON'T GO FORWARD WITH THIS
6 PLAN, JUST KEEP MARTIN LUTHER KING HOSPITAL OPEN" AND I
7 SUPPOSE IF ANYBODY HAD A MAGIC WAND, WE COULD DO THAT BUT YOU
8 DON'T HAVE A MAGIC WAND. I COME FROM THE FEDERAL GOVERNMENT. I
9 KNOW THAT THEY'RE SERIOUS. I HAVE TALKED WITH THEM, I HAVE
10 TALKED WITH THEM. THIS HOSPITAL WILL BE CLOSED UNLESS THERE IS
11 A RADICAL MANAGEMENT PLAN TO KEEP IT OPEN AND I THINK METRO
12 REPRESENTS THAT. I THINK, WITH A FEW FIXES IN THIS PLAN, SOME
13 OF WHICH I'M ALLUDING TO, OTHERS WILL ALLUDE TO TODAY, WE
14 SHOULD MOVE FORWARD WITH THIS PLAN. WE MAY HAVE TO GET ANOTHER
15 EXTENSION COME MARCH, WE DON'T KNOW BUT LET'S SEE HOW FAR WE
16 CAN GET AND HAVING GOOD CORE SERVICES THAT WILL MEET THE BASIC
17 NEEDS, MAKE SURE THAT WE HAVE THE BEDS THAT ARE COVERED IN
18 SURROUNDING HOSPITALS. I MUST ALSO TELL YOU THAT I HAD A LONG
19 TALK WITH CENTINELA. THEY'RE OFFERING BED SPACE ALSO. I DON'T
20 KNOW HOW THAT WORKS BUT THEY WANT YOU TO KNOW, AND I SUPPOSE
21 THEY MAY HAVE BEEN IN TOUCH WITH MR. CHERNOFF, THAT WOULD BE
22 CLOSER THAN, SAY, OLIVE VIEW OR EVEN COUNTY USC. SO IF WE'VE
23 GOT CENTINELA AND WE'VE GOT RANCHO AND WE'VE GOT HARBOR AND
24 EVEN CALIFORNIA, I HAVEN'T HEARD MUCH ABOUT CALIFORNIA BUT
25 SINCE THEY HAVE PART OF OUR TRAUMA PATIENTS, THEY OUGHT TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TAKE PART OF OUR OTHER BEDS, WE WOULD HAVE A LOT LESS
2 TRANSPORTATION NEEDS IF WE KEEP THOSE BEDS CLOSE TO MARTIN
3 LUTHER KING HOSPITAL. SO I'D LIKE TO THANK YOU FOR RECOGNIZING
4 AND UNDERSTANDING THAT IT IS POSSIBLE TO KEEP THE HOSPITAL
5 OPEN EVEN IF WE GO-- MUST GO THROUGH RADICAL MANAGEMENT AND,
6 FOR THOSE PEOPLE TODAY WHO WILL SAY THAT WE DON'T NEED TO DO
7 THIS, MANY OF THEM HAVE NOT BEEN INVOLVED IN THIS STRUGGLE FOR
8 AS LONG AS SOME OF US HAVE AND THEY DON'T UNDERSTAND THE
9 DANGER. I DON'T WANT TO ROLL THE DICE. I WANT TO KEEP THIS
10 HOSPITAL OPEN. I THINK THAT WE CAN WORK WITH THIS PLAN AND WE
11 CAN WORK BACKWARDS TO GET A FULLY ACUTE HOSPITAL SOMETIME IN
12 THE NOT SO DISTANT FUTURE AND THAT'S WHY I'M ON ALL OF THIS
13 AND THAT'S WHERE MANY IN OUR COMMUNITY ARE AND ALL OF THOSE
14 PEOPLE THAT YOU SEE OUT THERE IN THE YELLOW T-SHIRTS TODAY AND
15 OTHERS WHO COULD NOT COME, THEY SUPPORT THE IDEA THAT WE CAN
16 KEEP THIS HOSPITAL OPEN WITH THIS PLAN. WE WOULD ASK YOU TO DO
17 THE BEST JOB POSSIBLE AND, LASTLY, EVEN THOUGH IT MAY NOT SEEM
18 IMPORTANT, I WANT THE NAME OF THE HOSPITAL, AS THE COMMUNITY
19 WOULD LIKE THE NAME OF THE HOSPITAL, TO BEGIN WITH MARTIN
20 LUTHER KING AND IF YOU HAVE TO ADD HARBOR-U.C.L.A., PLEASE PUT
21 IT ON THE BACK END OF IT AND NOT ON THE FRONT END. THANK YOU
22 VERY MUCH. [CHEERS AND APPLAUSE] [GAVEL]
23
24 **SUP. ANTONOVICH, MAYOR:** THANK YOU. PLEASE. [CHEERS AND
25 APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH, MAYOR:** NO APPLAUSE. PLEASE. IF YOU WANT TO
3 EXPRESSES YOURSELF, YOU JUST WAVE YOUR HANDS BUT NO APPLAUSE.
4 SUPERVISOR BURKE.

5

6 **SUP. BURKE:** YOU KNOW, I THINK IT WOULD BE APPROPRIATE AT THIS
7 TIME FOR US TO THANK CONGRESSWOMAN MAXINE WATERS,
8 CONGRESSWOMAN JUANITA MCDONALD, OUR SENATORS, BARBARA BOXER
9 AND FEINSTEIN, OUR ENTIRE CALIFORNIA DELEGATION, OUR GOVERNOR,
10 WHO ALSO CALLED AND WROTE. WE HAVE HAD ACROSS THE BOARD
11 SUPPORT AND IT IS ONLY BECAUSE WE HAD THE STRONG SUPPORT IN
12 WASHINGTON THAT WE'RE HERE TODAY AT THIS POINT. THESE ARE
13 ISSUES THAT WASHINGTON HAS CONTROL OVER AND WE ARE JUST VERY
14 PLEASED THAT WE'VE HAD THE KIND OF SUPPORT FROM OUR
15 CONGRESSIONAL DELEGATION AND ALSO OUR STATE DELEGATION. OUR
16 STATE LEGISLATORS HAVE BEEN MARVELOUS. MERV DIMALLY, ALL OF
17 OUR STATE LEGISLATORS AND THE STATE DEPARTMENT, EVERYONE WHO
18 CAME TOGETHER AND CERTAINLY-- I HAVE TO REPEAT, WE CERTAINLY
19 APPRECIATE YOUR STRONG HELP AND SUPPORT AND, AS WE MOVE
20 FORWARD, IT'S GOING TO BE ALSO IMPORTANT TO HAVE THAT SAME
21 SUPPORT, PARTICULARLY FROM WASHINGTON. SO THANK YOU VERY MUCH.

22

23 **CONGRESSWOMAN MAXINE WATERS:** THANK YOU. AND, SUPERVISOR, THE
24 NEXT TESTIMONIES THAT YOU WILL HEAR ARE FROM THE THREE LARGEST
25 CHURCHES IN WATTS. YOU HAVE THE LEADERSHIP OF NOT ONLY THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHURCH COMMUNITY IN OUR AREA BUT THE LEADERSHIP OF OUR
2 COMMUNITY, THESE MINISTERS, WHO ARE NOT ONLY SUPPORTING THE
3 HOSPITAL, THEY'RE BUILDING HOUSING FOR SENIORS AND FOR POOR
4 PEOPLE AND THEY HAVE COME TOGETHER. WE HAVE ONE MINISTER,
5 REVEREND MASON, WHO IS MISSING TODAY FROM MACEDONIA, WHO MAKES
6 UP THE FOUR BIGGEST CHURCHES IN THE AREA BUT THEY'RE HERE
7 TODAY TO SHOW THEIR SUPPORT AND TO GIVE THEIR TESTIMONY ON
8 BEHALF OF OUR COMMUNITY. THANK YOU VERY MUCH.

9

10 **SUP. BURKE:** I AM REMISS IN NOT SAYING THAT THE CHURCHES HAVE
11 BEEN JUST VERY VITAL. REVEREND HARDWICK, ALL OF THE MINISTERS
12 HAVE GONE FORWARD, HAVE BEEN CONTACTING THEIR CONTACT IN
13 WASHINGTON AND HAVE BEEN ASSISTING US AS WELL, SO THANK YOU
14 VERY MUCH.

15

16 **SUP. ANTONOVICH, MAYOR:** YES. PASTOR? WHICHEVER ONE. YOU'RE ON.

17

18 **SPEAKER:** REVEREND WHITE.

19

20 **LESLIE RAFAEL WHITE:** GOOD MORNING. I'M LESLIE RAFAEL WHITE,
21 FULL NAME, PASTOR OF THE GRANT A.M.E. CHURCH AT 105TH AND
22 CENTRAL. WE STAND IN COMPLETE FAVOR AND SUPPORT OF THE PLAN
23 THAT IS BEING TALKED ABOUT AND LOOKED AT TO KEEP THIS HOSPITAL
24 IN OPERATION. PREVIOUS TO COMING TO LOS ANGELES TO SERVE IN
25 THIS CONGREGATION, I SERVED IN THE COMMUNITY OF ST. LOUIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHEREIN THE HOSPITAL, HOMER G. PHILLIPS, WAS CLOSED. IT WAS
2 DEVASTATING TO THE COMMUNITY, STILL IS DEVASTATING TO THE
3 COMMUNITY, ALMOST 20 TO 25 YEARS AFTER THE CLOSURE. IT HURT
4 THE SCHOOLS, IT HURT THE ECONOMIC INFRASTRUCTURE, IT HURT THE
5 HOUSING, IT HURT THE QUALITY OF LIFE. SO THAT, WHEN WE
6 CONSIDER WHAT WE ARE DOING TODAY, WE MAKE A LARGE STATEMENT ON
7 THE QUALITY OF LIFE OF THE COMMUNITY IN WHICH THIS HOSPITAL
8 SERVES. OUR CHURCH IS ONE OF THE CHURCHES THAT IS BUILDING 92
9 UNITS OF LOW INCOME HOUSING AND MODERATE INCOME HOUSING. PART
10 OF THE ATTRACTION FOR ANYONE IS TO KNOW THAT THEY HAVE GOOD
11 MEDICAL CARE, ALONG WITH GOOD SCHOOLS AND OTHER COMMUNITY
12 ADVANTAGES, TO BE IN THAT COMMUNITY. TO TAKE OUT A HOSPITAL IS
13 A VERY, VERY DYNAMIC STRIKE TO THE QUALITY OF LIFE FOR THAT
14 COMMUNITY. SO, IN THAT WAY, WE ARE EXTREMELY SUPPORTIVE AND
15 KNOW THAT THE QUALITY OF LIFE IS NECESSARY FOR THAT COMMUNITY
16 TO REMAIN STRONG AND VIBRANT. THERE HAS BEEN DISCUSSIONS
17 CONCERNING THE NAME OF THE HOSPITAL THAT CONGRESSWOMAN WATERS
18 JUST ALLUDED TO AND, INDEED, MARTIN LUTHER KING, JR. MEDICAL
19 CENTER MUST BE A NAME THAT WE RETAIN AND INDEED ON THE FRONT
20 END. THE HOSPITAL WAS BORN OUT OF THE RIOTS OF 1966 IN WATTS
21 AND WE UNDERSTAND THAT GOVERNOR BROWN APPOINTED JOHN MCCONE,
22 AND, OUT OF HIS STUDY, HE LIFTED UP THE FACT THAT ONE OF THE
23 ISSUES OF THAT TIME WAS THAT THERE WAS NOT ADEQUATE MEDICAL
24 CARE IN THE COMMUNITY. SO FOR US TO SEE THE CLOSURE OR
25 DOWNSIZING SO SMALL OF A HOSPITAL TAKES US BACK NEARLY 40



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YEARS AND I'M CERTAIN THAT WE DON'T WANT TO GO BACKWARDS BUT
2 FORWARDS AND THAT WE DON'T WANT TO AFFIRM A PROBLEM THAT WE
3 TRIED TO ERADICATE BY PUTTING THE HOSPITAL THERE. THE HOSPITAL
4 GAVE-- AFTER-- ON APRIL THE 10TH, SIX DAYS AFTER THE
5 ASSASSINATION OF DR. KING, GROUNDBREAKING CEREMONIES FOR THE
6 ACUTE CARE UNIT OF THE HOSPITAL WAS HELD AND THE HOSPITAL WAS
7 NAMED AFTER MARTIN LUTHER KING, JR., AS YOU WELL KNOW, BECAUSE
8 OF HIS EFFORTS TO MAKE THE QUALITY OF LIFE FOR ALL AMERICANS
9 EXCELLENT. ON MARCH 27TH, 1972, THE DOORS OF MARTIN LUTHER
10 KING, JR. GENERAL HOSPITAL OPENED FOR THE FIRST TIME AS THE
11 SEVENTH HOSPITAL IN LOS ANGELES COUNTY, DEPARTMENT OF HEALTH
12 SERVICES AND THE THIRD LOS ANGELES COUNTY TEACHING HOSPITAL.
13 AND INDEED THAT, TOO, IS A VERY FORMIDABLE CONCERN BECAUSE WE
14 DO WANT PEOPLE TO COME TO THE COMMUNITY TO LEARN HOW TO TAKE
15 CARE OF PEOPLE, NOT JUST THE SCIENCE OF MEDICINE BUT ALSO THE
16 ART OF HEALING. AND SO, FOR THAT WAY, THE KING HOSPITAL SERVES
17 A VERY DEFINITE CONCERN. ON THE PRACTICAL SIDE, IT IS OUR
18 DESIRE THAT PATIENT SERVICES AND INFORMATION ABOUT THE
19 HOSPITAL NOT BE MISLED OR FAILED TO LOCATE THE HOSPITAL WHEN
20 MAKING INQUIRIES SIMPLY BECAUSE THEY DO NOT USE HARBOR
21 INSTEAD, THE NAME HARBOR INSTEAD OF MARTIN LUTHER KING. SO THE
22 MARTIN LUTHER KING NAME NOT ONLY RESONATES WITH THE HOSPITAL
23 BUT EVEN THE LOCATION, PEOPLE KNOW WHERE TO FIND THAT
24 HOSPITAL. THE COMMUNITY UNDERSTANDS THE NEED TO EXHIBIT TO
25 C.M.S. THAT WE ARE SERIOUS ABOUT CORRECTING THE PROBLEMS AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MARTIN LUTHER KING HOSPITAL AND WE ARE SERIOUS ABOUT KEEPING
2 THE DOORS OF THE FACILITY OPEN. I HAVE PARISHIONERS WHO GO
3 THERE. WHEN WE HAVE ACCIDENTS OUTSIDE OF OUR CHURCH, THEY ARE
4 SENT THERE. WE VISIT MEMBERS THERE AND THE HOSPITAL DOES A
5 FINE JOB. NOTHING IS PROBLEM-FREE BUT WE DO BELIEVE THE
6 PROBLEMS ARE CORRECTABLE AND THAT WE WORK WITH YOU LOCK STEP
7 TO MAKE THAT HAPPEN SO THAT WE DO HAVE AN EXCELLENT HOSPITAL
8 IN OUR COMMUNITY. THEREFORE, WE SUPPORT THE METROCARE PLAN AND
9 HOPE THAT OUR CONCERNS ARE TAKEN INTO CONSIDERATION. AS WE GO
10 FORWARD, OUR ORGANIZATION REMAINS UNITED AND DEDICATED TO
11 DEMONSTRATING TO C.M.S. AND THE COMMUNITY THAT WE ARE SERIOUS
12 ABOUT RETAINING OUR HOSPITAL. WE WILL CONTINUE THE WORK WITH
13 THE DEPARTMENT OF HEALTH SERVICES, DR. CHERNOFF AND YOU, THE
14 BOARD OF SUPERVISORS, TO PROVIDE TO OUR COMMUNITY THAT WHICH
15 IS-- THAT WHICH IT DESPERATELY NEEDS, ACCESS TO QUALITY CARE.
16 GRANT CHURCH HOSTED THE VERY FIRST MEETING ON THIS CONCERN OF
17 KEEPING THIS HOSPITAL OPEN. I'M THANKFUL FOR ALL LEVELS OF
18 GOVERNMENT AND COMMUNITY ACTIVITIES, COMMUNITY ORGANIZATIONS
19 THAT ARE WORKING THROUGH VARIOUS ACTIVITIES TO KEEP THIS
20 HOSPITAL OPEN. I THANK YOU FOR YOUR CONSIDERATION, FOR YOUR
21 PRAYERFUL TIME AND I DO PRAY THAT WE KEEP THIS HOSPITAL AT THE
22 LEVEL IT IS AND GROWING STRONGER. THANK YOU VERY MUCH.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU, PASTOR. PASTOR?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **REGINALD POPE:** GOOD MORNING. MY NAME IS REGINALD POPE,
2 MINISTER OF THE BETHEL MISSIONARY BAPTIST CHURCH, LOCATED
3 WITHIN A MILE OF THE MARTIN LUTHER KING HOSPITAL. AND TO THIS
4 HONORABLE BOARD OF SUPERVISORS, DR. CHERNOFF AND TO
5 CONGRESSWOMAN AND ALL OF THE MEMBERS OF THE COMMUNITY, I AM
6 BELIEVING THAT WHERE THERE IS A WILL, THERE IS A WAY AND I'M
7 CONVINCED THAT ALL OF US HERE WILL HAVE A WILL THAT KING
8 HOSPITAL REMAIN THERE AND IT HAS QUALITY SERVICE IN ALL AREAS.
9 IN CONSIDERING THE FUTURE OF THIS HOSPITAL, WE NEED TO BE
10 REMINDING OF ITS HISTORY AND I THINK IT HAS BEEN STATED HERE
11 THAT DR. KING AND OTHERS AND SOME OF US HERE TODAY FOUGHT TO
12 GET IT THERE AND WE GOT IT THERE BECAUSE WE NEEDED HELP. WE
13 WERE GOING OVER 15 MILES TO THE BIG GENERAL DOWNTOWN TO GET
14 SOME HELP AND, WHEN WE FINALLY GOT IT, WE HAD HOPE. WE HAD
15 HOPE THAT, RIGHT THERE IN OUR COMMUNITY, WE COULD GET HELP
16 WHEN THINGS CAME ABOUT. AND, TO BE HONEST, WE MUST ACKNOWLEDGE
17 THAT THERE HAVE BEEN SOME SUB PAR PERFORMANCES AND WE BELIEVE
18 THAT WE CAN GO FORTH RIGHT QUICKLY TO CONTINUE TO CORRECT
19 THOSE SUB PAR DEFICIENCIES. AND NOT ONLY CAN WE CORRECT THEM,
20 I BELIEVE WE CAN IMPROVE ON WHAT HAS HAPPENED. IN THE
21 MEANTIME, WE ARE HERE TO COOPERATE WITH ALL OF THOSE WHO ARE
22 FOR MOVING ON THIS PROPOSAL THAT HAS BEEN BROUGHT TO US BY DR.
23 CHERNOFF, WITH A FEW TWEAKS AND A LITTLE TWISTING TO GET IT
24 EVEN MORE IMPROVED, AND SOME OF THAT WILL CAUSE, I'M SURE,
25 TEMPORARILY TRANSFERRING SOME SERVICES TO OTHER INSTITUTIONS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WITHIN A RADIUS OF NOT TOO FAR FROM WHERE THIS LOCATION IS
2 BECAUSE THE FARTHER YOU HAVE TO GO, THE SLIMMER YOUR CHANCES
3 ARE OF SURVIVING. AND WE WANT TO ENSURE, WANT TO ASK YOU TO
4 ASSURE THAT ALL OF THE EMPLOYEES DO NOT BE PENALIZED SIMPLY
5 BECAUSE THEY WORKED AT KING, BECAUSE THEY HAVE ALREADY BEEN
6 SCRUTINIZED, THEY'VE BEEN EXAMINED, THEY'VE BEEN TAKEN THROUGH
7 A LOT OF TESTING TIMES AND, INSTEAD OF SCRUTINIZING THEM,
8 PENALIZING THEM, I BELIEVE THEY SHOULD BE EVEN, I GUESS,
9 COMMENDED FOR THE JOB THEY'VE DONE UNDER THESE TRYING
10 CIRCUMSTANCES. AND THEY'VE BEEN UNDER MICROSCOPIC EXAMINATION
11 AND TO HAVE TO GO BACK TO THE END OF THE LINE AND START ALL
12 OVER AGAIN IS NOT FAIR, IS NOT FAIR, AND WE DO BELIEVE THAT
13 THE NAME, MARTIN LUTHER KING, JR., FOR THIS HOSPITAL MUST BE
14 MAINTAINED UP FRONT BECAUSE IT HAS NOT ONLY A RECOGNITION THAT
15 HAS SOME DEEP SENTIMENTS TIED TO IT. ONE OF YOUR FORMER
16 COLLEAGUES, KENNETH HAHN, FOUGHT FOR IT, AND WE LOVED HIM AND
17 HE'S ONE OF OUR CHAMPIONS AND HIS DAUGHTER IS ALSO ONE OF OUR
18 CHAMPIONS AND WE ARE HERE UNITED TO SAY, LET'S DO WHAT WE GOT
19 TO DO WITH THE VIEW OF RESTORING KING HOSPITAL TO THE QUALITY
20 HOSPITAL THAT IT ONCE WAS WITH FULL SERVICES IN ALL AREAS.
21 THANK YOU FOR HEARING THIS TESTIMONY.

22

23 **SUP. ANTONOVICH, MAYOR:** THANK YOU, PASTOR. PASTOR?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **JOSEPH C. GARDNER:** THANK YOU VERY MUCH. MY NAME IS JOSEPH C.
2 GARDNER, PASTOR OF HAYES TABERNACLE CHRISTIAN METHODIST
3 EPISCOPAL CHURCH LOCATED 102ND AND CENTRAL AVENUE IN LOS
4 ANGELES WHERE OUR HISTORICAL CHURCH HAS BEEN IN THAT AREA FOR
5 MORE THAN 60 YEARS NOW AND WE, TOO, COME-- WE UNDERSTAND THE
6 SERIOUSNESS OF EVENTS THAT HAVE BROUGHT US TO THIS CURRENT
7 CRISIS, PROVIDING HEALTHCARE AND SERVICES FOR OUR COMMUNITY.
8 WE UNDERSTAND THAT MARTIN LUTHER KING DREW HOSPITAL DID NOT
9 PASS THE CENTRAL MEDICARE, MEDICAID SERVICES OF C.M.S., SO WE
10 RECOGNIZE THAT WE MUST NOW BE UNITED BEHIND THE PLAN WHICH HAS
11 BEEN PRESENTED TO US FOR HEALTHCARE SERVICES FOR THE RESIDENTS
12 OF OUR COMMUNITY. JOB RETENTION IS ONE OF THE AREAS THAT-- FOR
13 HEALTH PROFESSIONALS AND WE ARE SENSITIVE TO THESE NEEDS AND
14 WE UNDERSTAND THAT OUR COMMUNITY NEED TO BE SENSITIVE TO THIS.
15 THE ETHNICAL, THE DIVERSITY IN HEALTHCARE, FOR THE WORKFORCE
16 OF SERVICES AND PLAN IN THE AREA, OF CULTURE AND PROVIDING FOR
17 OUR COMMUNITY, WE ARE VERY CONCERNED ABOUT THOSE AREAS AND WE
18 HOPE THAT YOU WILL CONSIDER THAT IN UNDERSTANDING THE FORCES
19 IN NEGLECTING THE AREAS OF OUR SOCIAL NEEDS IN OUR COMMUNITY.
20 RETAINING DEDICATED CLINICS TO MEET THE NEEDS OF THE COMMUNITY
21 AND THE HEALTHCARE AND ALLOWING THE CURRENT EMPLOYEES TO BE
22 TREATED FAIRLY AND NOT DENIED ACCESS TO EMPLOYMENT BY ONLY A
23 LACK OF PERFORMANCE THEY MAY HAVE AND WE HOPE THAT YOU WILL
24 GIVE EACH ONE OF THESE EMPLOYEES AN OPPORTUNITY TO BE TREATED
25 FAIRLY. AND CERTAINLY IT WOULD BRING A PROBLEM IN OUR AREA



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHERE WE ALL WOULD HAVE A LOT OF PERSONS, NOW HOMELESS PEOPLE
2 IN OUR COMMUNITY AND WE CERTAINLY DON'T WANT THAT TO COMPACT
3 ITSELF BY THOSE EMPLOYEES NOW LOSING THEIR JOBS IN THE AREA
4 AND MY-- A LOT OF MY MEMBERS WHO LIVES IN THE AREA USE THE
5 HOSPITAL AND I, TOO, GO IN AND OUT OF THERE IN THE LAST 13
6 YEARS OF MY MINISTRY IN THE AREA AND SERIOUSLY IT WOULD BE
7 DEVASTATING FOR OUR COMMUNITY IF WE LOST MARTIN LUTHER KING
8 HOSPITAL. OUR COMMUNITY UNDERSTANDS THE NEEDS OF THE C.M.S.,
9 THAT WE MUST BE SERIOUS ABOUT CORRECTING THE PROBLEMS. THERE
10 ARE ALWAYS SOME PROBLEMS IN ANYTHING BUT ALL THINGS IS
11 POSSIBLE THROUGH CHRIST JESUS WHO GIVES US STRENGTH AND I HOPE
12 THAT WE CAN FIND SOME POSSIBILITIES TO CORRECT THESE PROBLEMS
13 AND, ABOVE ALL, THAT WE KEEP THIS HOSPITAL OPEN FOR THE
14 COMMUNITY AND FOR THE PEOPLE IN THE AREA IN WHICH WE SERVE.
15 THEREFORE, WE SUPPORT THE METRO PLAN AND WE ARE DEDICATED AND
16 WE WILL SUPPORT IT WITH ALL THAT OUR STRENGTH AND EFFORT THAT
17 WE POSSIBLY CAN AND WORKING WITH THE BOARD OF SUPERVISORS. AND
18 WE SERIOUSLY WANT TO THANK CONGRESSWOMAN MAXINE WATERS, THE
19 BOARD OF SUPERVISORS. WE ALSO WANT TO THANK THESE PASTORS WHO
20 HAVE COME TODAY TO SHARE WITH YOU. WE HOPE THAT YOU WOULD TAKE
21 THIS INTO CONSIDERATION AND LET'S KEPT THIS HOSPITAL OPEN AND
22 LET'S WORK WITH DR. CHERNOFF AND MAKE SURE WE GET THIS JOB
23 DONE AND MEETING THE NEEDS OF OUR PEOPLE IN THE COMMUNITY AND
24 NOT DENYING THEM HEALTHCARE WHERE WE LIVE. THANK YOU VERY
25 MUCH.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

3

4 **SUP. BURKE:** I REALLY HAVE TO SAY ABOUT GRANT A.M.E., THANK YOU
5 VERY MUCH FOR HELPING US WITH THE HOMELESS.

6

7 **REVEREND LESLIE WHITE:** YES. THANK YOU.

8

9 **SUP. BURKE:** AND SOLVING THAT ISSUE FOR US.

10

11 **REVEREND LESLIE WHITE:** YES.

12

13 **SUP. BURKE:** YOU STEPPED FORWARD WHEN NO ONE ELSE WOULD. THANK
14 YOU VERY MUCH.

15

16 **REVEREND LESLIE WHITE:** WE THANK YOU VERY MUCH FOR US WORKING
17 TOGETHER. THAT'S SUCH A BENEFICIAL ACTIVITY.

18

19 **SUP. BURKE:** THANK YOU VERY MUCH. YEAH.

20

21 **SUP. ANTONOVICH, MAYOR:** OKAY. THANK YOU. DID PASTOR MASON
22 SPEAK YET?

23

24 **REVEREND LESLIE WHITE:** HE'S NOT HERE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH, MAYOR:** HE'S GOING TO BE HERE? OKAY.

2 COUNCILWOMAN JANICE HAHN. LET ME ALSO CALL UP SILVIA ARGUETA
3 AND BARBARA SIEGEL AND ELMINA ACKLE. COUNCILWOMAN?

4

5 **COUNCILWOMAN JANICE HAHN:** THANK YOU. WHAT YOU HAVE BEFORE YOU
6 TODAY IS CERTAINLY A PLAN THAT, WHILE WE KNOW IT'S NOT
7 PERFECT, IS CERTAINLY THE PLAN THAT NEEDS TO BE PUT IN PLACE
8 TO PROVE THAT WE ARE DOING SOMETHING TO MOVE FORWARD TO
9 CORRECT THE PROBLEMS AT THE EXISTING FACILITY AND I THINK
10 YOU'RE GOING TO HEAR MOST OF THE PEOPLE HERE TODAY SUPPORT
11 THIS PLAN AS THE WAY TO MOVE FORWARD. TODAY I THINK IS GOING
12 TO BE THE EASIEST STEP TO APPROVE THIS PLAN. I THINK THE REAL
13 HARD WORK COMES IN NOT ONLY IMPLEMENTING THIS PLAN BUT MAKING
14 SURE THAT THE PEOPLE THAT THIS PLAN IS MEANT TO SERVE ARE
15 ALWAYS PUT FIRST AND FOREMOST. I AM SPEAKING TODAY ON BEHALF
16 OF THE CONSTITUENTS THAT I REPRESENT AS A LOS ANGELES CITY
17 COUNCIL MEMBER, PARTICULARLY IN SOUTH LOS ANGELES,
18 PARTICULARLY IN WATTS, AND THEY HAVE EXPRESSED CONCERN TO ME
19 THAT MANY OF THESE SERVICES THAT ARE BEING MOVED ARE THE ONES
20 THAT ARE GOING TO BE VERY VITAL TO THEM GETTING QUALITY
21 HEALTHCARE: HIGH-RISK O.B., PEDIATRICS, NEUROSURGERY, SOME
22 ORAL SURGERY, NEONATAL INTENSIVE CARE, OPHTHALMOLOGY, CARDIAC
23 SURGERY. THOSE ARE THE SERVICES THAT MY CONSTITUENTS ARE VERY
24 CONCERNED ABOUT. AND WHILE I KNOW THIS IS THE PLAN THAT YOU
25 WILL BE APPROVING TODAY, I THINK FOR ME, THE TWO AREAS THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ARE OF GREAT CONCERN, CERTAINLY, ARE TRANSPORTATION. I'VE--
2 WE'VE HEARD THIS MORNING ABOUT SHUTTLE SERVICE BEING FREQUENT
3 AND EXTENDED HOURS. I WILL TELL YOU HONESTLY, I THINK THAT IS
4 WHAT REALLY NEEDS TO BE FLUSHED OUT IS THE TRANSPORTATION
5 SERVICES. I DON'T THINK FREQUENT AND EXTENDED HOURS IS REALLY
6 GOING TO BE ADEQUATE, PARTICULARLY FOR THINGS LIKE NEONATAL
7 INTENSIVE CARE. YOU CAN IMAGINE, IF YOU HAD A CRITICALLY ILL
8 BABY THAT IS NOW IN TORRANCE AND YOU LIVE IN WATTS, THAT IS
9 REALLY AN ISSUE THAT I HAVE A GREAT CONCERN ABOUT. A COUPLE OF
10 YOU SIT ON THE M.T.A. BOARD. MAYBE THIS IS AN OPPORTUNITY TO
11 LOOK IN TERMS OF A COMPREHENSIVE TRANSPORTATION SOLUTION,
12 POSSIBLY SOME NEW BUS ROUTES THAT WOULD BE GOING FROM SOUTH
13 LOS ANGELES TO TORRANCE. I AM PREPARED TO INTRODUCE A MOTION
14 ON THE CITY COUNCIL TOMORROW THAT WILL ASK OUR DEPARTMENT OF
15 TRANSPORTATION TO WORK CLOSELY WITH THE COUNTY AND, AGAIN,
16 MAYBE WORKING ON A COMPREHENSIVE TRANSPORTATION SYSTEM THAT
17 WILL REALLY ALLOW PEOPLE TO ACCESS THIS HEALTHCARE. IT'S
18 ALREADY BEEN STATED BUT YOU KNOW THAT THAT WAS THE NUMBER ONE
19 ISSUE THAT CAME FROM THE MCCONE COMMISSION WAS THE FACT THAT
20 MANY PEOPLE IN SOUTH LOS ANGELES WERE NOT DYING BECAUSE OF
21 THEIR ILLNESS OR THEIR INJURY BUT IT WAS BECAUSE OF THE
22 DISTANCE THEY HAD TO TRAVEL TO ACCESS HEALTHCARE. MANY OF THEM
23 TELL HORROR STORIES OF GOING TO DOCTOR'S APPOINTMENTS,
24 SPENDING AN HOUR IN TRANSPORTATION, WAITING AN HOUR TO GET AN
25 APPOINTMENT. I CAN SEE SOME OF THESE SERVICES, HAVING SOMEONE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FEEL THAT THE TRANSPORTATION OBSTACLE WOULD BE SO GREAT THAT
2 THEY WOULD JUST NOT MAKE THE APPOINTMENT, WOULD JUST NOT GO
3 FOR THE APPOINTMENT AND WOULD NOT GET THE HEALTHCARE THAT IS
4 SO VITAL TO THEM. SO I AM WILLING TO WORK ON THE CITY'S SIDE
5 TO GET OUR D.O.T. TO WORK TOGETHER WITH YOU. I REALLY THINK,
6 BEFORE YOU IMPLEMENT THIS, YOU NEED A COMPREHENSIVE
7 TRANSPORTATION SYSTEM WHERE THE RESIDENTS OF SOUTH LOS ANGELES
8 CAN TRULY FEEL LIKE THEY CAN, AT ANY HOUR OF THE DAY OR NIGHT,
9 ACCESS THE HEALTHCARE THAT IS THEIR RIGHT. I'M ALSO CONCERNED
10 ABOUT NOTIFICATION ABOUT WHERE THESE SERVICES WILL BE GIVEN.
11 WE'VE TALKED THIS MORNING ABOUT SEVERAL HOSPITALS IN THE AREA
12 BESIDES HARBOR-U.C.L.A. I'M VERY CONCERNED THAT PEOPLE ARE NOT
13 GOING TO GET THE MESSAGE ON WHERE THESE HEALTH SERVICES ARE
14 BEING GIVEN AND THAT IS THE CRUX OF I BELIEVE WHAT THIS
15 HEARING IS ALL ABOUT, IS MAKING SURE THAT PEOPLE KNOW WHERE
16 THESE SERVICES ARE BEING GIVEN. I THINK YOU'VE GOT A GREAT
17 NETWORK WITH OUR CHURCHES, YOU'VE GOT A GREAT LEADERSHIP IN
18 OUR PASTORS AND OUR MINISTERS, I THINK YOU WOULD DO WELL TO
19 WORK WITH THE CHURCHES, ALLOW THEM TO COMMUNICATE WITH THEIR
20 CONGREGATION ON THESE DIFFERENT SERVICES AND WHERE THEY'RE
21 ACCESSED. I WOULD ALSO LIKE YOU TO CERTAINLY WORK WITH THE
22 CITY'S HOUSING AUTHORITY. MANY OF THE PEOPLE WHO LIVE IN OUR
23 PUBLIC HOUSING DEVELOPMENTS ARE THOSE WHO PROBABLY ARE THE
24 ONES WITHOUT TRANSPORTATION AND WILL NEED THESE SERVICES THE
25 BEST. AND, AGAIN, I'M CONCERNED THAT THEY WILL NOT KNOW WHEN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEY HAVE A HEALTHCARE NEED WHERE THAT SERVICE IS NOW BEING
2 GIVEN, SO I WOULD ASK THAT YOU WOULD DO THOSE TWO THINGS. AND,
3 AS FOR THE NAME, I WILL ALSO GO ON RECORD, I REMEMBER THE DAY
4 WELL AFTER MY FATHER PUT THE CALL INTO CORRETA SCOTT KING,
5 AFTER MARTIN LUTHER KING, JR., WAS ASSASSINATED. AND, AT THAT
6 TIME, THE HOSPITAL WAS WELL UNDER WAY TO BE BUILT. AND HE
7 SAID, "MRS. KING, I'M NOT SURE YOU KNOW WHO I AM BUT..." AND
8 SHE STOPPED HIM AND SAID, "OH, NO, I KNOW WHO YOU ARE. WHEN MY
9 MARTIN CAME BACK FROM LOS ANGELES, HE COULDN'T STOP TALKING
10 ABOUT HOW KIND YOU WERE TO HIM WHEN HE WAS IN LOS ANGELES,"
11 AND MY FATHER SAID, "WE WOULD BE SO HONORED IF WE WOULD NAME
12 THIS HOSPITAL AFTER YOUR HUSBAND, MARTIN LUTHER KING, JR.
13 MEDICAL CENTER." SHE CAME FOR THE GROUNDBREAKING. SHE SAID IT
14 WAS A GREAT HONOR TO THAT FAMILY. MANY OF HER CHILDREN STILL
15 SPEAK ABOUT THE HOSPITAL BEARING THEIR FATHER'S NAME. I'M NOT
16 CONVINCED THAT THE PLAN OR ANY REQUIREMENT TO PROVE THAT WE
17 ARE MOVING FORWARD HAS TO INCLUDE A NAME CHANGE. I THINK IT'S
18 SORT OF A SYMBOL TO SAY HARBOR-U.C.L.A., MARTIN LUTHER KING AS
19 A WAY TO SHOW THAT WE'RE MOVING FORWARD BUT I THINK THIS PLAN
20 HAS ENOUGH CONCRETE STEPS IN IT TO PROVE THAT WE ARE MAKING
21 STEPS FORWARD, WE ARE MAKING CORRECTIONS. SO I THINK IT WOULD
22 ADD INSULT TO INJURY TO CHANGE THE NAME OF THIS HOSPITAL TO
23 HARBOR MARTIN LUTHER KING, WHETHER IT'S ON THE FRONT END OR
24 THE BACK END. SO I THINK IF YOU COULD RE-LOOK AT THAT AND SEE
25 IF THAT REALLY IS A CRITICAL POINT IN SOME WAY TO PROVE THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE ARE MAKING THE STEPS TO MOVE FORWARD. I THINK THAT WOULD BE
2 A HUGE STEP TO THIS COMMUNITY IN HONOR OF DR. KING. I HOPE
3 THAT TODAY'S PLAN WILL LEAD US BACK TO THE FULL SERVICE
4 HOSPITAL THAT THIS COMMUNITY DESERVES TO HAVE, INCLUDING THE
5 LEVEL 1 TRAUMA CENTER, WHICH WAS CLOSED ALMOST TWO YEARS AGO
6 AND PROMISED TO REOPEN AS SOON AS POSSIBLE. THAT NEEDS TO BE
7 DONE. THANK YOU VERY MUCH. [APPLAUSE]

8

9 **SUP. ANTONOVICH, MAYOR:** JUST WAVE YOUR HANDS. [GAVEL]

10

11 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

12

13 **SUP. BURKE:** DR. CHERNOFF, COUNCILWOMAN HAHN? DR. CHERNOFF CAN
14 SHARE WITH YOU THE PRESENT TRANSPORTATION PLAN THAT HE-- WERE
15 YOU HERE WHEN HE DESCRIBED IT?

16

17 **COUNCILWOMAN JANICE HAHN:** YES.

18

19 **SUP. BURKE:** OKAY. ALL RIGHT.

20

21 **SUP. ANTONOVICH, MAYOR:** JUST GIVE YOUR NAME FOR THE RECORD.

22

23 **SILVIA ARGUETA:** GOOD MORNING. SILVIA ARGUETA WITH THE LEGAL
24 AID FOUNDATION OF LOS ANGELES. NEIGHBORHOOD LEGAL SERVICES OF
25 LOS ANGELES COUNTY, THE LEGAL AID FOUNDATION OF LOS ANGELES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND THE ASIAN/PACIFIC AMERICAN LEGAL CENTER SUBMIT THIS RECORD
2 TODAY WHICH CONSISTS OF EIGHT VOLUMES, ONE ADDENDUM, FOR THE
3 BEILENSON RECORD. WE SUBMIT THIS RECORD WITH THE INTENT OF
4 WORKING COLLABORATIVELY WITH BOTH THE BOARD AND THE DEPARTMENT
5 OF HEALTH SERVICES ON ISSUES WE CONSIDER ESSENTIAL TO ANY
6 REORGANIZATION OF THE CARE DELIVERED AT K.D.M.C. AND
7 THROUGHOUT THE COUNTY OF LOS ANGELES. THE RECORD INCLUDE
8 DECLARATIONS FROM INDIVIDUALS WHO RECEIVED CARE AT KING/DREW
9 MEDICAL CENTER, AS WELL AS COMMUNITY MEMBERS AND MEDICAL
10 PROFESSIONALS WHO ARE CONCERNED ABOUT HOW THE COUNTY HEALTH
11 SYSTEM WILL MEET THE NEEDS OF THE SOUTH L.A. COMMUNITY UNDER
12 THE METROCARE PLAN. WHILE WE UNDERSTAND THAT TRANSPORTATION
13 WILL BE PROVIDED, AS WAS DISCUSSED EARLIER TODAY, WE ARE
14 SUBMITTING DECLARATIONS FROM INDIVIDUALS WHO ARE IMMEDIATELY
15 AFFECTED BY THE PROPOSED METROCARE PLAN. FOR INSTANCE, JENNY
16 ARCHINEGA, A MOTHER OF THREE SMALL CHILDREN, DECLARES THAT SHE
17 HAS NO CAR AND RELIES ENTIRELY ON PUBLIC TRANSPORTATION. HER
18 THREE-YEAR-OLD SON WAS HOSPITALIZED AT K.D.M.C. JUST LAST
19 WEEK. MISS ARCHINEGA HAS TWO OTHER CHILDREN WHO ALSO REQUIRE
20 HER MOTHERING AND ATTENTION. THE TRAVEL TIME BY BUS TO AND
21 FROM HARBOR WOULD HAVE MEANT THAT MS. ARCHINEGA WOULD HAVE TO
22 CHOOSE BETWEEN BEING PRESENT FOR HER SON IN THE HOSPITAL OR
23 BEING WITH HER DAUGHTERS. MARIA BARRERA, ANOTHER DECLARATION
24 THAT IS SUBMITTED, IS A SINGLE MOTHER OF TWO CHILDREN, AGES 12
25 AND 7. BOTH CHILDREN HAVE MICROCEPHALY AND CEREBRAL PALSY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BOTH ARE NON-VERBAL AND USE WHEELCHAIRS. ONE CHILD IS BLIND
2 AND THE OTHER ONE IS NEAR BLIND WITH A HEARING IMPAIRMENT.
3 WHEN K.D.M.C. REDUCED SOME OF ITS SERVICES SEVERAL YEARS AGO,
4 MS. BARRERA HAD TO TAKE HER OLDER SON TO HARBOR-U.C.L.A.
5 MEDICAL CENTER FOR TREATMENT. IT TOOK HER THREE BUSES TO MAKE
6 THE TRIP. BECAUSE MISS BARRERA IS OFTEN REQUIRED TO BRING BOTH
7 CHILDREN WITH HER, SHE MUST TRANSPORT AND MANEUVER TWO
8 WHEELCHAIRS FOR EACH TRIP TO HARBOR U.C.L.A. SHE BARRERA FEARS
9 THAT THE HEALTH AND WELLBEING OF HER FAMILY WILL BE PLACED IN
10 JEOPARDY BECAUSE OF THE LACK OF ACCESS TO CARE AT K.D.M.C. AND
11 IN SOUTH L.A. THE RECORD ALSO INCLUDES TESTIMONY REGARDING THE
12 NEED FOR EXPANDED ACCESS TO AMBULATORY AND COMMUNITY LEVEL
13 CARE AS PART OF THE METROCARE PLAN. THE RESIDENTS OF SOUTH
14 L.A. USE THE K.D.M.C. EMERGENCY ROOM AS A SOURCE OF PRIMARY
15 CARE BECAUSE THEY HAVE NO OTHER SOURCE-- NO OTHER ACCESS TO
16 SERVICES. WE ARE SUBMITTING A DECLARATION FROM THE SOUTH SIDE
17 COALITION OF COMMUNITY HEALTH CENTERS ALONG WITH THE STUDY THE
18 CENTERS CONDUCTED IN 2005. THE STUDY DETERMINED THAT PATIENTS
19 IN SOUTH L.A. CAN EXPECT TO WAIT ANYWHERE FROM SIX MONTHS TO
20 WELL OVER ONE YEAR TO ACCESS VARIOUS SPECIALTY SERVICES AT
21 COUNTY FACILITIES. DR. ROBERT TRANKATTA SUBMITS A DECLARATION
22 THAT ECHOES THE CENTER'S SENTIMENTS BY STATING THAT, WITHOUT
23 ENHANCED ACCESS TO PRIMARY AND SPECIALTY CARE, UNINSURED
24 INDIVIDUALS IN SPA 6 WILL CONTINUE TO USE THE M.L.K. EMERGENCY
25 ROOM AS A SOURCE OF AMBULATORY CARE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **BARBARA SIEGEL:** GOOD MORNING. BARBARA SIEGEL FROM NEIGHBORHOOD

3 LEGAL SERVICES. LOS ANGELES COUNTY IS MANDATED TO PROVIDE

4 MEDICALLY NECESSARY SERVICES TO INDIGENT COUNTY RESIDENTS,

5 INCLUDING NONEMERGENCY SERVICES ON A PROMPT AND HUMANE BASIS.

6 THE PROPOSED METROCARE PLAN CURRENTLY INVOLVES THE ELIMINATION

7 OF A SIGNIFICANT PORTION OF THE COUNTY'S INPATIENT MEDICAL

8 SERVICES IN THE SERVICE PLANNING SIX AREA, THREATENING THE

9 PROVISION OF MEDICALLY NECESSARY SERVICES TO THE MOST DISEASED

10 BURDENED, MOST POVERTY STRICKEN AND MOST UNDERSERVED RESIDENTS

11 OF THIS COUNTY. THE RECORD WE'RE SUBMITTING TODAY WILL

12 DEMONSTRATE THAT THE SPA 6 AREA HAS A DISPROPORTIONATE SHARE

13 OF DISEASE BURDEN WHEN COMPARED WITH THE REMAINING AREAS IN

14 LOS ANGELES COUNTY. SPA 6, IN WHICH KING/DREW IS LOCATED, HAS

15 THE HIGHEST PROPORTION OF INDIVIDUALS BELOW 200% OF THE

16 FEDERAL POVERTY LEVEL. MOREOVER, DESPITE HAVING THE LOWEST

17 ACUTE HOSPITAL BEDS PER THOUSAND POPULATION, THE RECORD WILL

18 DEMONSTRATE THAT SPA 6 HAS THE HIGHEST PERCENTAGE OF OBESE

19 ADULTS, ADULTS WITH PERCEIVED HEALTH STATUS AS POOR, UNINSURED

20 ADULTS, UNINSURED CHILDREN, BIRTH WITH NO PRENATAL CARE AND

21 ADULTS WITH HYPERTENSION. IN ADDITION, SPA 6 HAS THE SECOND

22 HIGHEST PERCENTAGE OF ADULTS WITH DIABETES. BASED UPON THESE

23 STATISTICS, WE BELIEVE THAT THE COUNTY MUST CONTINUE TO OFFER

24 INPATIENT SERVICES IN THE RELEVANT GEOGRAPHIC AREA AS OPPOSED

25 TO TRANSFERRING INDIGENT PATIENTS TO HARBOR U.C.L.A. OR OLIVE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VIEW MEDICAL CENTER. THE TRANSPORT ALONE MAY DETRIMENTALLY
2 AFFECT PATIENT OUTCOME, AS EVIDENCED BY SCIENTIFIC ARTICLES
3 AND EXPERT DECLARATIONS THAT WE ARE SUBMITTING AS PART OF THIS
4 RECORD. WE ARE ALSO CONCERNED THAT THE PLACEMENT OF MEDICAL
5 SURGICAL BEDS AT RANCHO WILL DIVERT RANCHO FROM ITS
6 REHABILITATION MISSION. IF HOSPITAL BEDS ARE OPENED AND
7 PATIENTS ARE TRANSFERRED TO RANCHO UNDER THE METROCARE PLAN,
8 THE TRANSFERRED PATIENT SHOULD FIT WITHIN RANCHO'S MISSION
9 SUCH AS PATIENTS SUFFERING WITH STROKES OR WITH ORTHOPEDIC
10 DIABETES MANAGEMENT PROBLEMS. WE ARE CONCERNED THAT THE
11 PLACEMENT OF GENERAL MEDICAL SURGICAL PATIENTS WILL JEOPARDIZE
12 RANCHO'S ATTRACTIVENESS FOR A TAKEOVER ENTITY. WE ARE EQUALLY
13 CONCERNED THAT TRANSFERRING PATIENTS TO OLIVE VIEW 41 MILES
14 AWAY FROM THEIR HOMES IN SOUTH LOS ANGELES WILL BE INEFFICIENT
15 AND WILL NEGATIVELY IMPACT FULL RECOVERY. WE ARE SUBMITTING
16 DECLARATIONS BY DOCTOR LYNN YONIKURA AND DR. CAROLINA REAS,
17 BOTH PARANATOLOGY PHYSICIANS WHO EXPRESSED CONCERN THAT HARBOR
18 U.C.L.A. WILL NOT BE ABLE TO ABSORB THE NEONATAL INTENSIVE
19 CARE UNIT PATIENT LOAD FROM KING/DREW MEDICAL CENTER. WE ARE
20 CERTAINLY ENCOURAGED THAT THE COUNTY INTENDS TO CONTRACT WITH
21 PRIVATE HOSPITALS WITHIN A FIVE TO 10 MILE RADIUS OF KING/DREW
22 MEDICAL CENTER TO REPLACE THE BEDS TO BE LOST UPON
23 IMPLEMENTATION OF METROCARE. HOWEVER, IN THE EVENT THAT LOCAL
24 HOSPITALS ARE UNABLE TO BRING UP AVAILABLE BEDS OR THE BEDS
25 ARE NOT AVAILABLE IMMEDIATELY WITHIN THE RANCHO OR OLIVE VIEW



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SYSTEM, DR. TRANKATTA, IN HIS DECLARATION WE'RE SUBMITTING
2 TODAY, SUGGESTS THAT THE COUNTY COULD TEMPORARILY INCREASE THE
3 NUMBER OF STAFFED BEDS, INPATIENT BEDS AT L.A. COUNTY USC IN
4 AN EFFORT TO DECOMPRESS KING/DREW. WE ARE HOPEFUL THAT THERE
5 WILL BE A SMOOTH TRANSITION WITH SPECIAL CARE TAKEN TO MEET
6 THE COUNTY'S OBLIGATIONS UNDER WELFARE AND INSTITUTIONS CODE
7 17000, 17001 AND 10000 AND THAT THE COUNTY'S STRATEGIC PLAN
8 INCLUDES THE RESTORATION OF COMPREHENSIVE AND ACUTE HOSPITAL
9 SERVICES THAT MEET THE NEEDS OF THE COMMUNITY IN THIS VERY
10 UNDERSERVED AREA. THE PLANS FOR THE NEW METROCARE SYSTEM MUST
11 NOT BE BASED ON ARTIFICIALLY LOW CENSUS AND SERVICE DATA THAT
12 HAVE BEEN GENERATED BY THE SYSTEMATIC DISMANTLING OF KING/DREW
13 IN RECENT YEARS. WE AGAIN STRESS THAT WE SUBMIT THIS RECORD
14 WITH THE FULL INTENTION OF WORKING WITH THE DEPARTMENT OF
15 HEALTH SERVICES TO SUCCESSFULLY MAINTAIN AND RESTORE FULL
16 SERVICES IN THE SPA 6 AREA. THANK YOU.

17
18 **SUP. YAROSLAVSKY:** CAN I JUST ASK A QUESTION?

19
20 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR.

21
22 **SUP. YAROSLAVSKY:** MAYBE I MISUNDERSTOOD. I THOUGHT YOU WERE
23 BEING CRITICAL OF THE CONCEPT OF TREATING PATIENTS AT HARBOR-
24 U.C.L.A., WHICH IS 7 MILES AWAY, BUT YOU JUST CITED A
25 DECLARATION BY DR. TRANKATTA THAT WE SHOULD ADD MORE BEDS TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COUNTY-U.S.C. TO HELP DECOMPRESS KING/DREW MEDICAL CENTER,
2 WHICH IS A LOT FARTHER AWAY THAN HARBOR. CAN YOU RECONCILE
3 THAT FOR ME?

4

5 **BARBARA SIEGEL:** WE HAVE DECLARATIONS FROM DR. YANAKURRA AND
6 DR. CAROLINA REAS WHO DO NOT BELIEVE THAT THE PEDIATRIC
7 REPLACEMENTS AT HARBOR ARE GOING TO MEET THE CAPACITY THAT'S
8 GOING TO BE NECESSARY, SO THE SUGGESTION IS THAT WE COULD,
9 INSTEAD OF USING OLIVE VIEW, USE L.A. COUNTY USC. IT'S CLOSER
10 THAN OLIVE VIEW.

11

12 **SUP. YAROSLAVSKY:** NO, I THOUGHT YOU WERE CRITICAL OF THE
13 HARBOR. FORGET OLIVE VIEW. I UNDERSTAND OLIVE VIEW. BUT I
14 THOUGHT YOU SAID THAT EVEN THE TRANSPORT OF PEOPLE FROM KING
15 TO HARBOR, THAT YOU HAVE TESTIMONY-- DECLARATIONS IN YOUR
16 EIGHT VOLUMES THAT SUGGEST THAT THAT WOULD DIMINISH POSITIVE
17 OUTCOMES.

18

19 **BARBARA SIEGEL:** WE DO. ACTUALLY, I BELIEVE THAT DR. REAS HAS
20 AN EXAMPLE IN HER DECLARATION OF SOME INDIVIDUALS THAT THE
21 TRANSPORT TIME TO HARBOR WAS CRITICAL.

22

23 **SUP. YAROSLAVSKY:** SO WHY WOULD YOU TOUT A DECLARATION FROM BOB
24 TRANKATTA THAT SUGGESTS NOT ADDING MORE BEDS OR COMMISSIONING
25 MORE BEDS AT HARBOR, WHICH IS CLOSER, RATHER COMMISSION MORE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEDS AT COUNTY USC, WHICH IS THREE TIMES FARTHER AWAY, IF NOT
2 MORE?

3

4 **BARBARA SIEGEL:** WE WOULD PREFER TO SEE THE BEDS STAY IN THE
5 COMMUNITY, SO BY CONTRACTING OR BY USING HARBOR, THAT'S
6 PREFERABLE. THE CONCERN IS IF WE CAN'T BRING THOSE BEDS UP IN
7 TIME, WHAT ARE WE GOING TO DO? AND ONE OF THE PLACES TO
8 RELIEVE SOME STRESS MIGHT BE TO OPEN UP BEDS AT L.A. COUNTY
9 USC. IT'S NOT TO USE L.A. COUNTY USC IN PLACE OF HARBOR, IT'S
10 THE CONCERN THAT WE MIGHT NOT BE ABLE TO MEET THE NEEDS AT
11 HARBOR.

12

13 **SUP. YAROSLAVSKY:** IS YOUR CLIENT OR CLIENTS SUPPORTING THIS
14 PLAN, GENERALLY?

15

16 **BARBARA SIEGEL:** WE SUPPORT THE PLAN THAT MAINTAINS KING/DREW
17 MEDICAL CENTER OPEN, THAT RESTORES IT TO A QUALITY HOSPITAL
18 AND THEN EVENTUALLY RETURNS IT TO ITS FULL CAPACITY.

19

20 **SUP. YAROSLAVSKY:** ARE YOU SUPPORTING THE METROCARE PLAN AS
21 DESCRIBED GENERALLY, NOT EVERY "T" AND "I" BUT GENERALLY DR.
22 CHERNOFF'S PLAN AS HAS BEEN APPROVED BY THE BOARD
23 CONCEPTUALLY?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **BARBARA SIEGEL:** CONCEPTUALLY, WITH THE TWEAKS THAT WE REALLY
2 BELIEVE THAT THE CARE SHOULD STAY WITHIN THE AREA THAT MARTIN
3 LUTHER KING SERVES SO THAT THE FIRST PREFERENCE WOULD BE TO
4 CONTRACT LOCALLY.

5

6 **SUP. YAROSLAVSKY:** I THINK WE ALL AGREE WITH THAT. I THINK WE
7 ALL AGREE WITH THAT. ALL RIGHT.

8

9 **ELENA ACKEL:** I'M ELENA ACKEL WITH LEGAL AID. WE DO SUPPORT THE
10 PLAN BUT WE DON'T KNOW EXACTLY WHAT'S HAPPENING WITH THE
11 PSYCHIATRIC ELEMENT OF THE PLAN AT PRESENT TIME BECAUSE WE GOT
12 WORD THAT INGLESIDE IS BEING CLOSED DOWN IN PREPARATION OF
13 TRANSFERRING ADOLESCENTS THERE. WE DON'T KNOW WHAT IS
14 HAPPENING BUT CURRENTLY COUNTY USC HAS BEEN CITED FOR THE E.R.
15 OVERCROWDING FOR THE PSYCHIATRIC EMERGENCY ROOM. THIS PLAN
16 CONTEMPLATES THE CLOSURE OF THE EMERGENCY ROOM AT MARTIN
17 LUTHER KING AND WE THINK THAT WILL HAVE AN IMPACT BECAUSE A
18 LOT OF THE 5150 CANDIDATES ARE TAKEN TO KING AND IT DOESN'T--
19 WE HAVEN'T SEEN ANYTHING IN THE PLAN THAT WOULD INDICATE THAT
20 THE URGENT CARE CENTER WOULD HAVE THE CAPACITY TO SEE THE 5150
21 CANDIDATES THAT ARE BROUGHT BY THE POLICE AND WE DON'T WANT
22 THEM TO INCREASE COUNTY USC BECAUSE COUNTY USC IS A VERY SMALL
23 PSYCHIATRIC E.R. IT'S ONLY EIGHT BEDS AND THERE'S FREQUENTLY
24 OVER 20 PATIENTS THERE. AND, WHEN YOU LOOK AT THE STATISTICS,
25 YOU'LL FIND THAT THE PSYCHIATRIC BED UNIT OF COUNTY USC AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE OTHER HOSPITALS ARE THE MOST FULL OF ANY. SO IT SEEMS LIKE
2 THERE SHOULD BE A VERY CAREFUL PLAN ABOUT REDUCING THE E.R.,
3 THAT IT SHOULDN'T IMPACT THE E.R., THE PSYCHIATRIC E.R. AT
4 HARBOR OR COUNTY USC AND ALSO, ALTHOUGH WE HAVEN'T SEEN IT IN
5 WRITING, WE'VE HEARD FROM THE STAFF THAT THEY WILL MAINTAIN
6 THE NUMBER OF BEDS BUT THEY ARE GOING TO INCREASE THE
7 ADOLESCENT BEDS, WHICH I THINK IS LAUDABLE, BUT AT THE EXPENSE
8 OF THE ADULT BEDS, WHICH ARE ALSO OVERCROWDED. AND I THINK
9 THAT WOULD BE A MISTAKE. I THINK IT WOULD BE NECESSARY TO ADD
10 BEDS, IN THAT CASE, IF THEY WANT MORE ADOLESCENT BEDS, BECAUSE
11 MOST OF THE PEOPLE, ABOUT 70%, DO HAVE INSURANCE AND, BECAUSE
12 OF THE OVERCROWDING AT COUNTY USC, AS A RESULT, WHAT HAS
13 HAPPENED IS, LIKE, THEY GET ADMINISTRATIVE DAYS, THEY CAN'T
14 GET PAID FOR MEDI-CAL BECAUSE, BY THE TIME THEY GET OUT OF THE
15 EMERGENCY ROOM AND INTO THE BED, THEY DON'T NEED ACUTE
16 HOSPITAL CARE AND THEY DON'T HAVE A STEP-DOWN UNIT. SO I THINK
17 IT'S VERY IMPORTANT THAT YOU NOT DILUTE ANY OF THE PSYCHIATRIC
18 CARE BECAUSE IT'S SO IMPORTANT TO MAINTAIN IT. AND IF YOU
19 COULD GET THE PEOPLE INTO BED, YOU'LL ACTUALLY GET PAID FOR
20 THAT BED. THE OTHER THING THAT I THINK THAT NEEDS TO BE
21 ADDRESSED IS THERE'S NO INCREASE IN BEDS IMMEDIATELY AT HARBOR
22 BUT YOU ARE TRANSFERRING A LOT OF THE SPECIALTY SERVICES
23 THERE. AND SO I DON'T KNOW, YOU KNOW, BUT IT SEEMS LIKE THAT'S
24 ADDITIONAL DUTIES AND THEY NEED TO HAVE ADDITIONAL BEDS AT
25 HARBOR TO HANDLE THOSE PATIENTS, AT LEAST IN THE TRANSITION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND WITH RESPECT TO THE 41 BEDS AT OLIVE VIEW, I REALLY THINK
2 THAT'S A NONSTARTER BECAUSE WE HAD COMPLAINTS FROM THE
3 EMERGENCY ROOM AT COUNTY USC AND WE VERIFIED IT WITH COUNTY
4 USC THAT THEY ARE UNABLE TO GET THE SICKEST OF THE SICK
5 PATIENTS THAT ARE BOARDED IN THEIR EMERGENCY ROOM TO GO TO
6 OLIVE VIEW, EVEN THOUGH THERE'S A BED AT OLIVE VIEW AND THEY
7 MAY BE WAITING DAYS AT COUNTY USC. EVEN UNDER THOSE TRYING
8 CIRCUMSTANCES, THEY CANNOT GET PEOPLE TO GO FROM COUNTY USC TO
9 OLIVE VIEW. I THINK YOU'RE GOING TO HAVE THE SAME TROUBLE. I
10 THINK THE ONLY POSSIBILITY OF FILLING OLIVE VIEW BEDS IF YOU
11 WOULD MODIFY THE NO TRANSFER POLICY FROM PRIVATE HOSPITALS, SO
12 IT WOULD BE THERE OR NOTHING, ESSENTIALLY. BUT I THINK THAT'S
13 THE ONLY WAY THAT OLIVE VIEW BEDS CAN BE IN THE MIX HERE. AND
14 ANOTHER THING THAT I THINK IS SO IMPORTANT, THAT THE BEDS THAT
15 ARE CURRENTLY BEING OPENED UP AT RANCHO, THAT THERE'S SO MANY
16 PEOPLE IN THE KING CATCHMENT AREA THAT NEED THE SERVICES THAT
17 ARE IN THEIR PROTOCOL, THEIR NEUROLOGICAL SERVICES, THE
18 ALZHEIMER, THE POST-STROKE, ALL THOSE SHOULD BE THE FIRST
19 PEOPLE THAT ARE PUT INTO THE FIRST 24 BEDS AT RANCHO AND THEN-
20 - AND TO TRY TO MOLD AROUND THE EXISTING POPULATION THAT NEEDS
21 SERVICES FROM KING TO THE CENTER OF EXCELLENCE THAT THERE ARE
22 AT RANCHO LOS AMIGOS SO THAT WE WOULD BE BETTER INTEGRATED
23 INTO THE ENTIRE PLAN. AND, WHEN WE LOOK AT THE PLAN, WE
24 UNDERSTAND THE REASON FOR THE DOWNSIZING BUT, AFTER THE
25 TRANSITION, THIS IS A POPULATION THAT IS WITHOUT ENOUGH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SERVICES FOR BOTH THE BEDS AND SPECIALTY CARE, SO THERE NEEDS
2 TO BE A GRADUAL INCREASE IN THE NUMBER OF BEDS AVAILABLE SO
3 THE PEOPLE WOULD HAVE AN OPPORTUNITY TO GET CARE. THANK YOU.

4

5 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THANK YOU VERY MUCH. OKAY.
6 WE HAVE A NUMBER OF PEOPLE WHO HAVE SIGNED UP, PROBABLY ABOUT
7 50. WE LIMIT YOU TO TWO MINUTES EACH AND THE TIMER WILL COME
8 ON AND THEN YOU WILL CONCLUDE WHEN YOU SEE THE YELLOW LIGHT.
9 IF YOU WANT TO GIVE YOUR TIME TO SOMEBODY ELSE TO SPEAK FOR
10 YOU, THAT'S APPROPRIATE AS WELL. CELES KING, DR. CLAVREUL,
11 MARCIA YANICO. WE NEED A TRANSLATOR. AND SALVADOR MEDINA. GOOD
12 MORNING, CELES.

13

14 **CELES KING IV:** GOOD MORNING. FIRST OFF, I AM IN ACCORD WITH
15 THE METRO PROGRAM AS FAR AS-- WELL, NOT IN TOTALITY BUT
16 UNDERSTANDING THAT IT'S A NECESSARY FACTOR TO BE ABLE TO-- YOU
17 KNOW, TO KEEP SOME SEMBLANCE OF SERVICE OUT THERE IN THE SOUTH
18 CENTRAL COMMUNITY. I THINK, THOUGH, THAT WHAT WE REALLY NEED
19 TO LOOK AT IS PROBABLY A MUCH BIGGER PICTURE. I THINK WE
20 REALLY NEED TO LOOK AT THE WHOLE COUNTY HEALTHCARE SYSTEM. I
21 THINK THAT MAYBE NOW WOULD BE A GOOD TIME, WHILE THIS
22 IMPLEMENTATION PROCESS IS GOING ON, THAT WE BEGIN TO CONSIDER
23 THE IDEA OF SOME SORT OF AN AUTONOMOUS HEALTH AUTHORITY. I
24 THINK THAT, IF WE DON'T, WHAT WE'RE GOING TO END UP WITH IS
25 WE'RE GOING TO END UP WITH AN AMBULATORY CARE SYSTEM OUT THERE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AT KING/DREW. I THINK THAT THAT'S GOING TO HAVE VERY, VERY
2 TERRIBLE IMPACT ON THE COUNTY AS A WHOLE. I THINK THAT THE
3 METRO PLAN PROVIDES KIND OF AN UMBRELLA APPROACH WHICH GIVES
4 YOU A BEGINNING OF A SEMBLANCE OF MAYBE LOOKING AT CREATING AN
5 AUTHORITY, BECAUSE, IN A WAY, THIS IS THE BEGINNING OF THE
6 SHAPE OF ONE. WHEN I TALK ABOUT A HEALTH AUTHORITY, I'M
7 TALKING ABOUT ONE THAT ACTUALLY HAS CONTROL, YOU KNOW, ALL THE
8 DELIVERY OF SERVICES, THE FINANCIAL IMPACT AND JUST TOTAL
9 GOVERNANCE. I THINK THAT, IF WE LOOK AT THE CIVIL SERVICE-- I
10 MEAN THE CIVIL GRAND JURY REPORT THAT CAME OUT, I THINK THAT
11 THAT SHOWS THAT THERE IS A REAL NEED TO HAVE A KIND OF AN
12 AUTONOMOUS GROUP THAT WOULD RUN HEALTHCARE SYSTEMS WHICH WOULD
13 BE ABLE TO PLAN FOR THIS ENTIRE COUNTY. AS WE'RE GOING RIGHT
14 NOW, WE SPEND ABOUT \$3.2 BILLION A YEAR IN THIS COUNTY AND
15 WE'VE GOT A POPULATION OF ABOUT 10 MILLION. I THINK THAT WE
16 CAN MORE EFFECTIVELY PUT THOSE DOLLARS TOGETHER IF WE PUT IT
17 UNDER THE CONTROL OF A HEALTH AUTHORITY. I WOULD LIKE TO
18 COMMEND THE BOARD FOR ITS WORK AND HOW EFFECTIVELY THEY
19 BROUGHT THIS THING TOGETHER. THANK YOU VERY MUCH.

20

21 **SUP. ANTONOVICH, MAYOR:** THANK YOU, CELES. YES, DOCTOR?

22

23 **DR. GENEVIEVE CLAVREUL:** YES. GOOD MORNING. DR. GENEVIEVE
24 CLAVREUL. YOU KNOW, I'M ALWAYS AMAZED THAT THOSE BEILENSEN
25 HEARINGS ARE TO BRING INFORMATION SO THE DECISION CAN BE MADE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WITH KNOWLEDGE. IT WAS OBVIOUS FROM THIS MORNING BEGINNING
2 THAT DR. CHERNOFF WAS NOT INTERESTED, YOU KNOW, DON'T BOTHER
3 ME WITH THE FACTS, I'VE ALREADY TAKEN MY DECISION AND IT'S
4 OBVIOUS THAT, AS USUAL, THE INPUT OF THE PUBLIC DOES NOT
5 MATTER, THE DECISION HAS ALREADY BEEN MADE. AND IT'S VERY SAD
6 TO SEE THAT STATE OF AFFAIRS. NOBODY MENTIONED, ON THAT HUGE
7 ISSUE, WHICH TEAM WILL BE IN CHARGE OF THAT MERGER AND WE ARE
8 TALKING ABOUT A MERGER OF TWO HOSPITALS. AT NO TIME THERE IS A
9 PLAN ON HOW IT'S GOING TO BE ACTUALLY DONE AND THAT REALLY
10 CONCERNS ME. YOU HAVE NOT MADE ANY SPECIFIC PLAN ON THE HOW TO
11 AND WHICH TEAM IS GOING TO BE TRULY IN CHARGE AND THAT'S A
12 VERY IMPORTANT POINT. AS FOR THE HEALTH AUTHORITY, I TOTALLY
13 CONCUR, SINCE I WAS THE ONE WHO FILED THE REQUEST FOR THE
14 GRAND JURY TO ASSESS THE SITUATION IN L.A. COUNTY AND
15 RECOMMENDED A HEALTH AUTHORITY. I THINK THE TIME HAS COME. I
16 MEAN, THIS COUNTY, WHEN IT COME FROM A HEALTHCARE POSITION, IS
17 IN SHAMBLE AND ALL WE ARE DOING NOW IS A STOPGAP AND I THINK
18 THAT YOU'RE GOING TO APPROVE THE PLAN NO MATTER WHAT BUT I
19 THINK I WOULD LIKE TO SEE A MUCH MORE PRECISE WAY OF HOW IT'S
20 GOING TO BE ACCOMPLISHED. A LOT OF QUESTIONS ARE TOTALLY NOT
21 ANSWERED IN THAT PLAN. THANK YOU.

22
23 **SUP. ANTONOVICH, MAYOR:** THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **(VOICE OF INTERPRETER):** GOOD MORNING. MAY NAME IS SALVADOR
2 MEDINA. I'M A PATIENT OF MARTIN LUTHER KING HOSPITAL.
3 SUPERVISORS, TAKING FUNDS FROM KING/DREW HOSPITAL IS NOT GOING
4 TO RESOLVE THE PROBLEM FOR THE COMMUNITY. YOU ARE TRYING TO
5 TURN OFF THE FIRE WITH GASOLINE. THE TRUTH IS, IN THE
6 ORGANIZATION, THERE IS ROTTEN APPLES. THE TRUTH IS, THE HEALTH
7 SYSTEM IS AWFUL. THE TRUTH IS-- THE TRUTH IS, THERE IS BAD
8 EMPLOYEES AND MEDICAL STAFF WHO DO NOT HAVE ANY CONCERN OVER
9 THE PATIENTS AND THEY NEVER WALK AROUND THE HALLWAYS. IT'S ALL
10 IN LACK OF ABILITIES. IF THE MEDICAL SERVICES ARE AT RISK,
11 IT'S BECAUSE OF BAD MANAGEMENT AND ERRONEOUS DECISIONS. WITH
12 THIS REASON, THE COMMUNITY IS SUFFERING THE CONSEQUENCES.
13 THERE IS BAD ELEMENTS. THROW THEM AT THE TRASH. NEW PROGRAMS,
14 NEW PEOPLE AND LET'S GET TO WORK. BUT, SUPERVISORS, DO NOT
15 PUNISH THE PEOPLE BASED ON YOUR BAD DECISIONS. THANK YOU VERY
16 MUCH. [APPLAUSE] [GAVEL]

17

18 **SUP. ANTONOVICH, MAYOR:** OKAY. SYLVIA IVIE, EDDIE JONES, JR.,
19 LYNN KERSEY AND YOLANDA VERA. GOOD MORNING.

20

21 **SYLVIA DREW IVIE:** GOOD MORNING, SUPERVISORS. MY NAME IS SYLVIA
22 DREW IVIE. I AM AN INDEPENDENT HEALTHCARE CONSULTANT,
23 PRIMARILY IN THE FIELD OF DISPARITIES IN HEALTH. I'M A
24 SIGNATORY TO THE LETTER FROM THE COALITION FOR HEALTH AND
25 JUSTICE ADDRESSING SOME OF THE UNMET NEEDS IN THE CURRENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 METRO PLAN. I'D LIKE TO SPEAK BRIEFLY THIS MORNING ABOUT MY
2 CONCERN ABOUT THE ABSENCE OF LONG-TERM PLANNING, PARTICULARLY
3 AS IT RELATES TO THE NEED FOR PHYSICIANS AND ALLIED HEALTH
4 WORKERS TO SERVE THE COMMUNITY IN SOUTH L.A. THIS WHOLE CRISIS
5 PRESENTED AN OPPORTUNITY WHICH THE COUNTY TOOK TO SEVER THE
6 CONTRACT WITH DREW MEDICAL SCHOOL. I UNDERSTAND THAT WE'RE
7 HERE TODAY TO TALK ABOUT THE PLANS VIS-A-VIS PATIENT CARE.
8 BUT, AS DR. CHERNOFF POINTED OUT, IF HE DOESN'T HAVE THE
9 DOCTORS, IF HE DOESN'T HAVE THE OTHER HEALTH WORKERS, HOW CAN
10 HE PROVIDE SERVICES TO THE PATIENTS IN WHAT IS REMAINING IN
11 THE HOSPITAL? SO I HOPE THAT PART OF THE PLANNING WILL BE TO
12 HONOR THE CONTRACT WITH THE RESIDENTS FROM DREW AND THAT THE
13 COUNTY WILL, IN A LONG-TERM PLAN, WHICH I HOPE THEY WILL DO IN
14 A FORMAL WAY, WITH STATE INVOLVEMENT, FEDERAL INVOLVEMENT,
15 COMMUNITY STAKEHOLDER INVOLVEMENT, AS WAS SUGGESTED IN THE
16 BILL THE GOVERNOR SIGNED FOUNDED BY ASSEMBLY MEMBER MARK
17 RIDLEY-THOMAS. WE NEED A PLAN THAT LOOKS AT HOW WE PROVIDE
18 SERVICES TO PATIENTS IN SOUTH L.A. WE NEED A PLAN THAT ENGAGES
19 THE COUNTY AND THE PRIVATE SECTOR IN PROVIDING FOR A
20 WORKFORCE. WE HAVE AN EXCELLENT MEDICAL SCHOOL, ALLIED HEALTH
21 SCHOOL...

22
23 **SUP. ANTONOVICH, MAYOR:** THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SYLVIA DREW IVIE:** ...AND THEY HAVE BEEN VICTIMIZED IN THIS
2 WHOLE PROCESS.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. DANIEL CHARLES. YES, SIR.
5 DO YOU WANT TO GO NEXT?

6

7 **EDDIE JONES:** MY NAME IS EDDIE JONES, PRESIDENT OF THE LOS
8 ANGELES CIVIL RIGHTS ASSOCIATION. FIRST OF ALL, I WANT TO SAY
9 GOOD MORNING TO ALL THE DISTRICT SUPERVISORS HERE. WHAT WE'RE
10 LOOKING FOR IS CAN WE SET A FIRM PUBLIC DATE AND TIMETABLE FOR
11 CORRECTING THE DEFICIENCIES? WHY HAVEN'T ALL THE PROBLEMS BEEN
12 CORRECTED? KEEP KING A FULL SERVICE HOSPITAL. C.M.S. IS
13 DEMANDING DEFICIENCIES BE CORRECTED. WE WOULD LIKE TO KNOW HOW
14 MUCH TIME DO WE HAVE TO CORRECT THOSE DEFICIENCIES? THE PEOPLE
15 IN THE COMMUNITY ARE HURTING RIGHT NOW AND THEY'RE GOING TO
16 HURT MORE IF WE TAKE AWAY THE PEOPLE THAT ARE NEEDED AT MARTIN
17 LUTHER KING THAT MAKES IT A FULL SERVICE HOSPITAL. WHEN YOU
18 THINK ABOUT PEDIATRICS, NEONATAL, GERIATRICS, WHEN YOU THINK
19 ABOUT BABIES AND CHILDREN WITH ASTHMA OR CANCER OR LEUKEMIA OR
20 WHATEVER THEIR SICKNESS MAY BE, IT'S A MATTER OF MINUTES AND
21 SECONDS FROM ONE HOSPITAL FROM THE POINT OF WHEREVER THE
22 INCIDENT MIGHT HAPPEN TO GETTING TO THAT HOSPITAL. I LOVE
23 MARTIN LUTHER KING, CHARLES DREW HOSPITAL. IT SAVED A LOT OF
24 LIVES. IT WILL CONTINUE TO SAVE LIVES WITH THE HELP OF THE
25 BOARD OF SUPERVISORS. THIS SITUATION IS IN YOUR HANDS. MAY IT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SINK INTO THE RESONANCE OF YOUR HEARTS AND MINDS THAT PEOPLE
2 DEPEND ON YOU TREMENDOUSLY TO MAKE GREAT, WONDERFUL, STERN
3 DECISIONS. AND TO MR. CHERNOFF, YOU HAVE A BIG PLATE IN FRONT
4 OF YOU WITH A LOT OF THINGS ON IT. I HOPE THAT YOU WILL HELP
5 THE BOARD OF SUPERVISORS MAKE THE GREAT DECISION TO KEEP
6 MARTIN LUTHER KING HOSPITAL A FULL SERVICE HOSPITAL. THANK YOU
7 VERY MUCH.

8

9 **SUP. ANTONOVICH, MAYOR:** THANK YOU. KATHERINE LEFKOWITZ.
10 KATHERINE? YES, SIR? YES, MA'AM? OKAY. WHOEVER.

11

12 **LYNN KERSEY:** BOARD OF SUPERVISORS AND COMMUNITY MEMBERS, THANK
13 YOU FOR THE OPPORTUNITY TO SPEAK TODAY. MY NAME IS LYNN
14 KERSEY, I DIRECT MATERNAL AND CHILD HEALTH ACCESS AND I WILL
15 SUBMIT MY WRITTEN RECORD BECAUSE TWO MINUTES IS REALLY NOT
16 LONG ENOUGH. IT WOULD BE GREAT TO HAVE JUST ANOTHER MINUTE FOR
17 ALL THE MEMBERS OF THE COMMUNITY WHO ARE HERE TODAY TO SPEAK.
18 WE'RE PLEASED THAT C.M.S. HAS EXTENDED THE FEDERAL FUNDING FOR
19 KING/DREW MEDICAL CENTER UNTIL MARCH 2007. WE BELIEVE THAT THE
20 TIME SHOULD BE SPENT IN WAYS SUBMITTED IN THE RECOMMENDATIONS
21 BY THE COALITION FOR HEALTH AND JUSTICE AND COMMUNITY HEALTH
22 COUNCILS AND THAT IS IN AN OPEN, TRANSPARENT AND INCLUSIVE
23 PROCESS TO ADDRESS THE DEFICIENCIES CITED BY C.M.S. AND
24 SEPARATE THAT NEED FROM THE LONGSTANDING PLAN OF THE
25 DEPARTMENT OF HEALTH SERVICES TO TRANSFORM K.D.M.C. INTO AN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AMBULATORY CARE CENTER. WITH ALL DUE RESPECT, THIS PLAN HAS
2 BEEN AROUND FOR SOME TIME AND SITUATIONS HAVE CHANGED. WE NEED
3 MORE COMMUNITY AND PROFESSIONAL INPUT INTO THE PLAN.
4 STAKEHOLDERS HAVE NOT BEEN INVOLVED. SERVICES TO BE ADDED WERE
5 POORLY DEFINED IN THE MULTI-SERVICE AMBULATORY CARE DOCUMENT
6 SO IT'S IMPOSSIBLE TO TELL WHETHER INCREASES IN VISITS WILL
7 OCCUR IN CERTAIN SPECIALTY CARE OR PRIMARY CARE AREAS. FOR
8 EXAMPLE, THE DOCUMENT CITES HIGH RISK OBSTETRIC TRANSFER ONLY.
9 THE BEILENSON NOTICE CITES BOTH ROUTINE AND HIGH RISK
10 TRANSFER. IT'S HARD TO TELL WHAT EXACTLY WILL BE TAKING PLACE.
11 ACCORDING TO THE LOS ANGELES CHILDREN'S PLANNING COUNCIL, SPA
12 6 HAS ALL THE WORST-- ALMOST ALL THE WORST STATISTICS. I
13 SUBMITTED SEVERAL QUESTIONS LAST FALL, MANY OF WHICH HAVE NOT
14 BEEN ANSWERED. THANK YOU TO SUPERVISOR BURKE FOR ASKING THE
15 DEPARTMENT TO ANSWER THEM. MANY OF THEM WERE NOT ANSWERED, SO
16 I APPRECIATE SUPERVISOR YAROSLAVSKY'S RECOMMENDATION THAT THE
17 TESTIMONY TODAY BE TAKEN INTO CONSIDERATION. WILL YOU THINK
18 ABOUT A COUPLE OTHER QUESTIONS? LAST FALL, WE WERE EMBARRASSED
19 TO FIND WE WOULD LOSE \$29 MILLION BY TRANSFERRING O.B. AND
20 N.I.C.U. SERVICES. HOW MUCH ARE WE ALREADY STARTING TO LOSE?
21 WE ARE TRANSFERRING WOMEN EVEN WITHOUT THIS HEARING TODAY AND
22 EVEN WITHOUT THE TRANSPORTATION IN PLACE AND THAT'S SHAMEFUL.
23 THANK YOU.

24

25 **SUP. ANTONOVICH, MAYOR:** THANK YOU. EARL HUTCHINSON. YES?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1
2 **YOLANDA VERA:** GOOD MORNING. MY NAME IS YOLANDA VERA AND I'M
3 THE DIRECTOR OF L.A. HEALTH ACTION, WHICH IS A COMMUNITY
4 PARTNER IN THIS PROJECT FUNDED BY CALIFORNIA ENDOWMENT. I'M
5 TESTIFYING TODAY ONLY ON BEHALF OF L.A. HEALTH ACTION AND NOT
6 ON BEHALF OF THE L.A. HEALTH COLLABORATIVE. TO PREPARE THIS
7 TESTIMONY, L.A. HEALTH ACTION ANALYZED AVAILABLE DATA TO SEE
8 HOW THE METROCARE PROPOSAL WOULD MEET THE ACTUAL VOLUME OF
9 ONGOING HEALTHCARE NEEDS OF SOUTH LOS ANGELES AND HOW THIS
10 PROPOSAL FITS INTO THE COUNTY'S OVERALL SERVICE DELIVERY
11 TRENDS IN THAT AREA. I AM INCLUDING A COPY OF THAT ANALYSIS IN
12 THE CHARTS THAT ARE ATTACHED TO IT. THAT LED US TO THE
13 FOLLOWING OBSERVATIONS: NUMBER ONE, THE HEALTHCARE NEEDS OF
14 SOUTH LOS ANGELES COMMUNITY ARE GREATER THAN ANY OTHER AREA IN
15 L.A. COUNTY. RATHER THAN GO INTO SOME OF THE DATA SUPPORTING
16 THAT THAT'S ALREADY BEEN MENTIONED, I'LL SUBMIT MY TESTIMONY.
17 WE HAVE NOT BEEN ABLE TO LOCATE ANY DATA THAT WOULD SHOW THAT
18 THE HEALTH DISPARITIES HAVE IMPROVED OVER THE AREA. GIVEN
19 THAT, IT WOULD SEEM THAT THE COUNTY SHOULD BE INCREASING THE
20 VOLUME OF SERVICES PROVIDED IN SPA 6 TO COUNTER THESE
21 WORSENING CONDITIONS. INSTEAD, THE AVAILABLE DATA INDICATED
22 THAT THE VOLUME OF SERVICES PROVIDED AT COUNTY-OWNED AND
23 OPERATED SPA 6 FACILITIES, INCLUDING KING/DREW MEDICAL CENTER,
24 HAVE BEEN DECREASING OVER THE LAST FEW YEARS. WE TOOK A LOOK
25 FIRST AT INPATIENT SERVICES. ONE, COUNTY-PROVIDED INPATIENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SERVICES IN SPA 6 HAVE SHRUNK OVER THE LAST FIVE TO SIX YEARS.
2 WHAT WE SAW IN KING/DREW MEDICAL CENTER IS THAT ITS AVERAGE
3 DAILY CENSUS DECREASED BY ALMOST A THIRD FROM 1998 TO 2005/'06
4 AND THE METROCARE PROPOSAL WOULD REDUCE THIS AMOUNT EVEN
5 FURTHER TO REDUCE ITS CURRENT CAPACITY TO 42 BEDS AND
6 EVENTUALLY UP TO 114 BEDS. THE SECOND THING WE NOTICED IS THAT
7 THE COUNTY FUNDED PRIMARY CARE SERVICES IN SPA 6 ALSO APPEAR
8 TO HAVE SHRUNK OVER THE LAST FIVE TO SIX YEARS AT KING/DREW
9 MEDICAL CENTER AND WE INCLUDE A CHART. THE AMBULATORY...

10

11 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP?

12

13 **YOLANDA VERA:** ...CARE SERVICES DECREASED TO 167,000 FROM ITS
14 190,000. SO WE ENCOURAGE THE COUNTY BOARD OF SUPERVISORS, AS
15 WITH REGARDS TO THE METROCARE PROPOSAL, HOW IT CAN NOT ONLY
16 INCREASE UP TO 190,000 YET AT THE SAME TIME IT'S GOING TO BE
17 MOVING 2,000 EMPLOYEES? BUT, IN THE PAST AS WE SAW WITH HIGH
18 DESERT, PROJECTIONS WITH REGARDS TO WHAT WE WERE GOING TO TRY
19 TO GET IN A MAC HAVE NOT BEEN ACCURATE. WHAT WE SAW WITH HIGH
20 DESERT...

21

22 **SUP. ANTONOVICH, MAYOR:** IF YOU LEAVE THAT INFORMATION, WE WILL
23 SUBMIT THAT TO THE...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **YOLANDA VERA:** CAN I SUM UP, SUPERVISOR? THANK YOU. IN
2 CONCLUSION, JUST WANTED TO NOTE THAT THE DATA THAT WE COMPILED
3 ON INPATIENT PRIMARY CARE SERVICES SHOULD BE PART OF ANY
4 RATIONAL, REGIONAL PLANNING EFFORT. THE PEOPLE OF SOUTH LOS
5 ANGELES DESERVE A REALISTIC PLAN GROUNDED IN DATA AND, AT A
6 VERY MINIMUM, BEFORE MOVING FORWARD ON METROCARE, WE SHOULD
7 INCLUDE A SPECIFIC ALLOCATION BASED ON A THOROUGH NEEDS
8 ASSESSMENT WHICH ALLOWS THE DEPARTMENT TO PURCHASE ENOUGH
9 QUALITY INPATIENT AND AMBULATORY CARE SERVICES FROM QUALIFIED
10 AND ACCOUNTABLE PRIVATE PROVIDERS TO MEET THE NEED UNTIL THE
11 COUNTY FACILITIES ARE ABLE TO MEET THE NEED. THANK YOU.

12

13 **SUP. ANTONOVICH, MAYOR:** DR. KARMAN. DR. KARMAN. YES, SIR?

14

15 **CHARLES DANIEL:** I'M CHARLES DANIEL. ..(CLEARING THROAT)...
16 EXCUSE ME. MY NAME, AS I SAID, IS CHARLES DANIEL. I'M A
17 COMMUNITY DEVELOPER IN THE LOS ANGELES COMMUNITY FOR 50 YEARS,
18 PRESENTLY EMPLOYED IN THE GERIATRICS EFFORT AT MARTIN LUTHER
19 KING HOSPITAL. SO I GREET YOU AS A UNITED STATES CITIZEN TODAY
20 AND THE REASON WHY I GREET YOU AS A UNITED STATES CITIZEN IS
21 THAT THE UNITED STATES GOVERNMENT IS RESPONSIBLE FOR MY
22 HEALTHCARE IN THAT IT COLLECTS MY TAXES, IN THAT IT GUARANTEES
23 WHATEVER BENEFITS I HAVE UNDER ITS CONSTITUTION. I'M BEING
24 REFUSED THOSE MEDICAL CARE SERVICES FOR NO REASON ON MY PART
25 AND I BELIEVE ON NO REASON ON THE PART OF THE COUNTY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUPERVISORS OF LOS ANGELES. I COMPLIMENT YOU ON THE JOB THAT
2 YOU'VE DONE. OUR CONGRESSIONAL REPRESENTATIVES, I COMPLIMENT
3 THEM ON THE JOB THAT THEY'VE DONE. WHERE I FEEL THAT THE
4 PROBLEM IS THAT WE HAVE FAILED TO RECOGNIZE THAT THIS IS A
5 UNITED STATES GOVERNMENT PROBLEM, THAT MEDICARE IS MANAGED BY
6 THE UNITED STATES GOVERNMENT AND IT'S SENT DOWN C.M.S. TO LOOK
7 AT US WHEN IT HAD ITS RESPONSIBILITY AND IT SHOULD HAVE COME
8 DOWN TO ASSIST US AND TO COME WITH A PLAN AFTER ITS FIRST
9 INVASION OF LOS ANGELES COUNTY. AND SO I ASK YOU GENTLEMEN,
10 CONSIDER THE 13, 14 AND 15TH AMENDMENT OF THE CONSTITUTION OF
11 THE UNITED STATES. FINALLY, WE THINK OF THE COUNTY BOARD OF
12 SUPERVISORS FOR THE COUNTY OF LOS ANGELES AS THE FIVE MOST
13 POWERFUL PEOPLE IN THE WORLD. WE THINK THAT THAT'S A GOOD
14 THING BUT IT OUGHT TO BE CUT INTO FIVE DIFFERENT COUNTIES, FOR
15 THE SIMPLE REASON THAT THE FEDERAL GOVERNMENT HIDES BEHIND YOU
16 WHEN IT IS THEIR RESPONSIBILITY. THEY CAN RETRANSFER THE
17 AUTHORITY TO YOU BUT THE RESPONSIBILITY REMAINS THEIRS. I
18 THANK YOU VERY KINDLY.

19

20 **SUP. ANTONOVICH, MAYOR:** THANK YOU. DR. EDWARD SCOTT. DR.
21 EDWARD SCOTT. YES, MA'AM.

22

23 **CATHERINE LEFKOWITZ:** OKAY. MY NAME IS CATHERINE LEFKOWITZ, I'M
24 A REGISTERED NURSE. I WORK AT KING/DREW MEDICAL CENTER IN
25 PEDIATRICS. IN FACT, I JUST GOT OFF SHIFT RIGHT NOW. I WORKED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE ENTIRE WEEKEND. MY CONCERN IS THAT THE ACCESS TO
2 HEALTHCARE FOR PEDIATRIC PATIENTS FROM THE SPA 6 SOUTH L.A.
3 AREA REMAINS EASILY ACCESSIBLE AND ENCOURAGES FREQUENT ACCESS
4 AND USE TO PROMOTE AND MAINTAIN THE BEST POSSIBLE STATUS OF
5 HEALTH FOR ALL. WHEN IT COMES TO PEDIATRICS, OBSTACLES TO
6 HEALTH PRESENTS ITSELF WHEN A MOTHER HAS OTHER CHILDREN TO
7 CARE FOR. WE SEE THIS ALL THE TIME AT KING, TRANSPORTATION
8 WITH OR WITHOUT THE OTHER CHILDREN BECOMES AN ISSUE. THE
9 ABILITY TO LEAVE HER SICK CHILD IN THE HOSPITAL AND GO BACK
10 AND CARE FOR THE OTHER CHILDREN AT HOME IS VERY IMPORTANT. WE
11 SEE THIS A LOT, EVEN THOUGH THIS HAS BEEN A-- THERE HAS BEEN A
12 CONSENSUS ON MOVING FORWARD WITH THIS METROCARE PLAN, IT SEEMS
13 TO ME LIKE A REVISIT TO GARTHWAITE'S PLAN OF LAST YEAR. THAT
14 PLAN WAS FLAWED THEN AS IT IS NOW. THE COMPLETE DISMISSAL OF
15 THE HEALTH NEEDS OF WOMEN AND CHILDREN. OF COURSE, OPENING THE
16 URGENT CARE 24 HOURS IS IMPORTANT. YOU ABSOLUTELY NEED
17 PEDIATRIC EXPERIENCED HEALTHCARE GIVERS IN THE E.R. SETTING
18 BUT YOU ALSO NEED INPATIENT BEDS. THE BACKUP OF PATIENTS
19 WAITING FOR BEDS WILL CREATE HAVOC. WE HAVE THAT PROBLEM NOW,
20 ACCESSING P.I.C.U. BEDS, PEDS I.C.U. BEDS. PEOPLE OFTEN WAIT
21 EIGHT HOURS IN THE E.R. AND ANOTHER SIX TO EIGHT TO BE
22 TRANSPORTED TO ANOTHER HOSPITAL. THERE'S NO MENTION OF
23 RESERVING PEDIATRIC BEDS ANYWHERE FOR OUR PATIENTS. FRACTURING
24 HEALTHCARE FOR WOMEN AND CHILDREN IN SOUTH L.A. WILL CREATE
25 EVEN MORE DIRE HEALTH STATISTICS THAN BEFORE. MY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RECOMMENDATION IS THAT WE MAINTAIN AT LEAST 10 TO 15 INPATIENT
2 BEDS DURING ALL THE RESTRUCTURING THEN REBUILD THIS IMPORTANT
3 SERVICES WITH THE PEDS I.C.U. WITH THE REST OF THE HOSPITAL AS
4 IT IS REESTABLISHED. THANK YOU.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SUSAN FLOYD-- EXCUSE ME,
7 SHAWN FLOYD.

8

9 **EDDIE JONES, JR.:** DID YOU CALL FOR DR. HUTCHINSON?

10

11 **SUP. ANTONOVICH, MAYOR:** YES.

12

13 **EDDIE JONES, JR.:** OKAY. WE WORK TOGETHER AND HE ASKED ME TO
14 LEAVE THIS. IT SAYS IN THE PAST YEAR, A DOCUMENTED 10
15 HOSPITALS HAVE FAILED TO MEET MINIMUM STANDARDS FOR PATIENT
16 TRANSPLANT REPLACEMENT OPERATION AND CARE. SOME OF THE
17 HOSPITAL'S NAMED HAD AN ALARMING AND ABOVE AVERAGE RATE OF
18 DEATH, YET C.M.S. TOOK NO DISCIPLINARY ACTION NOR CUT OFF
19 FUNDING FOR THEM. THIS IS A C.M.S. THAT CUT SUMMARILY CUT
20 NEARLY A QUARTER BILLION DOLLARS FROM KING HOSPITAL. C.M.S.
21 HAS TEMPORARILY RESTORED THE FUNDS TO OPERATE KING HOSPITAL.
22 HOWEVER, C.M.S. HAS REJECTED THE SUPERVISOR REORGANIZATION
23 PLAN. IT STILL DEMANDS THAT COUNTY SUPERVISING HEALTH
24 DEPARTMENT FIX THE PROBLEMS THAT RESULTED IN KING'S HOSPITAL
25 FUNDING CUTOFF AS A CONDITION FOR PERMANENTLY RESTORING THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FUNDING. THE SUPERVISORS MUST PUBLICLY COMMIT TO A SET FIRM
2 DATE AND TIMETABLE FOR FIXING THE C.M.S. DOCUMENTED PROBLEMS
3 ON A TIMELY BASIS. WE CONSIDER THEIR PLAN TO DOWNSIZE THE
4 HOSPITAL AND USE THE RESTORED FUNDS TO KEEP KING HOSPITAL A
5 FULL SERVICE HOSPITAL. THESE ARE THE WORTH OF DR. EARL
6 HUTCHINSON FROM THE LOS ANGELES URBAN POLICY ROUNDTABLE AND,
7 IN CLOSING, AGAIN, I ELABORATE THAT THE BOARD OF SUPERVISORS
8 HAS A LOT OF POWER TO MAKE CHANGE. WHEN I LOOK AT GENERAL
9 HOSPITAL AND I LOOK AT ALL THE DIFFERENT HOSPITALS, FOR SOME
10 REASON, HOSPITALS ARE LOSING THEIR-- THEY'RE CLOSING THEM DOWN
11 ALL OVER LOS ANGELES AND YOU KNOW WHAT THAT'S GOING TO DO?
12 IT'S GOING TO, UNFORTUNATELY, I HATE TO SAY THE WORD, BUT IT'S
13 KIND OF LIKE GENOCIDE. AND THE REASON WHY I SAY THAT IS
14 BECAUSE THE PEOPLE WHO CAN'T GET THE HELP THAT THEY NEED WHEN
15 THEY NEED IT, THEY'RE GOING TO DIE. AND I'M JUST KEEPING IT
16 REAL PLAIN AND REAL SIMPLE. AND THE ONLY WAY THAT LIFE CAN BE
17 SAVED RIGHT NOW IS BY THE SIGNATURES FROM THE COUNTY BOARD OF
18 SUPERVISORS AND THE HELP OF C.M.S. WE DON'T WANT GENOCIDE IN
19 THE COMMUNITY, WE WANT LIFE IN THE COMMUNITY. THANK YOU.

20

21 **SUP. ANTONOVICH, MAYOR:** THANK YOU. KATHY OCHOA. YES, DOCTOR?
22 DOCTOR?

23

24 **DR. KARMAN TATULIAN:** I'M DR. KARMAN TATULIAN AND MLK PEDIATRIC
25 RESIDENCY, SECOND YEAR RESIDENT. HONORABLE BOARD OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUPERVISORS, CHILDREN ARE OUR MESSENGERS TO A TIME WE WILL
2 NEVER SEE. I'M ONE OF THE PEDIATRICIANS WHO WORKS AT KING/DREW
3 MEDICAL CENTER AND TERRIBLY DISAPPOINTED THAT THE PLAN YOU
4 HAVE APPROVED DOES NOT INCLUDE ANY CONTINGENCY PLAN FOR THE
5 SICK CHILDREN IN SPA 6. THE MESSAGE YOU ARE SENDING TODAY IS
6 THAT CHILDREN IN THIS COMMUNITY ARE EXPENDABLE. I HAVE WORKED
7 BOTH AREAS, INPATIENT, OUTPATIENT, AND I KNOW FOR A FACT THAT,
8 IN THE LAST ONE YEAR, WE CONTINUED TO ADMIT FIVE, SIX,
9 INCLUDING CHILDREN AGES 15, 18 PATIENTS PER NIGHT AND
10 CONTINUED TO TRANSFER AVERAGE ABOUT 10 PATIENTS TO OUTSIDE
11 INSTITUTIONS, MAINLY HARBOR BECAUSE OF THEIR HEALTH INSURANCE,
12 C.H.P. OR OTHERS. WHERE WILL THE PATIENTS GO? EVEN NOW THAT
13 THEY ARE STILL ABLE TO ADMIT PATIENTS AND WHEN WE HAVE BEEN
14 FORCED TO PLACE STIPULATIONS ON WHO CAN AND CANNOT BE ADMITTED
15 TO M.L.K. WE HAVE BEEN FORCED TO ADMIT, FOR EXAMPLE, CHP
16 PATIENTS BECAUSE THERE ARE NO BEDS AT HARBOR. WHAT'S GOING TO
17 HAPPEN COME MARCH WHEN WE WILL BE FORCED TO TRANSFER ALL
18 PATIENTS? AND THAT IS NOT TAKING INTO CONSIDERATION THE
19 INCREASE OF PEDS ADMISSIONS IN THE MONTHS OF NOVEMBER TO
20 APRIL. WITH THE IMMINENT CLOSURE OF DANIEL FREEMAN AND CLOSURE
21 OF INPATIENT PEDS WILL HEAVILY IMPACT THE HEALTHCARE NEEDS OF
22 THE CHILDREN IN THE COMMUNITY. MOST OF OUR PATIENTS THAT COME
23 TO THE CLINIC PRACTICALLY WALK TO OUR CLINICS. YOUR PLANS
24 INCLUDING A TRANSPORTATION SERVICE. WHAT WILL THEY DO WHEN
25 THEY GET TO HARBOR AND THE CLINICS CANNOT ACCOMMODATE THEM?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WILL YOU PROVIDE TRANSPORTATION TO OTHER HOSPITALS, LIKE SAINT
2 FRANCIS OR ST. MARY'S AND OTHER CHILDREN'S HOSPITALS? THE
3 INSTITUTIONS HAVE PACKED CLINICS ALREADY. IN THE LAST FEW
4 YEARS, SEVERAL L.A. COUNTY SATELLITE CLINICS HAVE BEEN CLOSED.
5 THE 33 PEDIATRIC RESIDENTS, WHOSE EDUCATION YOU HAVE CUT OFF
6 AND DEPRIVATE, ARE THE PRIMARY CARE PEDIATRICIANS TO HUNDREDS
7 OF CHILDREN WHO CONTINUE TO COME DAILY FOR WELL CHILD CARE AND
8 ACUTE CARE. THESE ARE THE DOCTORS WHO CHOOSE TO BE HERE. THEY
9 ARE THE DOCTORS WHO TAKE CARE OF THE WELLBEING OF OUR CHILDREN
10 AND THE DOCTORS WHO GRADUATED FROM THE...

11

12 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP, DOCTOR?

13

14 **DR. KARMAN TATULIAN:** OKAY. THANK YOU.

15

16 **SUP. ANTONOVICH, MAYOR:** THANK YOU. MR. SCOTT. EXCUSE ME.

17 MICKEY HEINRICHS. MR. SCOTT?

18

19 **DR. EDWARD E. SCOTT:** THANK YOU VERY MUCH FOR THIS OPPORTUNITY.

20 I APPRECIATE THE WORK YOU'RE DOING. I'M APOSTLE, DR. EDWARD E.

21 SCOTT, I'M THE FOUNDER OF THE NONPROFIT ORGANIZATION, PUBLIC

22 BENEFIT BLACK FOUNDATION, CARE GROUP INTERNATIONAL. WE HAVE

23 EXPERTISE IN HEALTH FACILITY MANAGEMENT, EDUCATION, RESEARCH,

24 DEVELOPMENT AS WELL AS FACILITY MANAGEMENT AND, OF COURSE,

25 THOSE SERVICES ARE BEING PROVIDED TO THE HOSPITAL AND ALSO TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DREW MEDICINE AND SCIENCE. I HAVE TWO ISSUES HERE. I WILL
2 FIRST OF ALL ADDRESS-- I HAVE A QUESTION AND THEN I HAVE A
3 COMMENT. MY QUESTION IS REGARDING THE METRO PLAN IN
4 RELATIONSHIP TO THE C.M.S. LETTER OF THE NINE ISSUES THAT
5 WERE-- THAT THE HOSPITAL FAILED ON. I JUST WOULD LIKE TO ASK
6 THE QUESTION, WILL THE PLAN TAKE INTO CONSIDERATION AND I
7 THINK THE FIRST ITEM IS GOVERNING BODY? AND, TO ME, THE
8 GOVERNING BODY IS THE BOARD OF SUPERVISORS. I LOOK AT THE
9 HOSPITAL AND I UNDERSTAND THE ADMINISTRATOR WAS JUST THERE FOR
10 ABOUT THREE MONTHS, THAT THEY HAD JUST HIRED, AND THIS TESTING
11 OR THIS PERIOD, THIS INFORMATION CAME IN THAT THEY WANTED TO
12 DO THIS-- THIS PASS-OR-FAIL EXAM AND I'M WONDERING, IS THAT IN
13 ORDER FOR A PERSON WHO HAS ONLY BEEN AT THE HELM, I'M SPEAKING
14 OF THE HOSPITAL ADMINISTRATOR ABOUT THREE MONTHS, IS THAT
15 REALLY FAIR FOR YOU TO COME IN AND TO CONDUCT A PASS/FAIL TYPE
16 OF EXAM WHERE YOU'RE TO GET 23 OUT OF 23? THAT'S MY QUESTION
17 AND I NOTICE DR. CHERNOFF IS SAYING, WHEN HARBOR GENERAL COME
18 IN, HE'S ALREADY ASKING FOR SOME TIME SO THAT YOU WON'T COME
19 IN AND THE GOVERNMENT WON'T COME IN WITH THAT TYPE OF
20 SITUATION. THAT'S MY QUESTION AND I WILL ALSO SUBMIT A
21 POSITION PAPER ON MY VIEWS TO YOU AFTERWARDS. I'M IN THE
22 PROCESS OF PREPARING THAT NOW. MY COMMENT IS BASICALLY
23 REGARDING THE NEEDS OF THE HOMELESS. THE FOUNDATION, WE
24 PROVIDED PROGRAMS AND PROJECTS TO THE HUMANITY OVER MANY YEARS
25 AND WE'RE RIGHT NOW AND HAVE BEEN WORKING WITH THE HOMELESS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RIGHT HERE IN LOS ANGELES AND WE NOTICE THAT MANY OF THE
2 PEOPLE THERE JUST WITHIN THE PAST WEEK, THEY HAVE EMERGENCY
3 MEDICAL SURGICAL NEEDS, AS WELL AS MENTAL HEALTH NEEDS AND
4 MANY OF THEM ARE-- THEY HAVE ULCERS ON THEM, THEY HAVE BRUISES
5 AND WOUNDS FROM INJECTING NEEDLES, THEY PROBABLY HAVE THE
6 GREATEST PORTION OF VENEREAL DISEASE OF ANY POPULATION. AND
7 I'VE BEEN WATCHING FOR MANY, MANY YEARS THE VARIOUS FACILITIES
8 THAT ARE RIGHT WITHIN THEIR REACH. I DON'T SEE THEM REACHING
9 OUT TO THESE INDIVIDUALS WHO HAVE THESE MEDICAL NEEDS. MATTER
10 OF FACT, I WAS READY AND PLANNING TO TAKE OVER A HUNDRED TO
11 200 OF THEM TO THE KING HOSPITAL BECAUSE I KNOW THERE THEY
12 WILL BE SEEN AND THEY WILL BE MEDICALLY EVALUATED AND SO
13 FORTH. SO WITH YOU REDUCING THESE SERVICES AND REDUCING THESE
14 BEDS, THAT IS...

15

16 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP.

17

18 **DR. EDWARD E. SCOTT:** ...INHUMAN. SO THAT WAS MY COMMENT. YOU
19 HAVE MY QUESTION AND, LIKE I SAY, I'M AVAILABLE TO YOU TO
20 BRING THESE THINGS TOGETHER. I KNOW THE WORK YOU'RE DOING, I
21 KNOW THE PROBLEMS YOU HAVE BUT I ALSO REALIZE THAT YOU NEED TO
22 LOOK AT YOUR PLAN CLOSELY BECAUSE THE GOVERNING BODY, IN MY
23 OPINION, REPRESENTS YOU.

24

25 **SUP. ANTONOVICH, MAYOR:** THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. EDWARD E. SCOTT:** AND TO SLASH EVERYBODY UNDERNEATH YOU AND
3 NOT LOOK AT WHAT YOU'RE DOING, I DON'T THINK THE PLAN WOULD
4 EVEN BE ACCEPTED.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

7

8 **DR. EDWARD E. SCOTT:** THANK YOU FOR YOUR TIME.

9

10 **SUP. ANTONOVICH, MAYOR:** JASMINE EUGEINO. YES, SIR?

11

12 **SHAWN FLOYD:** MY NAME IS SHAWN FLOYD. GOOD MORNING, BOARD OF
13 SUPERVISORS. YOU HAVE ONE HECK OF A MESS ON YOUR HANDS AND I
14 COMMEND YOU, YOU KNOW, FOR PUTTING TO THIS POINT. I DO
15 UNDERSTAND THAT YOU'RE UNDER A TIME CONSTRAINT AND YOU'VE
16 ALREADY DONE A LOT AND I APPRECIATE IT BUT THE PLAN CANNOT GO
17 FORWARD AS IT IS. IT NEEDS SOME ADJUSTMENTS AND I PRAY THAT
18 YOU MOVE HEAVEN AND EARTH TO MAKE THOSE NECESSARY ADJUSTMENTS
19 IN THIS PLAN TO GO FORWARD TO MEET THE NEEDS OF THE PEOPLE
20 HERE IN SOUTH CENTRAL AND NOT ONLY SOUTH CENTRAL, IN LOS
21 ANGELES, PERIOD, BECAUSE THIS HOSPITAL NEEDS TO BE A FULL
22 SERVICE HOSPITAL TO COMPLEMENT THE WHOLE SYSTEM. THANK YOU.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU, SIR.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KATHY OCHOA:** GOOD MORNING, SUPERVISORS. MY NAME IS KATHY
2 OCHOA, SENIOR HEALTH POLICY ANALYST FOR LOCAL 660, PRESENTING
3 TESTIMONY ON BEHALF OF S.E.I.U. AT THIS HEARING CONCERNING THE
4 TRANSFER OF CERTAIN INPATIENT AND OUTPATIENT SERVICES AT THE
5 MARTIN LUTHER KING/DREW MEDICAL CENTER. ON BEHALF OF S.E.I.U.
6 LOCAL 660, WE VIEW THE PROPOSED FRAMEWORK OF THE METROCARE
7 PLAN AS THE ONLY VIABLE PATH FORWARD FOR THESE REASONS. ONE,
8 WE BELIEVE IT IS THE ONLY FEASIBLE ROUTE OPEN FOR THE
9 PRESERVATION OF ANY SERVICES AT THE KING/DREW MEDICAL CENTER
10 AT THIS TIME. TWO, THE DEPARTMENT OF HEALTH SERVICES HAS
11 PROPOSED MEASURES THAT WILL PROVIDE SOME NEEDED SERVICES TO
12 THE POPULATION CURRENTLY AND HISTORICALLY SERVED BY KING/DREW
13 MEDICAL CENTER AT OTHER COUNTY FACILITIES. THREE, WE BELIEVE
14 THAT THE DEPARTMENT AND THE BOARD MUST BE ACCOUNTABLE FOR
15 SERVICES AT K.D.M.C. IN THE FUTURE, INCLUDING THE FULL
16 INPATIENT AND OUTPATIENT SERVICES, SPECIALIZED SERVICES SUCH
17 AS THE TRAUMA UNIT AND FURTHER RESTORATION OF TEACHING
18 PROGRAMS THAT PRODUCE PHYSICIANS COMMITTED TO CARE OF THE
19 OTHERWISE UNDERSERVED. WHILE NOT THE OUTCOME WE WORKED FOR AND
20 HOPED FOR, WE BELIEVE THAT THIS IS THE ONLY FEASIBLE COURSE OF
21 ACTION. NOTWITHSTANDING ITS LIMITATIONS, WE BELIEVE THAT THE
22 METROCARE PROPOSAL HAS BEEN INSTRUMENTAL IN INDUCING THE
23 CENTER FOR MEDICARE AND MEDICAID SERVICES TO CONTINUE TO FUND
24 SERVICES AT KING/DREW THROUGH MARCH 31ST, 2007. FURTHER, WE
25 BELIEVE THAT, BUT FOR THE IMPLEMENTATION OF THE METROCARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PLAN, C.M.S. WOULD TAKE ACTIONS THAT WOULD LEAD TO THE FULL
2 CLOSURE OF KING/DREW IN ITS ENTIRETY AT THE END OF THIS MONTH.
3 SECOND, ALTERNATIVE SERVICES. NO IDEAL SOLUTION HAS BEEN
4 PROPOSED BY ANY OF THE PARTIES FOR THE CONTINUATION OF
5 SERVICES AS THEY CURRENTLY EXIST. THE DEPARTMENT'S EFFORTS TO
6 PARTIALLY OFFSET BED REDUCTIONS AT KING/DREW BY OPENING BEDS
7 AT OTHER COUNTY FACILITIES APPEARS TO BE THE ONLY FEASIBLE WAY
8 TO PROVIDE CONTINUED INPATIENT BEDS TO THE SOUTH CENTRAL L.A.
9 COMMUNITY SERVED BY KING/DREW AT THIS TIME. BUT THE NUMBER OF
10 BEDS AVAILABLE MUST BE INCREASED AND ALL COUNTY HOSPITALS MUST
11 BE INCLUDED. WE ENDORSE THE DEPARTMENT'S COMMITMENT THAT THESE
12 BEDS WILL ONLY BE ALLOCATED ON A TEMPORARY BASIS AND THEN
13 TRANSFERRED BACK TO KING/DREW AS THE FACILITY PROGRESSES AND
14 STABILIZES IN THE FUTURE. AS MEMBERS OF THE BOARD ARE AWARE,
15 S.E.I.U. IS WORKING WITH D.H.S. TO ADDRESS THE IMPACT OF THESE
16 TRANSITIONS ON KING/DREW EMPLOYEES AND THEIR FAMILIES AND THE
17 PATIENTS THEY SERVE AND THEIR FAMILIES. WE CONTINUE TO INSIST
18 AND EXPECT THAT THIS WILL BE A FAIR AND EQUITABLE PROCESS.
19 THIRD, RESTORATION. THIS IS THE MOST IMPORTANT PART OF THE
20 PLAN AND THE ONE WHICH WE INSIST ON THE BOARD'S ATTENTION ON
21 AT THIS TIME. WE WISH TO FOCUS THE REMAINDER OF OUR TESTIMONY
22 ON RESTORATION, WITH SPECIFIC DISCUSSIONS DRAWN FROM OUR PAST
23 EXPERIENCES WORKING ON KING/DREW. THE EXTRAORDINARY GROWTH OF
24 THE NUMBER OF UNINSURED AND THE EXTRAORDINARY ESCALATION OF
25 THE COST OF HEALTH INSURANCE IS COMPLICATED BY THE SHORTAGE OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PHYSICIANS AND OTHER PROFESSIONALS WILLING AND ABLE TO SERVE
2 IN COMMUNITIES SUCH AS SPA 6 THAT HAVE A PREPONDERANCE OF THE
3 UNINSURED. MOREOVER, THE PERIOD JUST PASSED BETWEEN THE
4 DECISION OF C.M.S. TO WITHDRAW FUNDING AND THE CURRENT TIME
5 SHOWS THAT NO PRIVATE ENTITY, HOWEVER SUBSTANTIAL, HAS BEEN
6 WILLING TO STEP FORWARD AND OFFER ALTERNATIVE SOLUTIONS TO
7 THIS PROBLEM.

8

9 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP?

10

11 **KATHY OCHOA:** IT IS APPARENT FROM READING THE ENTIRE REPORT
12 FROM C.M.S. THAT MANY OF THE ERRORS THEY CITED WERE DIRECTLY
13 ASSOCIATED WITH THE WORK OF TRAVELING, PART-TIME AND NOW
14 ABSENT PERSONNEL. WE HOPE THAT THE DEPARTMENT WILL CONTINUE TO
15 BUILD FROM WITHIN RATHER THAN RELY ON LEADERSHIP FROM OUTSIDE.
16 WE ARE DEEPLY CONCERNED ABOUT THE LOSS OF TEACHING PROGRAMS.
17 WE DEPLORE THE CLOSURE OF THE RESIDENCY PROGRAMS BUT FULLY
18 UNDERSTAND THE POSITION AND THE NEED TO ADDRESS THE A.C.G.M.E.
19 DECISION.

20

21 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

22

23 **KATHY OCHOA:** FINALLY, SUPERVISOR, AND I'LL FINISH JUST NOW,
24 THE-- WE WANT TO ACKNOWLEDGE THE SUPPORT OF ALL OUR STATE AND
25 FEDERAL AND LOCAL ELECTED OFFICIALS IN PROMOTING THE CONTINUED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AVAILABILITY OF SERVICES IN L.A. WE WILL CONTINUE TO WORK WITH
2 YOU TO UNDERTAKE A FAR REACHING DISCUSSION WITH THE STATE
3 CONCERNING THE INEVITABLE INCREASE IN PUBLIC RESPONSIBILITIES
4 FACED BY PUBLIC HOSPITALS. THE RELAXED COMMITMENT NATIONALLY
5 TO THE PRINCIPLE OF SOCIAL INSURANCE HAS UNDERMINED BOTH THE
6 MEDICARE AND MEDICAID PROGRAMS WITH PROPRIETARY H.M.O.S AND
7 PHARMACEUTICAL MANUFACTURERS AS PRIME BENEFICIARIES. WE HOPE
8 THAT, TOMORROW, A REVAMPED CONGRESS MAY PROVIDE OPPORTUNITIES
9 FOR REVITALIZATION OF THAT PRINCIPLE AND FOR ALTERATION OF THE
10 RULES THAT DISPERSE SUCH LIMITED FEDERAL ASSISTANCE AS IS NOW
11 AVAILABLE TO MANY HEALTHCARE INSTITUTIONS, ONLY SOME OF WHICH
12 HAVE THE SAFETY NET RESPONSIBILITY OF KING/DREW MEDICAL
13 CENTER. WE WILL WORK WITH YOU IN RESOLVING THE ITEMS THAT NEED
14 TO BE RESOLVED AND COUNT ON YOUR COURAGE TO DEAL FAIRLY WITH
15 THE REALITY OF PATIENT CARE AND THE PUBLIC NEED, EVEN WHEN
16 OTHER PARTS OF OUR NATION'S GOVERNMENT WILL NOT. THANK YOU FOR
17 THE OPPORTUNITY TO PRESENT THESE REMARKS.

18
19 **SUP. ANTONOVICH, MAYOR:** THANK YOU. EMMETT SIMMONS AND JAMESINA
20 HENDERSON. YES?

21
22 **DR. MICKEY HEINRICHS:** OKAY. GOOD MORNING, EVERYBODY. MY NAME
23 IS DR. MICKEY HEINRICHS. I'M ONE OF THE RESIDENTS IN THE
24 PEDIATRIC DEPARTMENT AT K.D.M.C. AND I WOULD JUST LIKE TO
25 TREAT YOU WITH A FEW NUMBERS TODAY. LET'S START WITH THE MOST



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NUMBER OF UNINSURED CHILDREN, GUESS WHERE IT IS? IN SPA 6, AT
2 THE RATE OF 17%. WE HAVE THE HIGHEST NUMBER OF NEWBORNS WITH A
3 LOW BIRTH WEIGHT AT A RATE OF 7.5% AND A TOTAL OF 1,642. SPA 6
4 HAS THE MOST NUMBER OF OBESE CHILDREN. SPA 6 HAS THE MOST
5 NUMBER OF CHILDREN IN FOSTER CARE. THAT WOULD BE 21.4 OUT OF A
6 THOUSAND. SPA 6 HAS THE MOST NUMBER OF CHILD ABUSE AND NEGLECT
7 REFERRALS TO EMERGENCY RESPONSE FOR ALL AGES AND MOST NUMBER
8 OF SUBSTANTIATED CHILD ABUSE AND NEGLECT REFERRALS TO
9 EMERGENCY RESPONSE. WE HAVE THE LOWEST MEDIAN INCOME FOR
10 FAMILIES WITH CHILDREN, WITH A CHILD POVERTY RATE OF 34% AND
11 CHILDREN LIVING IN LOW INCOME FAMILIES IS 70%. SPA 6 HAS THE
12 LOWEST RATE OF WOMEN WITH PRENATAL CARE AT THE THIRD TRIMESTER
13 AT 88%. SPA 6 HAS THE HIGHEST INFANT DEATH RATE, 136 PER
14 THOUSAND LIVE BIRTHS. 136 PER THOUSAND LIVE BIRTH. SPA 6 HAS
15 THE HIGHEST CHILD DEATH, 123, WHICH EQUALS 37% PER 100,000
16 CHILDREN AGE ONE TO 17. WE HAVE THE HIGHEST NUMBER OF
17 ACCIDENTAL INJURY DEATHS AT 27%. WE HAVE THE HIGHEST HOMICIDE
18 RATE AT 41%. WE HAVE THE MOST NUMBER OF CHILDREN ADOPTIVE
19 HOMES, 243. WE HAVE THE HIGHEST BIRTH TO TEEN MOTHERS, AGES 10
20 TO 17, AT 1,292 AND ANOTHER GOODIE, WE HAVE THE HIGHEST TEEN
21 BIRTH RATE, REPEATED TEEN BIRTH RATE OF 17%, 740 TEENAGE
22 MOTHERS PER YEAR WHO HAVE THE SECOND CHILD. SO, TO US, IT
23 SEEMS A LITTLE BIT LIKE THE MASTERMINDS OF THE METRO PLAN, IN
24 THEIR HASTE, HAVE MAYBE FORGOTTEN THE CHILDREN. THEY FORGOT
25 THAT THE 370,000 PLUS SOME CHILDREN OF SPA 6 ARE AN INTEGRAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PART OF THE COMMUNITY. IT IS OUR RECOMMENDATION THAT, INSTEAD
2 OF SHUTTING DOWN PEDIATRICS, THAT THE BOARD OF SUPERVISORS
3 ALLOW FOR 10 TO BE 15 INPATIENT WARD TO REMAIN OPEN. WE SHOULD
4 BE ALLOWED TO KEEP OUR SUBSPECIALTY CLINICS. DR. CHERNOFF'S
5 PROPOSED PLAN CAN BE ADJUSTED TO MEET THE NEEDS OF THE
6 COMMUNITIES IN BOTH INSTITUTIONS. IT IS OUR SINCERE HOPE THAT
7 WE CAN WORK TOGETHER TO KEEP K.D.M.C. ALIVE AS IT WAS MEANT TO
8 BE.

9

10 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

11

12 **DR. MICKEY HEINRICHS:** YOU'RE WELCOME.

13

14 **SUP. ANTONOVICH, MAYOR:** LET ME CALL UP LOURDES BIRBA AND NELLE
15 IVORY. YES, DOCTOR?

16

17 **DR. JASMINE EUGEINO:** GOOD MORNING, BOARD OF SUPERVISORS, MR.
18 CHERNOFF. FIRST OF ALL, I WOULD LIKE TO THANK SUPERVISOR
19 YAROSLAVSKY FOR POINTING OUT THE REPORT THAT WAS PREPARED BY
20 MISS GILLIAM AND IT WOULD REALLY BE A SHAME IF WE DON'T GO
21 THROUGH IT PAGE BY PAGE, SENTENCE BY SENTENCE, BECAUSE THERE'S
22 A LOT OF MEAT IN THERE. MY NAME IS DR. JASMINE EUGEINO. I'M
23 ONE OF THE PEDIATRIC ATTENDINGS AT K.D.M.C. AND I WORK IN BOTH
24 INPATIENT AND OUTPATIENT AREAS OF PEDIATRICS. I'M HERE TO
25 DECLARE THAT THE CLOSURE OF THE INPATIENT WARD AT K.D.M.C. IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A CATASTROPHE. IT'S SENDING THE COMMUNITY OF SPA 6 A VERY
2 CLEAR MESSAGE. THERE ARE 19 HOSPITALS WITHIN A 12-MILE RANGE
3 OF K.D.M.C. OF THIS, 13 HAVE PEDIATRIC WARDS, ONLY 5 HAVE AN
4 N.I.C.U. WITH THE CLOSURE OF DANIEL FREEMAN, THERE WILL ONLY
5 BE 12. THEREFORE THERE WILL BE ANOTHER LOSS OF 19 BEDS. THE
6 BEDS AVAILABLE CLOSE TO ARE AT ST. FRANCIS HAS 14, CALIFORNIA
7 22, HOLLYWOOD PRESS, 18, HARBOR-U.C.L.A. 25, USC 39, ST.
8 FRANCIS, 14. THESE ARE STAFFED BEDS. OF THESE HOSPITALS, THEY
9 HAVE 75 TO A HUNDRED PERCENT OCCUPANCY, AND THIS IS NOT IN THE
10 WINTERTIME. LAST NIGHT, WE ADMITTED SEVEN PATIENTS TO THE WARD
11 OF K.D.M.C., WE TRANSFER ABOUT FIVE TO SIX EVERY DAY. WE DON'T
12 EVEN COUNT THE TEENAGERS THAT WE TRANSFER. AND I'M HERE TODAY
13 TO BEG MR. CHERNOFF, THE SUPERVISORS, TO KEEP A 10 TO 15 BED
14 WARD IN THIS METRO PLAN BECAUSE IT'S NOT INCLUDED. LIKE I
15 SAID, THE IMPACT YOU WILL SEE WILL BE CATASTROPHIC. HOWEVER,
16 THE LONG-TERM IMPACT WILL BE THE MOST PAINFUL. IT WILL NOT
17 IMMEDIATELY BE FELT OR SEEN. JUST SLOWLY, BIT BY BIT, EACH
18 YEAR, YOU WILL SEE AN INCREASE IN OBESITY, TEENAGE
19 PREGNANCIES, LOW BIRTH WEIGHT, INFANT PREMATUREITY, INFANT AND
20 CHILD DEATH, CHILD NEGLECT, DEATHS FROM ASTHMA, INCREASING
21 CRIMES AND EVEN HOMICIDE. YOUR COMMUNITY'S WELLBEING WILL
22 DECLINE. TODAY, WE HAVE A CHANCE OF PREVENTING THIS. WHAT ARE
23 WE GOING TO DO ABOUT IT? CHILDREN ARE OUR MESSENGERS TO A TIME
24 WE WILL NEVER SEE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP?

2

3 **DR. JASMINE EUGEINO:** TODAY WHAT IS YOUR MESSAGE? THANK YOU.

4

5 **SUP. ANTONOVICH, MAYOR:** THANK YOU, DOCTOR. ARNOLD SACHS. YES?

6

7 **JAMESINA HENDERSON:** GOOD MORNING, HONORABLE SUPERVISORS. THANK
8 YOU FOR ALLOWING THE TWO HELP EVERYONE CLINIC, WHICH IS IN SPA
9 6, TO ADDRESS YOU THIS MORNING. MY NAME IS JAMESINA HENDERSON,
10 THE NEW C.E.O. OF THE T.H.E. CLINIC. I ASSUMED THIS POSITION
11 THREE DAYS AGO, ON NOVEMBER 1ST, BUT I'VE BEEN A LONGSTANDING
12 MEMBER OF THIS COMMUNITY, AS A FORMER EXECUTIVE DIRECTOR OF
13 THE CALIFORNIA AFRICAN-AMERICAN MUSEUM FOR SIX YEARS, AS A 25-
14 YEAR BOARD MEMBER OF THE CRYSTAL STAIRS ORGANIZATION AND AS
15 THE FORMER VICE PRESIDENT OF PUBLIC AFFAIRS FOR LOS ANGELES
16 UNIVERSAL PRESCHOOL. WE SUPPORT THE METROCARE PLAN. IT IS
17 VITAL THAT THE METRO- CARE PLAN PROVIDE THE CONTINUOUS, HIGH
18 QUALITY, ESSENTIAL, MULTI-SPECIALTY CARE FOR THE PEOPLE WE
19 SERVE. T.H.E. CLINIC IS PRESENTLY HOUSED IN THE LOS ANGELES
20 COUNTY RUTH TEMPLE CLINIC FACILITY. OUR NEW LOCATION AT 3834
21 SOUTHWESTERN PROVIDES AN OPPORTUNITY TO EXTEND OUR PRIMARY
22 CARE SERVICES THROUGH OUR HEALTH OUTREACH, PREVENTION AND
23 EDUCATION, WE BRING COMPREHENSIVE HEALTHCARE SERVICES TO A
24 COMMUNITY THAT WE KNOW SORELY NEEDS THEM. AS THE BOARD OF
25 SUPERVISORS ADDRESSES ITS CHALLENGES IN THE IMPLEMENTATION AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EXECUTION OF METROCARE, PLEASE KNOW THAT THE T.H.E. CLINIC
2 STANDS WITH YOU AS A PARTNER. OUR GOAL IS TO DELIVER THE
3 HIGHEST QUALITY HEALTHCARE IN OUR SERVICE AREA. WE HAVE MUCH
4 WORK TO DO TO ACHIEVE THIS GOAL. THE MANAGEMENT TEAM AND STAFF
5 AT T.H.E. CLINIC IS CAPABLE AND UP TO THAT TASK. WE WILL BUILD
6 ON THE SOLID LEGACY AND FINE REPUTATION THAT SYLVIA DREW IVIE
7 BUILT WHEN SHE GUIDED OUR ORGANIZATION. WE WILL MEET THE
8 CHALLENGES OF THE INCREASING HEALTHCARE NEED IN OUR COMMUNITY
9 SERVICE AREA. WE'LL MEET THE CHALLENGES TO EXPAND AND WE WILL
10 FULLY INVOLVE OUR DIVERSE COMMUNITY IN THOSE PLANS. WE WILL
11 NEED YOUR HELP AS WE WORK TO FURTHER OUR PARTNERSHIP AND
12 EXPAND OUR SERVICES TO MEET HEALTHCARE SERVICE DEMANDS THAT
13 CONTINUE TO GROW. I LOOK FORWARD TO A STRONG AND SUSTAINED
14 WORKING RELATIONSHIP.

15
16 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

17
18 **JAMESINA HENDERSON:** WITH ME TODAY, IN CLOSING, IS LOURDES
19 BIRBA. LOURDES IS A MANAGEMENT OPERATIONS EXPERT WITH MORE
20 THAN 20 YEARS EXPERIENCE. SHE CAME INTO T.H.E. SIX WEEKS AGO
21 AND HAS SOME INFORMATION TO SHARE WITH YOU. THANK YOU FOR YOUR
22 TIME AND INVALUABLE SUPPORT OF T.H.E. CLINIC.

23
24 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THANK YOU. DEE HARDISON.
25 DEE HARDISON. YES?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **LOURDES BIRBA:** GOOD MORNING. MY NAME IS LOURDES BIRBA. I'VE

3 BEEN THE INTERIM C.E.O. AT T.H.E. CLINIC AT THE HEART OF SPA 6

4 FOR THE PAST SIX WEEKS AND CURRENTLY ON MS. J. HENDERSON'S

5 MEMBER OF THE MANAGEMENT TRANSITION TEAM. THE T.H.E. CLINIC

6 CURRENTLY PROVIDES SERVICES TO MORE THAN 10,000 INDIVIDUALS

7 PER YEAR. CLINIC PATIENTS ARE MEN, WOMEN AND CHILDREN. WE

8 PROVIDE MEDICAL CARE FOR AN ARRAY OF HEALTH CONDITIONS

9 REPRESENTATIVE OF THE MAJOR HEALTH DISPARITIES FOUND IN THE

10 UNDERSERVED POPULATION. THESE INCLUDE, OF COURSE, DIABETES,

11 CANCER, H.I.V., HYPERTENSION AND ASTHMA. WE ALSO PROVIDE WELL

12 CHILD AND SICK CARE FOR CHILDREN, FAMILY, FAMILY PLANNING,

13 PRENATAL CARE AND SCREENING FOR BREAST AND PROSTATE CANCERS.

14 ACCORDING TO OUR U.D.S., OR UNIVERSAL DATA SYSTEM DATABASE, WE

15 KNOW THAT 56% OF OUR PATIENTS ARE UNINSURED, CLOSE TO 80 ARE

16 COMBINED UNINSURED AND UNDERINSURED. OUR CONCERN IS T.H.E.'S

17 ABILITY TO ABSORB FURTHER UNINSURED PATIENTS. IF THE PERCENT

18 OF UNINSURED PATIENTS SERVED BY T.H.E. INCREASES, IT IS HIGHLY

19 PROBABLE THAT OUR FACILITY WILL BE HIGHLY COMPROMISED AND/OR

20 FORCED TO CLOSE BECAUSE OF LACK OF FUNDING. CLOSURE OF T.H.E.

21 CLINIC WILL FURTHER EXACERBATE THE SHORTAGE OF HEALTHCARE

22 AVAILABLE FOR INDIGENT PATIENTS IN SOUTHWEST AND SOUTH CENTRAL

23 L.A. IF WE TAKE A FINANCIAL LOSS WITH EVERY UNINSURED PATIENT,

24 AS IS TODAY, RECEIVING CARE AT OUR CLINIC. WE ASK THAT-- WE

25 ALSO WANT YOU TO KNOW THAT THE CLINIC RELIES ON AND REFERS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PATIENTS FOR SPECIALTY CARE FOR COUNTY HOSPITALS, FREQUENTLY
2 TO M.L.K. WITH ALREADY SUBSTANTIAL WAITS IN THE COUNTY SYSTEM,
3 WITH LUCK, ANYWHERE FROM THREE TO SIX MONTHS FOR EVALUATION
4 AND TREATMENT, THE LOSS OF YET ANOTHER RESOURCE IS DETRIMENTAL
5 TO MORBIDITY, IT IS COSTLY AND DETRIMENTAL TO MORTALITY. IN
6 CLOSING, WE AT THE T.H.E. ARE COMMITTED TO SERVING THE
7 UNDERSERVED AND CONTINUE TO BE PARTNERS WITH M.L.K., A
8 HOPEFULLY FULL SERVICE HOSPITAL, L.A. COUNTY WHILE PAYING
9 CLOSE ATTENTION TO THE FISCAL VIABILITY OF THE T.H.E. CLINIC.
10 THANK YOU.

11

12 **SUP. ANTONOVICH, MAYOR:** THANK YOU. LARK GALLOWAY GILLIAM. LARK
13 GILLIAM? YES, MA'AM.

14

15 **NELLE IVORY:** OKAY, I'M NELLE IVORY. I'VE BEEN LIVING HER IN
16 LOS ANGELES SINCE 1945. HOWEVER, I FEEL LIKE I'M LIVING IN A
17 DEAD ZONE. OUR HOSPITAL, OUR LIVES, OUR COMMUNITIES ARE BEING
18 DESTROYED. TODAY, I LOOK AT ALL OF YOU AND, I'M SORRY, I'M
19 SORRY FOR YOU, I'M SORRY FOR ALL OF US THAT WILL DIE BECAUSE
20 OUR HOSPITAL, MARTIN LUTHER KING, HAS BEEN DESTROYED. I'M
21 SORRY FOR THE BABIES THAT WILL NOT BE BORN THERE. I'M SORRY
22 FOR THE YOUNG PEOPLE THAT CANNOT GO THERE FOR TREATMENT. I'M
23 SORRY FOR THE OLD, SICK, POOR, DEPRIVED, UNEMPLOYED, HOMELESS,
24 PREGNANT, SHOT, STABBED, HEART ATTACK, CANCER, LIVER PROBLEMS,
25 KIDNEY PROBLEMS AND ALL OF THEM THAT TRUSTED YOU ALL TO KEEP



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THIS HOSPITAL OPEN FOR US SO WE CAN GET SERVICE. I'M SORRY FOR
2 ALL OF US THAT HAVE NO POWER TO HELP OURSELVES IN THIS MEDICAL
3 SITUATION. I'M SORRY FOR ALL THE PEOPLE THAT IS DYING AND
4 THOSE THAT WILL DIE BECAUSE WE WILL LOSE THAT SERVICE AND OUR
5 HOSPITAL WILL BE DESTROYED BECAUSE WE HAVE NO POWER TO KEEP IT
6 OPEN. DEAD WILEY IS DEAD TODAY AND HIS SON NEVER SAW HIM, NOR
7 DID HE SEE HIS SON BECAUSE HE WAS TRYING TO GET TO BIG GENERAL
8 BECAUSE MARTIN LUTHER KING WASN'T THERE AND ALSO I'M AFRAID
9 THAT WE WILL DIE TRYING TO GET TO THE OTHER HOSPITALS WE WILL
10 BE ASSIGNED TO. I BELIEVE WE WILL ALL BE DEAD IN FIVE YEARS
11 BECAUSE WE WILL HAVE NO HOPE TO HAVE OUR HOSPITAL IN OUR AREA
12 TO SERVE US. IN ALL OF THE SOUTH CENTRAL LOS ANGELES, WE ARE
13 WALKING DEAD WITH NO HOSPITAL AND NO MEDICAL CARE AND WE
14 CANNOT GET TO BIG GENERAL FOR SERVICE. THE AREAS OF LOS
15 ANGELES WEST, NORTH, ALAMEDA EAST AND EL SEGUNDO SOUTH IS OUR
16 AREA. WE HAVE NO HOSPITALS IN THOSE AREAS. WHY? WHY? WHY? ALL
17 THE HOSPITAL AND MEDICAL CENTERS WILL BE GONE. I AM IN A DEATH
18 ZONE, I FEEL LIKE, WITH NO MEDICAL CARE, WE ARE DOOMED. I ASK
19 YOU, WHY? WHY? WHY? WHY ARE YOU TAKING OUR LIFELINES AWAY FROM
20 US? WE ARE PEOPLE, TOO! WHY DIDN'T YOU CORRECT THE PROBLEM A
21 LONG TIME AGO WHEN YOU GAVE 17 MILLION TO SOMEBODY? NOTHING
22 ELSE HAPPENED. I ASK YOU WHY? WHY? I SAY AGAIN, WE ARE WALKING
23 DEAD IF WE DON'T HAVE ANY HOSPITAL OR MEDICAL CARE WITHIN FIVE
24 YEARS AND I BELIEVE THAT. AND I ASK YOU WHY AND WHAT ARE YOU
25 GOING TO DO ABOUT IT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH, MAYOR:** THANK YOU. [APPLAUSE]

3

4 **SUP. ANTONOVICH, MAYOR:** LET ME ASK-- THANK YOU. THERESA

5 HUGHES. THERESA HUGHES. YES, ARNOLD?

6

7 **ARNOLD SACHS:** GOOD MORNING, SUPERVISORS. THANK YOU VERY MUCH.

8 I DON'T KNOW WHERE TO BEGIN. ACTUALLY, THE PROBLEMS HERE, THIS

9 IS NOT-- I LISTEN TO PEOPLE GIVE STATISTICS AND DOCTORS AND

10 NURSES AND-- ABOUT THE CARE THAT WAS GIVEN, THE VANILLA

11 DESCRIPTIONS THANKING THE BOARD OF SUPERVISORS FOR ALL THEIR

12 SUPPORT, YET THIS IS NOT SOMETHING THAT JUST HAPPENED. THIS

13 HAS BEEN GOING ON FOR 10 YEARS. THE C.M.S. WHO RAN THE

14 INSPECTION, THEY FLUNKED THE HOSPITAL BECAUSE IT WASN'T

15 MEETING REGULATION MINIMUM STANDARDS. THE PLANS THAT WERE

16 CALLED FOR, THIS METRO PLAN, THIS IS A PLAN TO-- THE C.M.S. IS

17 GIVING AN EXTENSION TO IMPLEMENT THIS PLAN SO THAT THE

18 HOSPITAL DOESN'T CLOSE AND THE REASON C.M.S. IS GIVING THE

19 EXTENSION IS SO THAT PEOPLE AREN'T HARMED DURING THE

20 DOWNSIZING PROCEDURE. THIS IS NOT-- THEY'RE NOT OKAYING THE

21 FACT THAT THE COUNTY BOARD OF SUPERVISORS IS FINALLY GETTING

22 INTO SOME ACTION. THEY'RE SAYING, "IF YOU DON'T DO WHAT WE

23 NEED, THE HOSPITAL WILL CLOSE, IT'S FLUNKED ITS STANDARDS, IT

24 CAN'T OPERATE AT THAT LEVEL." HOW IS THIS METRO PLAN DIFFERENT

25 FROM YOUR PLAN, MS. MOLINA? YOU MENTIONED THAT THE COUNTY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BOARD OF SUPERVISORS HAD A PLAN THAT NEEDED TO BE DUSTED OFF?
2 IS THIS THE PLAN? IS THIS THE SECOND PLAN? IF PEOPLE HAD BEEN
3 HERE PRIOR TO THESE OTHER MEETINGS, THEY WOULD HAVE HEARD THAT
4 FUNDING FOR ONE THING IS FUNDING FOR SOMETHING ELSE. \$50
5 MILLION IS NEEDED FOR TRANSITION, \$50 MILLION IS NEEDED TO
6 KEEP DREW SCHOOL MEDICAL STUDENTS IN NEW POSITIONS, YET \$91
7 MILLION IS NEEDED FOR STAFF. THERE'S SO MUCH HERE. INSTEAD OF
8 THANKING THE BOARD OF SUPERVISORS, PEOPLE SHOULD BE ON THE
9 BOARD OF SUPERVISORS FOR NOT ACTING SOONER AND IMPLEMENTING
10 SOME KIND OF PROGRAM. GIVING A HAND IS NOT THE SAME AS GETTING
11 A BACKHAND. THANK YOU.

12

13 **SUP. ANTONOVICH, MAYOR:** THANK YOU, ARNOLD. VERY PERCEPTIVE.
14 CATHERINE SCHNEIDER. YES?

15

16 **DEE HARDISON:** HONORABLE SUPERVISORS, I'M DEE HARDISON, I'M THE
17 CHAIR OF THE HARBOR-U.C.L.A. COMMUNITY ALLIANCE. THIS WAS A
18 BROAD-BASED COALITION OF COMMUNITY LEADERS IN SUPPORT OF THE
19 VITAL WORK BEING DONE AT HARBOR-U.C.L.A. AND THE OTHER
20 COMPONENTS OF THE LOS ANGELES COUNTY HEALTH SYSTEM. FOUR YEARS
21 AGO, I WAS HERE TO UNDERSCORE THE IMPORTANCE OF KEEPING
22 HARBOR-U.C.L.A. OPEN AS A FULL SERVICE HOSPITAL AND A LEVEL 1
23 TRAUMA CENTER. WE SAID THEN AND WE SAY NOW THAT THE GREATER
24 COMMUNITY CANNOT AFFORD TO LOSE ANY OF THE COUNTY'S ACUTE CARE
25 HOSPITALS. TODAY, WE ARE HERE TO DISCUSS THE FUTURE OF MARTIN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LUTHER KING, JR. HOSPITAL AND WHAT IS BEING DONE TO SAVE THIS
2 HOSPITAL FOR THE COMMUNITY IT SERVES. AS WAS THE CASE WITH
3 HARBOR-U.C.L.A., IT'S IMPERATIVE THAT THIS FACILITY NOT BE
4 LOST OR A VOID CREATED IN THE HEALTHCARE SYSTEM THAT TENS OF
5 THOUSANDS DEPEND UPON. WE ARE VERY PROUD AT HARBOR-U.C.L.A.
6 AND THE GREAT WORK BEING DONE BY ITS PHYSICIANS, NURSES,
7 TECHNICIANS, SUPPORT STAFF AND MANAGEMENT. IT'S IMPORTANT TO
8 REMEMBER THAT HARBOR-U.C.L.A. IS ALREADY OPERATING AT FULL
9 CAPACITY. LET'S MAKE SURE THAT WHAT WE DO TO SAVE M.L.K. DOES
10 NOT UNDERMINE WHAT IS WORKING AT HARBOR-U.C.L.A. THAT SAID,
11 THE HARBOR U.C.L.A. COMMUNITY ALLIANCE APPLAUDS THE EFFORT
12 BEING MADE TO SAVE AND REINVENT MARTIN LUTHER KING HOSPITAL.
13 WE RECOGNIZE FULL WELL THAT THIS IS A DAUNTING ENTERPRISE AND
14 THAT SUCCESS CANNOT BE ASSURED. ALL OF US HAVE A STAKE IN
15 PRESERVING AND ENHANCING THE ENTIRE LOS ANGELES COUNTY
16 HEALTHCARE SYSTEM AND MUST DO EVERYTHING WE CAN TO HELP MEET
17 THIS CHALLENGE. THANK YOU VERY MUCH.

18

19 **SUP. ANTONOVICH, MAYOR:** THANK YOU. GLORIA RODRIGUEZ. GLORIA
20 RODRIGUEZ.

21

22 **LARK GALLOWAY GILLIAM:** GOOD AFTERNOON. I'M LARK GALLOWAY
23 GILLIAM, I'M THE EXECUTIVE DIRECTOR OF THE TRINITY HEALTH
24 COUNCIL AND A MEMBER OF THE COALITION FOR HEALTH AND JUSTICE.
25 THANK YOU, SUPERVISORS, FOR TAKING THE TIME TO LOOK AT OUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REPORT. WE WENT TO GREAT LENGTHS, MANY SLEEPLESS HOURS TRYING
2 TO PUT THIS TOGETHER. I DON'T THINK I CAN DO JUSTICE TO IT IN
3 THE TWO MINUTES THAT YOU'VE ALLOWED ME BUT I WOULD LIKE TO SAY
4 THE FOLLOWING. SUPERVISOR, YOU'VE ASKED DO WE SUPPORT THIS
5 PLAN? AND I'VE HEARD SO MANY PEOPLE STEP FORWARD AND SAY, "WE
6 SUPPORT THIS PLAN." IF I LEAVE YOU WITH NOTHING ELSE TODAY, I
7 WANT YOU TO UNDERSTAND THAT I THINK WHAT YOU'RE HEARING IS A
8 GENUINE CONCERN BY THE COMMUNITY TO KEEP THIS HOSPITAL OPEN.
9 IT'S A GENUINE CONCERN THAT INPATIENT CARE BE IMPROVED TODAY.
10 I'M AS WORRIED ABOUT WHAT'S HAPPENING IN THAT HOSPITAL TODAY
11 AND THE QUALITY OF CARE THAT IS TAKING PLACE AS I AM ABOUT THE
12 CERTIFICATION THAT NEEDS TO HAPPEN. YOU HAVE A DAUNTING TASK
13 OF WORRYING NOT ONLY ABOUT THE FINANCES BUT THE QUALITY, THE
14 ACCESS TO CARE AND TO MAKE SURE THAT YOU HAVE THE RESOURCES TO
15 DO THIS AND I DO NOT UNDERESTIMATE HOW LARGE A TASK THAT IS
16 BUT WE'VE GOT TO STRIP AWAY THE SMOKE AND MIRRORS FROM THIS
17 PLAN AND IT TROUBLES ME THAT WE KEEP TALKING ABOUT A METRO
18 PLAN WHEN THIS NEEDS TO BE ABOUT HOW DO WE IMPROVE THE CARE AT
19 THIS HOSPITAL? HOW DO WE STABILIZE HEALTHCARE IN THIS REGION?
20 ANY PLAN THAT WOULD ENTERTAINING TAKING PEOPLE AS FAR AS OLIVE
21 VIEW HOSPITAL IS NOT A PLAN. ANY PLAN THAT WOULD NOT TAKE INTO
22 CONSIDERATION THAT YOU HAVE AN EMERGENCY ROOM THAT SEES OVER
23 50,000 PEOPLE A YEAR AND ONLY WILL HAVE 42 BEDS RELIES
24 ENTIRELY TOO HEAVILY UPON THE TRANSPORTATION OF PATIENTS. AND
25 I WOULD DARE SAY YOU HAVE AS GREAT A RISK ABOUT QUALITY OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CARE, COMPROMISING QUALITY OF CARE IN PATIENT LIVES AND SAFETY
2 IN THAT SCENARIO AS YOU DO TODAY, THE SITUATION THAT WE FACE
3 AT KING. WHAT HAS TO HAPPEN IS THERE NEEDS TO BE MORE
4 OUTPATIENT SERVICE. THE 6,000 URGENT CARE VISITS IS NOT
5 SUFFICIENT. THE INCREASE OF PEDS MAKES NO SENSE RELATIVE TO
6 THE NEED FOR PEDIATRIC INPATIENTS. WE HAVE GONE TO GREAT
7 LENGTHS TO GIVE YOU A SERIES OF RECOMMENDATIONS THAT WE WOULD
8 ASK DR. CHERNOFF, WHO HAS REFUSED TO MEET WITH US, TO TAKE
9 INTO CONSIDERATION TO IMPROVE THIS PLAN. NOT A BIG REGIONAL
10 PLAN. WE KNOW THAT NEEDS TO BE DONE. THAT'S NOT THE TASK TODAY
11 BUT WE WANT TO MAKE SURE THAT THIS HOSPITAL IS OPEN, THE
12 PEOPLE ARE TRANSPORTED AND RECEIVE CARE IN A TIMELY MANNER AND
13 THAT THE QUALITY IS THERE AND THAT YOU DO HAVE THE FINANCIAL
14 RESOURCES YOU NEED TO MAINTAIN YOUR COMMITMENT.

15
16 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

17
18 **LARK GALLOWAY GILLIAM:** THIS PLAN CANNOT GO FORWARD IN ITS
19 CURRENT FORM. IT NEEDS TO BE IMPROVED, IT NEEDS TO BE FOCUSED.
20 THERE ARE A LOT OF UNANSWERED QUESTIONS THAT WE HOPE THAT YOU
21 WILL TAKE THE TIME AND HAVE ANSWERED BEFORE YOU MAKE YOUR
22 ULTIMATE DECISION.

23
24 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH. OKAY. SUZANNE
25 FOSTER. SUZANNE FOSTER. YES, MA'AM.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **THERESE HUGHES:** GOOD MORNING. THERESE HUGHES, VENICE FAMILY

3 CLINIC. I'M HERE THIS MORNING TO LET YOU KNOW THAT WE ARE VERY

4 CONCERNED WITH THE PLAN AND THE LACK OF TRANSPARENCY THAT HAS

5 OCCURRED WITH THE COUNTY'S COMMUNITY PARTNERS, IN PARTICULAR

6 WITH THE PUBLIC/PRIVATE PARTNERSHIP. WE PROVIDE PRIMARY CARE

7 TO THE UNINSURED AND TO PEOPLE WITHOUT ANY OTHER ACCESS TO

8 CARE AND OUR CLINICS ARE GOING TO BE OVERRUN BECAUSE WE HAVE

9 HAD NO OPPORTUNITY TO PLAN. LIKE YOU, WE NEED THE OPPORTUNITY

10 TO SIT DOWN AND TALK WITH YOU AND SHARE WITH YOU WHAT WE HAVE

11 IN TERMS OF RESOURCES, WHAT WE HAVE IN TERMS OF CAPABILITY IN

12 NOT JUST OUR DISTRICT BUT IN THE SPAS THAT ARE DIRECTLY

13 AFFECTED BY THE CHANGES IN THIS HOSPITAL. CURRENTLY, SPECIALTY

14 CARE FOR OUR PATIENTS IS THREE MONTHS, IF YOU HAVE A CARDIAC

15 PROBLEM, A HEART PROBLEM. IT IS SIX MONTHS IF YOU HAVE

16 RHEUMATOID OR ARTHRITIS. NONE OF YOU SITTING THERE ARE GOING

17 TO HAVE A SIX-MONTH WAIT IF YOU HAVE RHEUMATOLOGY OR ARTHRITIC

18 PROBLEMS. WE HAVE A 12-MONTH WAIT FOR OUR PATIENTS FOR

19 NEUROLOGICAL PROBLEMS. THE EXACERBATION OF THIS PROBLEM IS

20 GOING TO BE INCREASED ON SEVERAL LEVELS. FIRST, BECAUSE THERE

21 IS A LOSS OF RESIDENTS THAT ARE CURRENTLY THERE AT THE DREW

22 KING CENTER AND SECOND OF ALL BECAUSE THERE IS A LACK OF A

23 PLAN THAT SHOWS US, AS PART OF YOUR WORKING COMPONENT PLAN,

24 WHO HAS HAD NO ABILITY TO SAY, THIS IS WHAT WE NEED, WHERE ARE

25 WE IN THIS PLAN, WHAT ARE WE GOING TO DO, HOW CAN WE HELP YOU?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THERE IS A-- IT IS INCREDIBLE THAT THERE IS A LACK OF QUALITY
2 PLAN IN ALL OF THIS, ESPECIALLY WITH ALL OF THE NATIONAL
3 INTEREST ON QUALITY. QUALITY IS PART OF THE PROBLEM THAT HAS
4 BEGUN WITH INSIDE, INTERNAL TO THIS HOSPITAL AND QUALITY IS AN
5 ISSUE THAT NEEDS BENCHMARKS AND IT NEEDS PERIODS OF TIME THAT--
6 - WHERE THE PUBLIC CAN SEE WHAT IS GOING ON AND, FINALLY,
7 HISTORICALLY, WHEN LARGE SHIFTS OF MEDICAL CARE LIKE THIS
8 HAPPEN, LIKE IT DID IN OREGON, THE PEOPLE THAT ARE SERVED IN
9 THESE COMMUNITIES FALL OFF THE RADAR SCREEN. HOW WILL THEY GET
10 THEIR SERVICES? YOU'RE LOOKING AT A BIG PICTURE. IT'S A
11 PROBLEM, WE UNDERSTAND, BUT, AS PUBLIC/PRIVATE PARTNERS, WE
12 DESERVE TO HAVE A BIT OF TRANSPARENCY IN THIS ENTIRE PROCESS
13 AND IT HAS BEEN LACKING. THANK YOU VERY MUCH.

14

15 **SUP. ANTONOVICH, MAYOR:** THANK YOU. MICHAEL HOWARD. MICHAEL
16 HOWARD. YES, MA'AM.

17

18 **CATHERINE SCHNEIDER:** MY NAME IS CATHERINE SCHNEIDER, I'M THE
19 ASSISTANT DIRECTOR OF THE PROGRESSIVE JEWISH ALLIANCE. I AM
20 ALSO A PART OF THE COALITION FOR HEALTH AND JUSTICE AND
21 PROGRESSIVE JEWISH ALLIANCE HAS SIGNED ONTO THEIR
22 RECOMMENDATION TO KEEP SERVICES WITHIN THE COMMUNITY. BUT I'D
23 ALSO LIKE TO SAY THAT WHAT HAPPENS AT KING/DREW OR WHAT
24 HAPPENS IN WATTS OR WILLOWBROOK OR SOUTH LOS ANGELES AFFECTS
25 THE ENTIRE CITY AND THE ENTIRE COUNTY. AND, BY CUTTING



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SERVICES, BY DIMINISHING ACCESS, YOU WILL BE HURTING THE
2 UNINSURED, AND THERE ARE MANY, AND THE INSURED ACROSS THE
3 ENTIRE COUNTY. AT THE PROGRESSIVE JEWISH ALLIANCE, WE BELIEVE
4 THAT QUALITY AND ACCESSIBLE CARE SHOULD NOT BE A FUNCTION OF
5 GEOGRAPHY OR OF ANY OTHER FACTOR AND THAT IT COMES FROM OUR
6 TRADITION AND OUR VALUES THAT EVERY INDIVIDUAL HAS INFINITE
7 VALUE AND THAT SAVING A LIFE AND HEALING IS THE ULTIMATE
8 RESPONSIBILITY. IT'S AN ETHICAL IMPERATIVE ON EVERY INDIVIDUAL
9 AND ON THIS GOVERNMENT, NATIONAL, STATE, COUNTY, LOCAL, THIS
10 IS OUR RESPONSIBILITY AND THIS SHOULD BE A PRIORITY FOR THE
11 COUNTY NOT JUST TO RESOLVE THIS IN A STOPGAP EMERGENCY WAY BUT
12 TO THINK IN TERMS OF A LONG-TERM VISION SO THAT EVERY CHILD,
13 EVERY SENIOR CITIZEN CAN GET THE CARE THAT THEY DESERVE
14 BECAUSE THEY RESIDE WITHIN OUR COMMUNITY. THANK YOU VERY MUCH.

15

16 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SUSAN BURTON. SUSAN BURTON
17 AND PAMELA NARCISSE. YES, MA'AM.

18

19 **GLORIA RODRIGUEZ:** GOOD AFTERNOON. I'M GLORIA RODRIGUEZ, C.E.O.
20 OF THE COMMUNITY CLINIC ASSOCIATION OF LOS ANGELES COUNTY,
21 WHICH REPRESENTS 43 CLINICS OPERATING 114 CLINIC SITES
22 THROUGHOUT THE COUNTY. 17 OF THOSE CLINICS OPERATE 19 SITES
23 WITHIN SPAS 6 AND 8, THE AREA THAT ARE IMPACTED BY THE
24 METROCARE PLAN. ON BEHALF OF OUR CLINIC MEMBERS, WE WANT TO
25 AFFIRM OUR COMMITMENT AND SUPPORT FOR THE METROCARE PLAN IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ENSURING ACCESS TO CRITICAL MEDICAL SERVICES IN THESE
2 COMMUNITIES. HOWEVER, WE RECOGNIZE AND URGE THAT YOU INCLUDE
3 STAKEHOLDERS IN THIS PROCESS AS WE MOVE FORWARD. THE METROCARE
4 PROPOSAL PROVIDES THE COUNTY WITH THE NEW OPPORTUNITY TO
5 IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF HEALTHCARE
6 DELIVERY TO ITS RESIDENTS AND WE RECOGNIZE YOUR HARD WORK IN
7 IMPLEMENTING THIS PROPOSAL. HOWEVER, WE BELIEVE WE DESERVE A
8 SEAT AT THE TABLE IN PLANNING WHAT WILL MOVE FORWARD. WE ALSO
9 HAVE A NUMBER OF CONCERNS, SOME OF WHICH YOU'VE ALREADY HEARD.
10 WE HAVE NOT SEEN AN ANALYSIS OF THE IMPACT OF THE PLAN ON
11 OTHER PROVIDERS SUCH AS COMMUNITY CLINICS AND THE PRIVATE
12 PARTNERS. THERE WILL BE A PERIOD OF TIME WHERE OUTPATIENT
13 SERVICES ARE RAMPING UP AND WE ARE CONCERNED THAT MORE AND
14 MORE RESIDENTS WILL LOOK TO THE CLINICS AND THE D.H.S. CLINICS
15 FOR CARE DURING THIS TIME. WE ARE ALREADY, AS YOU HAVE HEARD,
16 IMPACTED BY AN INCREASINGLY NUMBER OF UNINSURED. WE SIMPLY DO
17 NOT HAVE THE CAPACITY CURRENTLY TO BE ABLE TO ABSORB ANY
18 ADDITIONAL CLIENTS. WE ALSO SHARE THE CONCERN ABOUT ACCESS TO
19 SPECIALTY CARE. SPECIALTY CARE HAS ALREADY BEEN A PROBLEM IN
20 SOUTH CENTRAL L.A. AND THE LOSS OF DREW UNIVERSITY RESIDENTS
21 WILL ONLY EXACERBATE THIS PROBLEM. IT'S DOUBTFUL THAT THE
22 METROCARE PLAN, WHICH INCLUDES A MODEST INCREASE IN SPECIALTY
23 CARE VOLUME, WILL BE SUFFICIENT. YOU'VE HEARD TESTIMONY
24 REGARDING THE RATES OF CHRONIC DISEASE IN THIS AREA OF THE
25 COUNTY AND, ALTHOUGH MUCH CARE CAN BE PROVIDED BY PRIMARY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CARE, THIS COMES A TIME IN THE PROGRESSION OF A DISEASE THAT
2 SPECIALTY CARE IS REQUIRED. IN CLOSING, THE COMMUNITY CLINICS
3 WOULD LIKE TO BE AT THE TABLE WITH THE DEPARTMENT OF HEALTH
4 SERVICES TO ESTABLISH A COORDINATED SYSTEM OF OUTPATIENT AND
5 INPATIENT SERVICES. WE ARE A STRONG PARTNER THAT CAN HELP TO
6 MOVE THIS PLAN FORWARD. THANK YOU.

7

8 **SUP. ANTONOVICH, MAYOR:** THANK YOU. LET ME ALSO CALL UP
9 GERALDINE WASHINGTON AND CHRISTINE KOUNDAKJIAN. OKAY. YES,
10 MA'AM.

11

12 **SUZANNE FOSTER:** MY NAME IS SUZANNE FOSTER AND I WORK WITH THE
13 COMMUNITY HEALTH COUNCILS AND THE COALITION FOR HEALTH AND
14 JUSTICE. I WOULD LIKE TO PRESENT TO YOU A THOUSAND POSTCARDS
15 FROM CONCERNED COMMUNITY RESIDENTS IN SUPPORT OF THE KING
16 HOSPITAL THAT MEETS THE MEDICAL NEEDS IN THE LOCAL AREA, THE
17 LOSS OF THE SERVICES-- THE LOSS OF THE SERVICES THAT THE
18 METROCARE PLAN PROPOSES COULD TRIGGER A MELTDOWN OF THE
19 HEALTHCARE SYSTEM IN LOS ANGELES COUNTY. WE NEED MORE
20 EMERGENCY ROOM AND INPATIENT BEDS, NOT LESS. WE UNDERSTAND
21 THAT IMMEDIATE CHANGES NEED TO BE MADE BUT WE EXPECT THAT KING
22 HOSPITAL BE BROUGHT BACK TO A FULL SERVICE, COMPREHENSIVE
23 FACILITY WITH A LARGER EMERGENCY ROOM AS SOON AS POSSIBLE. THE
24 MEDICAL SERVICES MUST REMAIN IN THE IMMEDIATE AREA AROUND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 KING/DREW AND CANNOT BE SHIPPED OUT 40 MILES AWAY TO OLIVE
2 VIEW. THANK YOU VERY MUCH FOR YOUR TIME.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THOMAS GONZALEZ. THOMAS
5 GONZALEZ. YES, MA'AM.

6

7 **PAMELA NARCISSE:** HI. MY NAME IS PAMELA NARCISSE. I'M THE
8 C.E.O. AND FOUNDER OF THE ADELANTO COMMITTEE. ALSO, MY
9 CHAIRPERSON EMERITUS WAS ANITA LULU KING, THE WIFE OF CELES
10 KING III AND, AT THE TIME IN THE BEGINNING WHEN ALL THIS WAS
11 GOING ON, SHE AND I ALL HAD THE FULL SUPPORT OF THE COMMUNITY
12 OF KEEPING THE HOSPITAL OPEN, IT IS VERY CRITICAL TO KEEP THIS
13 HOSPITAL OPEN. IF THIS HOSPITAL GOES WITH ALL THE FUNDING,
14 THAT MEANS THAT OUR COMMUNITY WILL NO LONGER BE A COMMUNITY
15 AND THERE WILL BE NOTHING FOR THE CHILDREN. OUR CONCERN WAS
16 THE CHILDREN'S SAFETY AND THE HEALTH OF THE CHILDREN. THERE'S
17 TOO MANY CHILDREN IN THAT AREA THAT ARE GETTING HURT IN
18 ACCIDENTS, SHOT, GOING TO OTHER HOSPITALS AND ARE NOT MAKING
19 IT ON THE WAY AND THE DEATH RATE IS ROLLING HIGH. I JUST WANT
20 TO SAY THAT YOUR DECISION THAT YOU GUYS MAKE, BOARD OF
21 SUPERVISORS, THAT IT IS THE RIGHT DECISION AND IT IS FOR THE
22 QUALITY OF LIFE FOR THE CHILDREN BECAUSE THEY ARE OUR FUTURE
23 AND I KNOW THAT THIS IS A GREAT TASK THAT YOU HAVE AND MY
24 HEART GOES OUT TO ALL OF YOU AND TO ALL OF US IN THE COMMUNITY
25 BECAUSE THIS IS A VERY TOUGH DECISION AND WHATEVER DECISION



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 YOU MAKE, THAT IT WILL BE THE BEST DECISION THAT IS IN THE
2 BEST INTEREST FOR THE QUALITY OF LIFE, NOT ONLY FOR OUR
3 COMMUNITIES BUT OUR CHILDREN, BECAUSE THEY ARE THE FUTURE. I
4 ALSO WANT TO SAY, I'M CONCERNED WITH THE TRANSPORTATION IN
5 TERMS OF GOING TO OTHER HOSPITALS BECAUSE IT SEEMS THAT SO
6 MUCH IS GOING ON IN THAT PARTICULAR AREA THAT PEOPLE AREN'T
7 GETTING TO THE HOSPITALS IN TIME AND THE EMERGENCY IS
8 OVERCROWDED, YOU HAVE A LONGER WAIT. I'M ALSO CONCERNED WITH
9 MEASUREMENT B. AS A HOMEOWNER AND A TAXPAYER, I DO LIVE IN THE
10 WATTS AREA, THIRD GENERATION THERE, WE HAD NO PROBLEM PUSHING
11 MEASUREMENT B FOR MONIES TO BE RAISING OUR TAXES TO KEEP THE
12 TRAUMA CENTER OPEN AND THAT HAS NOT EXISTED. AND MY QUESTION
13 TO YOU IS, WHAT HAPPENED TO THE MONEY? I HOPE WHATEVER
14 DECISION ANYONE MAKES, THAT THEY MAKE THE RIGHT DECISION FOR
15 EVERYONE IN THE COMMUNITY AND LET'S STOP GENOCIDING THE
16 CHILDREN BECAUSE RIGHT NOW THE KIDS ARE HOPELESS, THEY ARE
17 SCARED, AND, AS A PARENT, I AM, TOO, BECAUSE, RIGHT NOW, IT'S
18 A TURMOIL OVER THERE AND IT'S REALLY HARD AND TO GET UP IN THE
19 MIDDLE OF THE NIGHT, LIKE I DO, WHEN PARENTS CALL ME TO SEE
20 THAT THEIR CHILD HAS GOTTEN SHOT, IT'S REALLY A SAD THING TO
21 SIT UP AND WATCH A MOTHER LOSE A CHILD BECAUSE THEY DON'T KNOW
22 WHAT HOSPITAL THEY'RE GOING TO. THANK YOU.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU. MARTIN MARTINEZ. MARTIN
25 MARTINEZ. YES, MA'AM.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1
2 **CHRISTINE KOUNDAKJIAN:** MY NAME IS CHRISTINE KOUNDAKJIAN. I
3 USED TO BE ONE OF THE REGISTERED NURSES AT KING/DREW. I
4 CURRENTLY AM NOT THERE; HOWEVER, I WOULD TOTALLY COME BACK IF
5 THINGS, YOU KNOW, WORK OUT. THIS MORNING WHEN I WOKE UP, I'M
6 SURE, MR. ANTONOVICH, YOU PROBABLY READ THE DAILY BREAD. IT
7 SAID, IN THE DAILY BREAD, THE CHOICE THAT ALL OF YOU BOARD OF
8 SUPERVISORS AND DR. CHERNOFF MAKE TODAY WILL DETERMINE YOUR
9 TOMORROW. WORKING AT KING/DREW MEDICAL CENTER FOR CLOSE TO 7
10 YEARS, I'VE WORKED IN MOST OF THE DEPARTMENTS. I STARTED IN
11 THE EMERGENCY ROOM, I WORKED IN THE TRAUMA CENTER, I WORKED IN
12 THE ICU'S RECOVERY ROOM CLINICS. IT IS CRITICAL. I MEAN, I
13 KNOW YOU HAVE SHORT TERM GOALS AND LONG-TERM GOALS, BUT IT IS
14 CRITICAL THAT WE MAINTAIN THE EMERGENCY SERVICES. I'LL START
15 WITH EMERGENCY SERVICES BECAUSE WE ALL KNOW THERE'S MEDICAL
16 PROBLEMS, THERE'S TRAUMA PROBLEMS. A HEART ATTACK VICTIM COULD
17 BE STABILIZED IN E.R. OR A CATH LAB BUT A TRAUMA VICTIM, BE IT
18 A BLUNT TRAUMA, PENETRATING TRAUMA, NEEDS SURGERY TO
19 STABILIZE. THEY CAN'T BE STABILIZED ANY OTHER WAY. I KNOW,
20 DOWN THE LINE, YOU GUYS PLAN TO OPEN THE TRAUMA CENTER BUT
21 IT'S CRITICAL THAT WE HAVE OPERATING ROOMS. IT'S CRITICAL THAT
22 WE HAVE GENERAL SURGERY AND THAT'S ONE THING. SECOND,
23 N.I.C.U., VERY CRITICAL TO HAVE N.I.C.U. BABIES. THE NUMBER
24 ONE WAY BABIES DIE IS THROUGH RESPIRATORY. IF YOU DON'T
25 ADDRESS THE RESPIRATORY DEPRESSION OR ARREST, IT WILL LEAD TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CARDIAC AND, ONCE YOU GET TO CARDIAC, ANY NEONATOLOGIST OR
2 PEDIATRICIAN WILL TELL YOU IT'S HARD TO COME BACK. SECOND,
3 GERIATRICS. OUR GERIATRIC POPULATION, I PARKED REALLY CLOSE BY
4 AND I WENT UP THE HILL ON THE INCLINE AND I WAS OUT OF BREATH.
5 IMAGINE THESE GERIATRICS HAVING TO FIGURE OUT WHERE THEY'RE
6 GOING TO GO FOR TRANSPORTATION. INITIALLY, I LIKED THE IDEA
7 OF, OH, SHUTTLES TO HARBOR-U.C.L.A., BUT BE REAL, THAT'S NOT
8 GOING TO HAPPEN. IT'S NOT GOING TO BE REALISTIC BECAUSE
9 THEY'LL BE, LIKE, OH, MY GOD, HOW AM I GOING TO GET TO THE
10 SHUTTLE, UNLESS IT'S A DIAL A RIDE SERVICE. THIRD, OBSTETRICS.
11 WE ALL KNOW OBSTETRICS. WE HAVE THE HIGHEST RISK PATIENT
12 POPULATION WHO DELIVER, I HATE TO SAY THIS, IN THE REST ROOM,
13 IN TOILETS, CRACK MOTHERS. DO YOU THINK FOR ONE MINUTE PRIVATE
14 INDUSTRY WANTS THOSE PATIENTS? ABSOLUTELY NOT. WE NEED THAT.
15 PEDS I.C.U. AGAIN, THE E.R. AT KING/DREW, I DON'T KNOW IF ANY
16 OF YOU HAVE TOURED THE HOSPITAL, I'VE WORKED IN THE EMERGENCY
17 ROOM. THE E.R. IS NOT A PLACE TO HOLD PEDIATRIC CRITICAL
18 PATIENTS UNTIL THEY'RE TRANSPORTED OUT. I'VE ALSO DONE
19 TRANSPORT FOR A AMBULANCE COMPANY. IN ORDER FOR YOU TO, YOU
20 KNOW, MONITOR A CRITICAL PEDIATRIC PATIENT, YOU NEED TO BE
21 REALLY OBSERVANT AND ON IT, AND THEN WE DEAL WITH SO MANY
22 OTHER EMERGENCY CASES, INTOXICATED PATIENTS AND WE ALL KNOW
23 MOST OF THESE PEOPLE DON'T HAVE PRIMARY CARE AND THEY USE THE
24 EMERGENCY ROOM FOR THEIR CARE. AND WHAT I'M SAYING IS WE NEED
25 A PEDS ICU. THAT'S CRITICAL AND THAT COULD BE DOWN THE LINE,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TOO, IN YOUR LONG TERM CARE. LAST BUT NOT LEAST, LET ME JUST
2 FINISH WITH THIS, IS WE-- WHAT WAS THE LAST THING? OH. TREAT--
3 YOU WANT RECRUITMENT, YOU WANT QUALITY, YOU WANT
4 ACCOUNTABILITY. I'M ALL FOR ACCOUNTABILITY. AND I HATE TO SAY
5 THIS BUT WHO ARE YOU GUYS ACCOUNTABLE TO? I KNOW YOU GUYS ARE
6 DOING YOUR BEST BUT PLEASE THINK ABOUT IT.

7

8 **SUP. ANTONOVICH, MAYOR:** THANK YOU. OKAY. RUTH MAYFEELD. M-A-Y-
9 H-E-T-L-L. YES. YOU'RE ON.

10

11 **GERALDINE R. WASHINGTON:** GOOD MORNING. I'M GERALDINE R.
12 WASHINGTON, PRESIDENT OF THE LOS ANGELES N.A.A.C.P. THANK YOU
13 FOR THE OPPORTUNITY TO SPEAK TODAY IN SUPPORT OF A FULL
14 SERVICE HOSPITAL AND SCHOOL OF MEDICINE AT MARTIN LUTHER KING
15 HOSPITAL. YOU MUST NEVER FORGET IT WAS THE LACK OF A PLACE FOR
16 SOUTH ANGELINOS TO GO FOR HEALTHCARE AND EMERGENCY SERVICES
17 THAT LED TO THE CIVIL DISTURBANCE IN 1967. MANY OF US ARE HERE
18 TODAY BECAUSE OF THE COMMITMENT AND PROMISE TO BUILD A FULL
19 SERVICE HOSPITAL AND MEDICAL SCHOOL. OVER 40 YEARS AGO, THAT
20 PROMISE WAS KEPT. TODAY, AS WE SPEAK, PLANS ARE BEING MADE TO
21 DOWNSIZE AND DISMANTLE AND REDUCE THE SERVICES OF THAT
22 FACILITY. THE LOS ANGELES N.A.A.C.P. JOINS AND SUPPORTS THESE
23 WHO REMEMBER THE DAYS BEFORE MARTIN LUTHER KING, JR. HOSPITAL
24 AND MEDICAL CENTER WERE BUILT. WE FOUND A WAY TO BUILD
25 KING/DREW MEDICAL SCHOOL AND CENTER AT THAT TIME. LOS ANGELES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAS A HISTORY OF SOLVING DIFFICULT PROBLEMS, SO I ASK YOU,
2 SUPERVISORS, DR. CHERNOFF AND ANYBODY ELSE WHO HAS AUTHORITY
3 TO DO SO, LET'S GET BUSY, LET'S TRY THIS-- I KNOW IT IS A
4 DIFFICULT PROBLEM BUT LET'S SOLVE THIS PROBLEM AND KEEP KING--
5 MARTIN LUTHER KING. THANK YOU.

6

7 **SUP. ANTONOVICH, MAYOR:** THANK YOU, MISS WASHINGTON. LENNETTE
8 HILL. YES, SIR?

9

10 **THOMAS GONZALEZ:** THANK YOU. HELLO, MY NAME IS THOMAS GONZALEZ
11 AND I'M THE DISTRICT DIRECTOR FOR THE LEAGUE OF UNITED LATIN
12 AMERICAN CITIZENS, L.U.L.A.C. WE IN L.U.L.A.C. THOUGHT THAT WE
13 SHOULD BE HERE IN SUPPORT OF THE PLAN OR ANY PLAN TO KEEP
14 MARTIN LUTHER KING, JR. HOSPITAL RUNNING AT FULL CAPACITY. WE
15 ARE IN FAVOR OF FIXING THE PROBLEMS IDENTIFIED SO THAT THE
16 COMMUNITY AT LARGE CAN BENEFIT FROM A FULL SERVICE HOSPITAL
17 THAT IS THE LIFELINE OF SO MANY FAMILIES IN SOUTH, SOUTH
18 CENTRAL LOS ANGELES, ESPECIALLY THE POOR. WE ASK THAT MARTIN
19 LUTHER KING, JR. HOSPITAL NOT BE CLOSED AND THAT OUR TRAUMA
20 CENTER BE RESTORED. THE HOSPITAL IS OUR USC MEDICAL CENTER. IT
21 IS OUR U.C.L.A. MEDICAL CENTER. JUST AS WE WOULD NOT CONSIDER
22 CLOSING THESE INSTITUTIONS, WE ASK THAT GOVERNMENT ESTABLISHED
23 FOR THE PEOPLE DOES EVERYTHING IN ITS POWER TO CONTINUE
24 SERVING ALL OF THE PEOPLE ALL OF THE TIME. THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH, MAYOR:** THANK YOU. MORRIS GRIFFIN. MORRIS
2 GRIFFIN. YES?

3

4 **MARTIN MARTINEZ:** I'M MARTIN MARTINEZ. I'M THE POLICY DIRECTOR
5 FOR THE CALIFORNIA PAN ETHNIC HEALTH NETWORK OR CPEHN. WE'RE A
6 STATEWIDE ORGANIZATION HEADQUARTERED IN OAKLAND AND I'M HERE
7 ON BEHALF OF OUR L.A. AREA CONSTITUENCY. WE PRIMARILY WORK ON
8 ISSUES RELATED TO THE HEALTH OF COMMUNITIES OF COLOR IN
9 SACRAMENTO AND WE'RE LEADERS IN THE FIGHT TO ADDRESS RACIAL
10 AND ETHNIC HEALTH DISPARITIES AND CULTURAL AND LINGUISTIC
11 ACCESS TO CARE AND WE DON'T NORMALLY GET INVOLVED IN ISSUES AT
12 A COUNTY LEVEL. HOWEVER, WE HEARD REALLY CLEARLY FROM OUR LOS
13 ANGELES CONSTITUENTS HOW IMPORTANT THIS ISSUE IS, HOW
14 IMPORTANT IT IS TO HAVE A FULL SERVICE HOSPITAL AND MEDICAL
15 SCHOOL AT KING/DREW. SO WE LENT OUR NAME AND WANTED TO GET
16 INVOLVED AND WE'VE JOINED THE COALITION FOR HEALTH AND JUSTICE
17 AND WE STRONGLY SUPPORT THE RECOMMENDATIONS THAT HAVE BEEN PUT
18 OUT BY THE COALITION FOR HEALTH AND JUSTICE AND BY COMMUNITY
19 HEALTH COUNCILS AND WE STRONGLY ECHO THE COMMENTS MADE BY
20 COMMUNITY HEALTH COUNCILS. IN PARTICULAR, THAT SERVICES MUST
21 BE BROUGHT UP TO FULL CAPACITY AND THEY MUST BE KEPT IN THE
22 LOCAL AREA. WE'VE CLEARED IDENTIFIED, IN OUR OTHER WORK TO
23 ADDRESS OBESITY AND OTHER HEALTH DISPARITIES, HOW LOCATION CAN
24 IMPACT YOUR HEALTH, WHETHER YOU LIVE OR DIE, QUITE FRANKLY,
25 AND HOW IMPORTANT IT IS. WE ALSO BELIEVE IN OUR WORK AROUND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CREATING ORGANIZATIONAL-- CREATING ORGANIZATIONS THAT ARE MORE
2 CULTURALLY COMPETENT AND ACCOUNTABLE TO THE COMMUNITY AND THAT
3 EFFECTIVELY ADDRESS RACIAL AND ETHNIC HEALTH DISPARITIES.
4 WE'VE RECOGNIZED HOW IMPORTANT IT IS TO HAVE COMMUNITY
5 OVERSIGHT OF ORGANIZATIONS AND SO WE PARTICULARLY ECHO THE
6 COMMENT THAT WE MUST REINSTATE AND DELEGATE CLINICAL AND
7 ADMINISTRATIVE OVERSIGHT TO A LOCAL HOSPITAL ADVISORY BOARD
8 CONSISTING OF HEALTHCARE EXPERTS AND COMMUNITY
9 REPRESENTATIVES. SO, AGAIN, WE STRONGLY SUPPORT THE
10 RECOMMENDATIONS IN THE LETTER THAT WAS SENT TO YOU OUT OF
11 COALITION AND COMMUNITY HEALTH COUNCILS AND THANK YOU FOR YOUR
12 TIME.

13

14 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, MA'AM.

15

16 **LENNETTE HILL:** HI. I'M LENNETTE HILL AND, OF COURSE, AS THE T-
17 SHIRT READS, LET'S SAVE KING/DREW. LET'S NOT DOWNSIZE IT,
18 LET'S NOT CUT IT BACK, LET'S NOT START A PROCESS OF
19 ELIMINATION, BECAUSE WE KNOW WHEN THE CUTS START HAPPENING TO
20 OUR HOSPITALS, THEY USUALLY CLOSE, AND WHEN THEY USUALLY
21 CLOSE, THEY DON'T USUALLY OPEN BACK UP. THAT IS JUST THE
22 LEGACY OF POOR HEALTHCARE SAFETY NET HERE IN THIS GREAT
23 CALIFORNIA STATE I'VE COME TO KNOW AND IT'S HAPPENING ALL
24 AROUND THE COUNTRY BECAUSE OF WHAT? PRIVATIZATION. THE PEOPLE
25 DESERVE BETTER. OF COURSE WE KNOW THIS. WE HAVE A TAX PAYING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PUBLIC THAT HAS NOT BEEN HEARD FOR VERY, VERY LONG TIME NOW
2 AND SO NOW WE'RE AT A STATE OF EMERGENCY WITH OUR HEALTHCARE
3 SAFETY NET, WHICH IS WHAT SUPERVISOR BURKE HAD BEEN SAYING
4 THAT WE HAVE TO HAVE AN EMERGENCY MEETING TO SAVE OUR
5 HEALTHCARE SAFETY NET BECAUSE AS WE YOU KNOW, TERRORISM, T.B.,
6 IT HAS NO BOUNDARIES. THIS IS A VERY MUCH FACT OF LIFE HERE
7 AND I'M HOPING THAT, WITH THE PROP B, THAT WE CAN GET A
8 ITEMIZED REPORT AS TO WHERE OUR TAX DOLLARS HAVE BEEN GOING
9 BECAUSE, WHETHER YOU'RE POOR OR RICH, HEY, YOU'RE GOING TO PAY
10 TAXES AND I THINK THAT WE ARE OWED THAT MUCH AS A COMMUNITY. I
11 HOPE THAT WE DO NOT TRANSFER ANYTHING TO OLIVE VIEW. U.C.L.A.
12 IS ALREADY OVERCROWDED. YOU'RE GOING TO HAVE TO WAIT AT LEAST
13 UNTIL 12 HOURS BEFORE SOMEONE SEES YOU IN THAT EMERGENCY ROOM,
14 SO I JUST THINK WE NEED TO JUST WORK WITH KING AND KEEP IT AND
15 EXPAND ITS SERVICES, EMERGENCY, TRAUMA AND, OF COURSE,
16 OBSTETRIC-- OBSTETRICS, YEAH, AND GYNECOLOGY AND EVERYTHING
17 ELSE THAT A REAL FUNCTIONING HOSPITAL NEEDS, WE NEED MORE
18 CARE, NOT LESS CARE. THE TAXPAYERS DESERVE THAT MUCH AND WE
19 NEED TO RETAIN THOSE JOBS AND, OF COURSE, WE SHOULD CONTINUE
20 AS FAR AS BRINGING THE COMMUNITY BACK INTO THE PROCESS OF THE
21 HOSPITAL, NOT JUST ADMINISTRATORS AND CARPETBAGGERS. THANK
22 YOU. HAVE A BLESSED DAY.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU. LET ME ALSO CALL UP ONCE
25 AGAIN MARIA BENITO. YES?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **MORRIS GRIFFIN:** TO THE CHAIR, MEMBERS OF THE BOARD, I'M MORRIS
3 GRIFFIN, BIG MONEY GRIFF, COMMUNITY ACTIVIST AND, SINCE THE
4 TAKEOVER IS COMING TO ITS EXISTENCE, I'VE BEEN ON THE FRONT
5 LINE TRYING TO HELP US HELP EACH OTHER HELP OURSELVES AND
6 TRYING TO UNDERSTAND HOW WE CAN RESOLVE THIS PROBLEM. AND NOW
7 I'M SEEING THAT OTHER PROBLEMS ARE EXISTING, SUCH AS THE NAME
8 CHANGE. I'M HERE TODAY TO ASK YOU ALL TO REALLY CONSIDER NOT
9 CHANGING MARTIN LUTHER KING. IF YOU'RE GOING TO DO THAT,
10 PLEASE ADD HARBOR GENERAL AT THE END. WE DON'T WANT TO
11 DISRESPECT THE MAN THAT HAS TAKEN US AND BROUGHT US TO THE
12 POINT WHERE WE'RE DEALING WITH DISCRIMINATION TO ITS HIGHEST
13 LEVEL. WE WANT TO RESPECT THIS MAN. SO LET'S DO WHAT WE NEED
14 TO DO IN TERMS OF MAKING SURE THAT THE MEDIA UNDERSTANDS THAT,
15 IN THE INTERIM OF THIS TAKEOVER, HARBOR IS NOW UNDER-- IS NOW
16 MANAGING THIS HOSPITAL, SO LET'S GIVE THEM THEIR RECOGNITION
17 BUT LET'S DON'T DISRESPECT DR. MARTIN LUTHER KING. IN ADDITION
18 TO THAT, WE'VE LOST, IN THE STATE OF CALIFORNIA, OVER 44
19 HOSPITALS. 10 OF THEM HAS BEEN IN LOS ANGELES. THIS IS A
20 DISGRACE. IF SOMETHING WAS TO HAPPEN TO US TODAY, WE WOULD NOT
21 HAVE A PLACE TO GO TO WHERE WE COULD BE RECEIVED AND RECEIVE
22 THE KIND OF EMERGENCY THAT WE NEED. I'M GETTING REPORTS FROM
23 VARIOUS PEOPLE WHO VISIT KING NOW THAT THEY'RE IN THERE FOR A
24 HALF A DAY. SO HELP ME UNDERSTAND, HELP US UNDERSTAND, HOW IS
25 IT THAT, IN THIS INTERIM OF TAKING OVER, THAT WE'RE STILL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVING PROBLEMS OF BEING SERVICED? THIS YOUNG LADY TOLD ME
2 THAT SHE CAME IN, GLORIA MOLINA AND SUPERVISOR YVONNE
3 BRATHWAITE- BURKE, SHE HAD A EARRING ENLARGED IN HER NOSE AND
4 THAT IT HAD PERSIST THROUGH AND SO IT CAUSED A GREAT DEAL OF
5 PAIN IN HER NOSE TO WHERE SHE WAS HIT, SHE WAS HIT AND SO NOW
6 THE NEEDLE PORTION WAS IN HER LIP AND IT WAS SWELLED UP AS BIG
7 AS YOU COULD IMAGINE A BEETLE OR A BUMBLE BEE WOULD DO TO
8 ONE'S LIP.

9

10 **SUP. ANTONOVICH, MAYOR:** OKAY.

11

12 **MORRIS GRIFFIN:** SHE SAT IN THERE FOR ALMOST A HALF A DAY JUST
13 TO BE SERVICED. WE THINK THAT'S HORRIBLE. WE THINK THAT'S
14 DEPLORABLE, DISRESPECTFUL. SO I'M JUST ASKING THAT, IN THIS
15 TAKEOVER, PLEASE DO THAT MUCH, IF NOTHING ELSE.

16

17 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

18

19 **MORRIS GRIFFIN:** THANK YOU.

20

21 **SUP. ANTONOVICH, MAYOR:** MARIA. DO WE NEED A TRANSLATOR?

22

23 **(VOICE OF INTERPRETER):** GOOD AFTERNOON. MY NAME IS MARIA. I'VE
24 BEEN LISTENING TO EVERYTHING THAT PEOPLE HAVE TALKED ABOUT
25 THIS ISSUE AND THEY'RE WELL PREPARED. I'M NOT. I JUST WANT YOU



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO HEAR THAT I'M ONE OF THOSE PEOPLE THAT WANDER AROUND
2 WORRIED WHAT'S GOING TO HAPPEN TO THIS HOSPITAL.

3

4 **MARIA JACINTO:** (SPEAKING SPANISH).

5

6 **(VOICE OF INTERPRETER):** ALL THOSE HOSPITALS THAT SHE JUST
7 MENTIONED, THEY'RE ANNOUNCING THAT THEY WILL BE CLOSING THEIR
8 EMERGENCY SERVICES. THESE TYPE OF ANNOUNCEMENTS AS FAR AS THE
9 EMERGENCY SERVICES IS WORRYING AND PANICKING EVERYBODY IN THE
10 COMMUNITY. WE DON'T KNOW WHERE WE WILL BE TAKEN CARE OF ANY
11 MORE. WE DEPEND ON YOUR SUPPORT AND WE THANK YOU FOR YOUR
12 SUPPORT TO THESE ISSUES. THANK YOU VERY MUCH.

13

14 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THAT CONCLUDES THE NUMBER
15 OF INDIVIDUALS WHO HAVE SIGNED UP TO SPEAK ON THIS TOPIC BUT
16 JUST ONCE AGAIN, TO REITERATE, WHY WE ARE WHERE WE ARE TODAY.
17 WE ARE WHERE WE ARE TODAY IS BECAUSE THE HOSPITAL FAILED THE
18 ABILITY TO DELIVER QUALITY SERVICES. PATIENTS-- SOME PATIENTS
19 DIED, SOME PATIENTS HAD INFERIOR MEDICAL TREATMENT PROVIDED TO
20 THEM. AS A RESULT OF THAT, THEY LOST THEIR ACCREDITATION.
21 THEIR ACCREDITATION WAS LOST UPON THEIR PERFORMANCE. SINCE
22 THAT ACTION HAS BEEN TAKEN, NEARLY 40 DOCTORS HAVE BEEN FIRED
23 OR RESIGNED. NEARLY 250 EMPLOYEES HAVE BEEN FIRED AS A RESULT
24 OF THE INABILITY OF PROVIDING SERVICE TO THE COMMUNITY. SO
25 WHEN WE HEAR INDIVIDUALS SAYING WE NEED TO KEEP IT OPEN AS IS,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE'RE TALKING ABOUT RETAINING THE STATUS QUO AND GIVING THAT
2 COMMUNITY, WHERE THAT COMMUNITY HOSPITAL IS LOCATED, INFERIOR
3 MEDICAL SERVICE. THERE IS A DIRECTION, WHEN PRESIDENT BUSH WAS
4 ELECTED, THAT WE WOULD NO LONGER PROVIDE BAIL-OUT MONEY FOR
5 HOSPITALS THAT FAILED ACCREDITATION. AS A RESULT OF THAT, WE
6 HAD TO INCREASE THE STANDARDS. THOSE STANDARDS ARE BEING MET
7 TO ENSURE THAT PEOPLE, REGARDLESS OF THEIR ECONOMIC STATUS,
8 WILL BE AFFORDED QUALITY CARE IN THE MEDICAL FACILITY THAT'S
9 RECEIVING FEDERAL MONEY. THAT'S A STANDARD THAT EVERYBODY CAN
10 BENEFIT BY. JUST BAILING OUT AN INFERIOR MEDICAL FACILITY IS
11 NOT BENEFICIAL TO THE PATIENT OR TO THE TAXPAYER. WE ARE WHERE
12 WE ARE TODAY BECAUSE THE PRESIDENT AND MEMBERS OF CONGRESS AND
13 THE STATE LEGISLATURE AND THE GOVERNOR HAVE WORKED TO ENSURE
14 THAT WE WILL CONTINUE RECEIVING THE FUNDING AS WE DO A
15 RESTRUCTURING OF THIS FACILITY. IT'S A RESTRUCTURING THAT IS
16 DONE AS A RESULT OF THE RESULTS OF THE PAST FAILURES. AND,
17 THROUGH THIS RESTRUCTURING, WE HOPE TO ENSURE THAT QUALITY
18 CARE WILL BE GIVEN TO PEOPLE OF ALL RACES, COLORS AND CREEDS
19 AND ECONOMIC STATUS. THAT'S WHERE WE ARE TODAY. DR. CHERNOFF
20 HAS WORKED WITH THE COMMUNITY. WE HAVE TO COMMEND HIM FOR HIS
21 LEADERSHIP IN BRINGING FORTH A PROPOSAL THAT'S BEFORE THE
22 BOARD IN WHICH THE BOARD HAS DISCUSSED. IT MAY HAVE
23 SHORTCOMINGS BUT IT'S A WAY OF PROVIDING SERVICE FOR THE
24 COMMUNITY AND THAT'S WHY WE ARE WHERE WE ARE TODAY. AND WE
25 APPRECIATE THE PUBLIC COMING FORWARD, SHARING THEIR VIEWS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THOSE VIEWS WILL BE CONSIDERED BY THE DEPARTMENT AS WE MOVE
2 FORWARD TO ENSURE THAT WE DO HAVE A QUALITY CARE IN THE
3 COMMUNITY THAT'S BEING SERVED. DR. CHERNOFF? SUPERVISOR MOLINA
4 AND SUPERVISOR KNABE. I'M SORRY.

5

6 **SUP. MOLINA:** LET ME THANK A LOT OF THE SPEAKERS THAT CAME
7 TODAY. I THINK THAT MANY OF YOU RECOGNIZE AND UNDERSTAND THE
8 DILEMMA THAT WE'RE IN AND, OBVIOUSLY, WE ARE VERY FORTUNATE TO
9 HAVE RECEIVED THIS LETTER OF EXTENSION FROM C.M.S. AND IT IS
10 GOING TO BE TOUGH TO EVEN MEET THAT STANDARD BY MARCH. WE'RE
11 GOING TO MAKE THAT EFFORT BUT YOUR CONCERNS, YOUR ISSUES THAT
12 ARE BEING RAISED ARE SOMETHING THAT WE ARE WELL AWARE OF AND
13 ARE CONCERNED; THE FACT THAT THERE ARE NOT ENOUGH BEDS, THE
14 FACT THAT THE ACCESS ISN'T AS GREAT AS IT SHOULD BE, THE FACT
15 THAT MANY OF THE SPECIALTIES ARE BEING TAKEN OUT AND THE FACT
16 THAT THERE IS STILL GOING TO BE A BACKLOG IN MANY OF THOSE
17 AREAS. AS WE PROCEED THROUGH THIS METRO PLAN AND AS WE
18 IMPLEMENT IT, I THINK THERE ARE MANY THINGS THAT WE NEED TO
19 KEEP WATCH ON AS THIS PLAN IS TAKEN INTO-- IS PUT IN PLACE.
20 BUT I THINK THAT, AT THE SAME TIME, WE HAVE TO RECOGNIZE AND
21 UNDERSTAND THAT WE'VE BEEN GIVEN AN OPPORTUNITY TO REBUILD AND
22 RESTRUCTURE AND WE'RE GOING TO TAKE ADVANTAGE OF IT. WHILE IT
23 ISN'T AT THE VERY, VERY BEST THAT WE CAN DO, IT IS GOING TO BE
24 THE KIND OF PLAN THAT AT LEAST IS GOING TO LEAVE IN PLACE A
25 HOSPITAL. IT IS GOING TO LEAVE IN PLACE AN EMERGENCY ROOM AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOPEFULLY, FROM THERE, CONTINUE TO BUILD FORWARD. IF WE CAN
2 MEET OUR DEADLINES AND CONTINUE TO MAINTAIN A STANDARD OF
3 CARE, IT IS GOING TO BE ACKNOWLEDGED AND AUTHORIZED BY C.M.S.
4 AS WELL AS THE COMMUNITY. SO WE HAVE A LOT OF WORK AHEAD OF US
5 BUT I DON'T WANT TO LET THE COMMUNITY DOWN FROM THE STANDPOINT
6 OF THE KIND OF INPUT THAT THEY ARE PROVIDING. I THINK THAT THE
7 ISSUE OF THE PARTNERSHIP WITH THE COMMUNITY, PARTICULARLY MANY
8 OF OUR P.P.P.S, IS A VERY SIGNIFICANT ONE, I THINK THE ISSUES
9 OF THE KIND OF IMPACT THAT IT'S GOING TO HAVE IS SOMETHING
10 THAT WE'RE GOING TO ASK DR. CHERNOFF TO CONTINUE TO EVALUATE.
11 THIS PLAN IS NOT PERFECT BUT IT IS THE BEST PLAN WE HAVE IN
12 PLACE AT THIS VERY MOMENT AND AND UNLESS UNDER SOME KIND OF
13 MIRACLE THAT SOMETHING ELSE COULD BE PUT IN PLACE BUT, AT THIS
14 POINT IN TIME, WE REALLY HAVE VERY FEW OPTIONS AVAILABLE TO
15 US. I WOULD JOIN WITH SOME OF THE SPEAKERS IN TRYING TO FIND A
16 WAY THAT WE WOULD KEEP THE HOSPITAL'S NAME IN PLACE FIRST. I
17 THINK THERE'S NOTHING WRONG WITH CALLING IT MARTIN LUTHER KING
18 HOSPITAL AS IS. I THINK, WHETHER IT'S AFFILIATED OR WHETHER
19 YOU PUT IT IN PARENTHESES THAT IT'S HARBOR-U.C.L.A. IS FINE
20 BUT I THINK THAT THE COMMUNITY HAS ALWAYS APPRECIATED THAT
21 HOSPITAL BEING THERE. THERE'S NO DOUBT THAT, AT TIMES, THEY
22 PROBABLY WISHED IT WOULD HAVE HAD BETTER CARE. I THINK WE ALL
23 DO. BUT I THINK IT'S VERY IMPORTANT FOR A COMMUNITY TO HAVE
24 SOME KIND OF CONTINUITY AND THAT HOSPITAL HAS PROVIDED AN
25 AWFUL LOT OF CARE FOR MANY, MANY PEOPLE IN THAT COMMUNITY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THERE ARE MANY THINGS THAT IT NEEDS TO CHANGE, THERE IS NO
2 DOUBT, BUT I THINK UNDER THIS PLAN THAT DR. CHERNOFF HAS
3 PRESENTED TO US HAS THE MOST HOPE OF HOW WE CAN PUT BACK INTO
4 PLACE THE KIND OF INTEGRITY OF HEALTHCARE THAT WE SHOULD BE
5 PROVIDING, TRYING TO MAXIMIZE ACCESS AND TRYING TO CONTINUE TO
6 MEET THE NEEDS THAT ARE CHALLENGING OUR SYSTEM EVERY SINGLE
7 DAY, NOT JUST AT THIS HOSPITAL BUT AT ALL OF OUR HOSPITALS IN
8 LIGHT OF THIS INCREASING PROBLEM THAT WE HAVE WITH MORE AND
9 MORE PEOPLE NOT HAVING ANY KIND OF HEALTHCARE COVERAGE AND SO
10 CONSEQUENTLY HAVING TO BE, AS A RESULT, WE'RE HAVING TO TAKE
11 OVER THOSE KINDS OF RESPONSIBILITIES. I HOPE THAT EVENTUALLY
12 THE STATE LEGISLATURE AND THE FEDERAL GOVERNMENT ARE GOING TO
13 ENGAGE IN SOME VERY, VERY REAL MEANINGFUL DISCUSSIONS ABOUT
14 HOW TO TRANSFORM THE SYSTEM AND MAKE IT MORE EFFECTIVE IN THE
15 LONG RUN. THE WAY WE ARE OPERATING, WE ARE ON OUR WAY,
16 UNFORTUNATELY, TO A HUGE DEFICIT. IT'S LARGE NOW BUT IT'S
17 GETTING LARGER EVERY SINGLE DAY AND WE HAVE TO RECOGNIZE THAT
18 THIS CRISIS RIGHT NOW IS IMMEDIATELY HERE BUT THAT POTENTIALLY
19 WE HAVE A MUCH LARGER CRISIS THAT MIGHT AFFECT ALL OF OUR
20 ENTIRE HOSPITAL SYSTEM, SO WE NEED TO KEEP THAT IN MIND BUT I
21 DO WANT TO-- APPRECIATE THE COMMUNITY FOR COMING OUT TODAY. I
22 THINK WE'RE LISTENING TO ALL OF YOUR CONCERNS AND TRYING TO
23 FIND THOSE WAYS BUT I HOPE THAT YOU CAN BE PATIENT WITH US AS
24 WELL. MY ENDORSEMENT OF THIS PLAN, AND I THINK THE ENDORSEMENT
25 OF THE COMMUNITY FOR THE MOST PART IS THE ONLY HOPE THAT WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVE IN ORDER TO KEEP MARTIN LUTHER KING HOSPITAL ALIVE AND
2 HOPEFULLY EXPANDING. AND SO WE'RE GRATEFUL FOR IT BUT IT IS
3 SOMETHING THAT WE'RE GOING TO HAVE TO KEEP AN EYE ON AS WE
4 CONTINUE TO IMPLEMENT THIS PLAN.

5

6 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE.

7

8 **SUP. KNABE:** THANK YOU, MR. MAYOR. I THINK ONE OF THE THINGS
9 THAT DR. CHERNOFF HAS MADE A STRONG POINT OF THROUGHOUT THIS
10 ENTIRE PROCESS IS THAT THIS IS A WORK IN PROGRESS BUT ALSO WE
11 HAD TO BE VERY SPECIFIC IN A VERY SHORT PERIOD OF TIME TO GET
12 SOME APPROVAL OR SOME EXTENSION FROM C.M.S. AND I THINK
13 NOTHING SHORT OF A MIRACLE HAPPENED WITH WHAT WE'RE ABLE TO DO
14 IN THAT SHORT PERIOD OF TIME AND ONCE AGAIN TO DR. CHERNOFF
15 AND THE STAFF, A HEARTFELT THANK YOU FOR THAT, BECAUSE, AS WE
16 ALL KNOW, THE REAL WORK HAPPENS RIGHT NOW, BUT WE STILL HAD TO
17 GET TO THE POINT WHERE WE ARE TODAY. AND I THINK, YOU KNOW,
18 IT'S, AS SUPERVISOR MOLINA HAS STATED BEFORE AND WE WERE GOING
19 THROUGH THIS PROCESS A FEW WEEKS AGO, THE OTHER OPTION
20 CLEARLY, IF WE'RE NOT SUCCESSFUL, WAS CLOSURE, AND I THINK
21 WE'RE ALL RESPECTFUL OF WHY THIS HOSPITAL HAS CREATED, HOW IT
22 WAS CREATED BUT ALSO IT HAS BECOME MORE THAN JUST A COMMUNITY
23 HOSPITAL, IT'S BECOME AN IMPORTANT PART OF OUR SAFETY NET THAT
24 WE'RE RESPONSIBLE FOR, AND SO I THINK WE WORK TOGETHER TO TRY
25 TO GET TO THIS POINT. WE HAD THE SHORT-TERM RESPONSIBILITY OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PUTTING SOMETHING IN PLACE THAT C.M.S. WOULD BE RESPECTFUL OF
2 AND SUPPORTIVE OF BUT LONG-TERM WE ALSO HAVE THESE OTHER
3 GOALS, BUT, YOU KNOW, ONE SMALL STEP AT A TIME. SO I THINK
4 THAT, AS WE MOVE FORWARD, IT'S REALLY IMPORTANT THAT WE WORK
5 TOGETHER. AS WE SAY THANK YOU TO THE MEMBERS OF THE COMMUNITY
6 THAT CAME DOWN TO TESTIFY TODAY, WE ALSO THANKED THEM AT THE
7 END OF THE DAY HOPEFULLY AS WE GO THROUGH THIS PROCESS,
8 THEY'LL BE SHOULDER TO SHOULDER AS WELL. SUPERVISOR MOLINA AND
9 I WERE SORT OF SAYING ON THE SIDE, THE ONE THING I THINK
10 THAT'S IMPORTANT, A COUPLE COMMENTS WERE MADE ABOUT THE LENGTH
11 OF A STAY IN AN EMERGENCY ROOM BEING DISRESPECTFUL. YOU KNOW,
12 I JUST-- YOU KNOW, IT'S NOT JUST AN M.L.K. ISSUE AS IT RELATES
13 TO E.R. WAITS AND IT'S NOT JUST A MATTER OF BEING UNINSURED OR
14 HAVING INSURANCE. WE HAD A FRIEND THAT WE TOOK TO A HOSPITAL
15 AND MY WIFE AND I WERE WITH HER AT 8:30 AT NIGHT. SHE FINALLY
16 SAW A DOCTOR AT 3:30 IN THE MORNING AND SO IT'S SOMETHING THAT
17 CROSSES, YOU KNOW, THE WHOLE SPECTRUM OF HEALTHCARE. YOU CAN
18 HAVE THE BEST INSURANCE IN THE WORLD, BECAUSE ON ADDITION TO
19 CLOSING HOSPITALS THAT WAS MENTIONED IS THE CLOSURE OF E.R.S
20 AND IF THE E.R. AT M.L.K. WERE CLOSED AS WELL AS AT FREEMAN,
21 THAT'S 90,000 VISITS A YEAR THAT WOULD IMPACT AN OVERSTRESSED
22 SYSTEM ALREADY, SO WE NEED TO MOVE FORWARD. IT'S GOING TO BE
23 DIFFICULT BUT I THINK, YOU KNOW, WE'VE GOT THIS FAR IN A SHORT
24 PERIOD OF TIME. I THINK THE NEXT STEPS ARE BIG AND WE JUST
25 NEED TO WORK TOGETHER TO MAKE IT HAPPEN.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

3

4 **SUP. BURKE:** I REALLY APPRECIATE THE TIME AND EFFORT THAT
5 PEOPLE HAVE PUT INTO THIS. OBVIOUSLY, A TREMENDOUS DEDICATION
6 TO THE HOSPITAL. I AGREE WITH SUPERVISOR MOLINA THAT WE NEED
7 TO MOVE FORWARD TO MAINTAIN THE NAME SO THAT PEOPLE CAN
8 RECOGNIZE WHERE IT IS, TO RECOGNIZE THE HISTORY AND ALL OF
9 THOSE THINGS AND I THINK THAT WE SHOULD MOVE FORWARD TO LOOK
10 AT THAT NEXT WEEK. I ALSO AM VERY CONCERNED THAT WE DO
11 WHATEVER WE'RE GOING TO DO IN A TIMELY MANNER AND THAT WE, AT
12 THE SAME TIME, KEEP LOOKING AT SOME OF THOSE ISSUES THAT HAVE
13 BEEN RAISED THAT RELATE TO THE LONG-TERM FUTURE BUT WE CAN'T
14 ALLOW OUR DESIRE TO CORRECT EVERYTHING TO PREVENT US FROM
15 MAINTAINING THE HOSPITAL. WE HAVE TO KEEP THAT HOSPITAL OPEN.
16 UNFORTUNATELY, WE ARE RESPONDING TO C.M.S. IT'S NOT A MATTER
17 OF WHAT WE WANT TO DO. WE HAVE TO TRY TO WORK WITH THEM AND
18 GET THEIR APPROVAL AND THEIR AGREEMENT AS WE MOVE FORWARD IN
19 WHATEVER WE PROPOSE IMMEDIATELY AND SOMEHOW I GOT THE
20 IMPRESSION THAT SOME PEOPLE BELIEVE WE HAVE 'TIL MARCH TO DO
21 SOMETHING. BY MARCH, IT HAS TO BE OPERATIVE, THE WHOLE MERGER
22 OR WHATEVER WE'RE DOING, HAS TO BE IN OPERATION BY MARCH FOR
23 THEM TO LOOK AT IT TO SEE IF IT, IN FACT, MEETS THE CRITERIA
24 THAT THEY HAVE ESTABLISHED. SO WE CAN'T SIT AROUND AND WAIT
25 UNTIL MARCH TO GET TOGETHER OUR PLAN. THE PLAN HAS TO BE DONE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NOW, WE HAVE TO START MOVING FORWARD, AND I'M CONVINCED THAT,
2 ONCE WE GET GOING AND STARTING ON THIS, WE CAN THEN ADDRESS
3 EACH ONE OF THESE CONCERNS THAT PEOPLE HAVE, CONCERNS AS IT
4 RELATES TO TIMING, CONCERNS AS IT RELATES TO HOW VARIOUS
5 DEPARTMENTS FUNCTION AND THE NUMBER OF PEOPLE THAT ARE
6 INVOLVED, THE NUMBER OF STAFF IN EACH ONE OF THOSE DEPARTMENTS
7 BUT FIRST I THINK WE HAVE TO GET SOMETHING THAT WE GET A SIGN
8 OFF ON AND MOVE FORWARD SO THAT THERE IS A REAL ACCEPTANCE OF
9 THE FACT THAT WE'RE SERIOUS AND THAT WE'RE PUTTING INTO EFFECT
10 A PLAN, THEN WE WILL HAVE PLENTY OF TIME, I THINK, TO HAVE
11 INPUT FROM PEOPLE, TO SOLVE ALL OF THESE DIFFERENT THINGS AND
12 ISSUES. I WOULD LIKE TO ASK ONE ISSUE, THOUGH. HAVE WE
13 REDEFINED PEDIATRICS TO INCLUDE 13 AND UNDER AND EVERYONE OVER
14 THAT AS ADULT PATIENTS? I SAW THAT IN ONE OF THE STATEMENTS,
15 THAT, IN JULY, WE DEFINED THAT ANY 13 OR OVER WAS CONSIDERED
16 AN ADULT PATIENT RATHER THAN A PEDIATRIC PATIENT.

17
18 **DR. BRUCE CHERNOFF:** WHERE THIS QUESTION COMES FROM,
19 SUPERVISOR, IS NOT THE HOSPITAL BUT THE STATE ITSELF. THERE IS
20 A TITLE 22 REGULATION, A STATE REGULATION THAT DEFINES A
21 CHILD, IN MY MIND, 13 OR OVER, AS AN ADULT AND NOT TO BE
22 HOUSED ON A PEDIATRIC WARD, WHICH IS WHAT-- IT WAS NOT A
23 DEPARTMENT-DRIVEN DECISION. IT CAME ACTUALLY FROM A CITATION
24 FROM THE STATE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** I SEE. ALL RIGHT. I JUST WANTED TO CLARIFY THAT
2 BECAUSE IT'S THE FIRST I'D HEARD OF THAT BUT THANK YOU VERY
3 MUCH FOR YOUR HARD WORK AND I THINK IT'S VERY IMPORTANT TO
4 BRING ALL OF THE STAKEHOLDERS, JUST AS YOU MET WITH THE
5 COMMUNITY PEOPLE, TO MEET WITH THE STAKEHOLDERS, TO MEET WITH
6 THEM BUT I KNOW THAT YOU HAVE A LOT ON YOUR TABLE AND YOU'VE
7 GOT TO GET SOME OF THIS DONE, BUT, AT THE SAME TIME, SET ASIDE
8 SOME TIME TO MEET WITH THEM, AND I HOPE THAT PEOPLE ARE
9 UNDERSTANDING OF THE TIME FRAME, THAT EVERYONE WON'T ASK YOU
10 TO SPEND A HALF DAY IN SITTING DOWN TALKING TO THEM ABOUT
11 THEIR CONCERNS. WE'VE HAD THIS HEARING, EVERYONE'S HAD A
12 CHANCE TO VOICE THEIR CONCERNS AND THEIR OPINIONS. I THINK IT
13 WAS VERY GOOD OF YOU TO MEET WITH SOME OF THE COMMUNITY PEOPLE
14 FOR FOUR HOURS. MY EXPECTATION IS THAT YOU WOULD MOVE FORWARD,
15 THAT YOU WOULD MEET WITH THEM BUT TO SAY THAT EVERY GROUP,
16 YOU'RE GOING TO SET ASIDE A HALF DAY, I DON'T THINK THAT
17 THAT'S REASONABLE. I THINK THAT YOU HAVE TO MOVE FORWARD WITH
18 THIS AND GET IT GOING AND SOLVE SOME OF THESE ISSUES, SOME OF
19 THESE VERY TECHNICAL ISSUES BUT, AT THE SAME TIME, SET UP SOME
20 TIME TO MEET WITH THE STAKEHOLDERS OR HAVE SOMEONE WITHIN YOUR
21 STAFF THAT'S INVOLVED IN MEETING WITH THEM AND MAKING SURE
22 THAT THERE'S INPUT AS WE MOVE FORWARD. BUT CONGRATULATIONS SO
23 FAR. IT'S GOING VERY WELL.

24

25 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SUPERVISOR YAROSLAVSKY.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** I JUST HAVE A QUESTION. WHAT IS THE REASON
3 THAT WE CAN NOW CLOSE THE PEDIATRICS AND THE OB/GYN THAT WE
4 COULDN'T CLOSE IT LAST TIME? WHAT WAS THE REASON WE COULDN'T
5 CLOSE IT LAST TIME AND HOW HAS THAT BEEN ADDRESSED THIS TEAM?

6

7 **DR. BRUCE CHERNOFF:** SUPERVISOR, IT'S PART OF WHY THE COMPLETE
8 CLOSURE OF PEDIATRICS, AS LAID OUT AS A POTENTIAL OPTION IN
9 BEILENSON BUT NOT AS AN ABSOLUTE AND THE REASON IS THAT THE
10 DSH FUNDING FOR THE HOSPITAL IS LINKED TO THE OBSTETRIC
11 SERVICES, NOT PEDIATRICS. OBSTETRICS. THE LANGUAGE IN THE
12 STATE CODE IS-- IT JUST SAYS YOU HAVE TWO OBSTETRICIANS ON
13 STAFF AND IN MANY WAYS VERY GENERAL. IT DOESN'T SAY WHAT KIND
14 OF A PROGRAM YOU'D ACTUALLY HAVE TO RUN, SO WE HAVE ASKED FOR
15 ADDITIONAL CLARIFICATION FROM THE STATE. LAST YEAR WHEN WE HAD
16 THIS DISCUSSION, SUPERVISOR, THE STATE CAME BACK WITH KIND OF
17 A PRELIMINARY COMMENT RIGHT BEFORE THE HEARINGS. IT WASN'T
18 REALLY DEFINITIVE BUT, GIVEN THAT THEY WERE ASKED TO SAY
19 SOMETHING CLEARLY BECAUSE OF THE PREVIOUS HEARINGS, THEY MADE
20 A STATEMENT. WE HAVE GONE BACK TO ASK FOR CLARIFICATION ON THE
21 NARROW LOW-RISK OBSTETRICAL QUESTION AND WE'VE NOT HEARD BACK
22 FROM THEM YET.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** SO IS THE PLAN DESIGNED TO HAVE THE MINIMAL
2 AMOUNT THAT STILL ALLOWS YOU TO-- OF OBSTETRICS, STILL ALLOWS
3 YOU TO QUALIFY FOR DSH FUNDING? IS THAT THE OBJECTIVE HERE?

4

5 **DR. BRUCE CHERNOFF:** IF NECESSARY, SUPERVISOR, THE PLAN WOULD
6 CONTAIN THAT. THE PLAN'S PREFERENCE IS TO-- WHEN YOU'RE ONLY
7 DELIVERING ONE TO TWO BABIES A DAY, GIVEN OUR CHALLENGE IN
8 CREATING A STABLE HOSPITAL, THE BEST RECOMMENDATION IN THE
9 SHORT-TERM WOULD BE TO MOVE THE ENTIRE INPATIENT OBSTETRICS
10 PROGRAM BUT IF WE NEED TO KEEP A SMALL COMPONENT TO RETAIN DSH
11 FUNDING, WE WILL.

12

13 **SUP. YAROSLAVSKY:** AS FAR AS THE COMMENTS THAT HAVE BEEN MADE
14 AND THE DOCUMENTS THAT HAVE BEEN FILED, THE EIGHT VOLUMES THAT
15 WERE PUT ON THE DESK HERE AS WELL AS THE CD ROM, HAVE YOU HAD
16 A CHANCE TO REVIEW THAT?

17

18 **LEELA KAPUR, COUNSEL:** SUPERVISOR, YES, WE HAVE REVIEWED MOST
19 OF THOSE DOCUMENTS. IF YOUR BOARD WOULD LIKE TO MOVE ON THE
20 RECOMMENDATION TODAY, I WOULD LIKE TO SPEND A FEW MINUTES
21 GOING OVER SOME OF THE COMMENTS THAT WERE MADE IN THOSE
22 DOCUMENTS IN A GENERAL FASHION. IF YOU'RE GOING TO CONTINUE
23 THE RECOMMENDATION UNTIL WEDNESDAY, THEN IT WOULD BE MORE
24 IMPORTANT FOR US TO JUST CONTINUE OUR CONVERSATIONS WITH DR.
25 CHERNOFF SO HE CAN BRING ANY ISSUES TO YOU ON WEDNESDAY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** HAVE YOU HAD A CHANCE TO LOOK AT THE LARK
3 GALLOWAY GILLIAM LETTER THAT I REFERENCED AND SHE CIRCULATED?

4

5 **DR. BRUCE CHERNOFF:** JUST BRIEFLY, SUPERVISOR. NOT IN ANY
6 SIGNIFICANT DETAIL SINCE MY FIRST PRESENTATION TO YOU.

7

8 **SUP. YAROSLAVSKY:** I DON'T HAVE A PROBLEM IF IT'S OVER UNTIL
9 WEDNESDAY, I DON'T HAVE A PROBLEM DOING IT TODAY BUT I WOULD
10 LIKE TO GET AN ANSWER TO HER LETTER TODAY, AT LEAST SOME KIND
11 OF RESPONSE, ASIDE FROM WHATEVER LEELA HAS-- MUCH OF THE
12 DOCUMENTATION I GATHER IS THE SAME AS WE HAD LAST TIME. BUT
13 THIS-- THERE WERE SOME SPECIFIC COMMENTS THAT WERE MADE ABOUT
14 YOUR PLAN THAT I WOULD LIKE YOU TO ADDRESS. JUST, YOU HAVE THE
15 LETTER IN FRONT OF YOU. I DON'T KNOW IF YOU DO.

16

17 **DR. BRUCE CHERNOFF:** IT HAS MANY, MANY POINTS, SUPERVISOR. I
18 WOULD MAKE A COUPLE OF GENERAL COMMENTS BASED ON MY INITIAL
19 REVIEW. ONE IS THAT, IN MULTIPLE PLACES, IT BRINGS UP THE
20 ISSUE OF HAVE WE CORRECTED THE DEFICIENCIES THAT WERE FOUND IN
21 THE SURVEY, AND THE ANSWER TO THAT QUESTION IS, YES, THE 2567
22 THAT WAS MADE PUBLIC, THE RESPONSE TO THE 2567 THAT WAS MADE
23 PUBLIC A COUPLE OF WEEKS AGO OUTLINES THOSE AREAS WHERE, IF
24 THE FACILITY ACTUALLY DISAGREED OR HAD ISSUES WITH THE
25 FINDINGS, THEY DOCUMENTED THOSE BUT, TO THE EXTENT THAT THEY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AGREED WITH THE FINDINGS, THE CORRECTIVE ACTIONS HAVE BEEN PUT
2 IN PLACE. AND I'VE ASKED FOR SOME OF MY STAFF, NOT K.D.M.C.
3 STAFF BUT MY H.S.A. STAFF GO OUT AND INDEPENDENTLY VERIFY THAT
4 THOSE CORRECTIONS ARE IN PLACE BECAUSE I THINK THAT'S VERY
5 IMPORTANT. SO THERE'S A BODY OF QUESTIONS AROUND, HOW DO WE
6 KNOW THE DEFICIENCIES HAVE BEEN ADDRESSED? THOSE ARE A VALID
7 SET OF QUESTIONS AND, AT A HIGH LEVEL, THAT'S THE ANSWER TO
8 IT.

9

10 **SUP. YAROSLAVSKY:** HOW ABOUT THE QUESTION ON THE FIRST PAGE OF
11 HER LETTER WHERE SHE SAYS, "ACCORDING TO THE PLAN, THE STAFF
12 OF THE 42 NEW BEDS AT KING/DREW MEDICAL CENTER IS NOT,
13 QUOTE..." I'M READING FROM HER LETTER NOW, "...REASSIGNED TO
14 HARBOR FOR TRAINING AND ASSESSMENT UNTIL FEBRUARY 1ST, 2007.
15 THE NEW SIMPLER SMALLER K.D.M.C. WILL HAVE BEEN OPEN FOR ONLY
16 30 DAYS..." I THINK IT'S ACTUALLY 60 DAYS, "...WHEN THE
17 EXTENSION EXPIRES. IN THE ABSENCE OF A SECOND EXTENSION BY
18 C.M.S. BEYOND MARCH 31ST, 2007, THE TIME LINE MUST BE REVAMPED
19 IN ORDER THAT COUNTY AND STATE MUST DEVELOP A CONTINGENCY PLAN
20 TO FINANCIALLY SUPPORT KING/DREW MEDICAL CENTER UNTIL SUCH
21 TIME AS IT HAS PASSED THE C.M.S. SURVEY."

22

23 **DR. BRUCE CHERNOFF:** SUPERVISOR, MY RESPONSE TO THAT IS I THINK
24 THAT THE STATEMENT IS CORRECT, THAT THIS IS-- THAT IS A VERY
25 SHORT TIME WINDOW BUT WHERE I DISAGREE WITH IT IS WE DON'T



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NEED TO REVAMP THE TIME LINE. THE TIME LINE IN THE PLAN IS
2 CLEAR, IT'S VERY AGGRESSIVE, AND WE SHOULD LEAVE IT THE WAY IT
3 IS. THE CHALLENGE HERE IS WE NEED TO BE ABLE TO DEMONSTRATE TO
4 THE COMMUNITY, ALL OF YOU, TO THE STATE FOLKS AND, MOST
5 IMPORTANTLY, TO C.M.S. THAT WE'RE HITTING THE MARKS, THE
6 MILESTONES THAT ARE IN THAT PLAN AND I DO THINK THAT AN
7 EXTENSION WILL BE REQUIRED AND I DO THINK THAT THERE WILL BE A
8 PLACE TO ASK C.M.S. AND TO WORK WITH THE STATE AND OTHERS
9 AROUND AN EXTENSION BUT I THINK THE BURDEN OF PROOF IS ON US
10 TO SHOW THAT WE CAN IMPLEMENT AND TO SHOW THAT WE CAN HIT
11 THOSE TIME FRAMES AND THIS IS A PLAN THAT, YOU KNOW, I
12 APPRECIATE YOUR COMMENT, SUPERVISOR KNABE. THIS PLAN REALLY
13 HAS DEVELOPED INCREDIBLY QUICKLY GIVEN THE LIMITED AMOUNT OF
14 TIME THAT WE'VE HAD TO GET IT IN FRONT OF C.M.S. AND THERE
15 WILL BE SOME THINGS THAT WE HAVEN'T EVEN SEEN YET. IT IS A
16 WORK IN PROGRESS. WE'LL BE RESPONSIVE TO THOSE CHANGES AND I
17 THINK, AS LONG AS WE ARE CLEAR AND TRANSPARENT WITH C.M.S.,
18 THAT WE ARE IMPLEMENTING, THAT WE'RE HONEST ABOUT WHEN WE FACE
19 CHALLENGES AND WE SOLVE THEM TIMELY AND COLLABORATIVELY, I
20 THINK IT WILL BE REASONABLE FOR US TO GO FORWARD AND ASK FOR
21 AN EXTENSION.

22

23 **SUP. YAROSLAVSKY:** NOW, IN HER SECOND PAGE, SHE SAYS THAT
24 THERE'S A-- "...OUTSIDE THE KING/DREW PRIMARY SERVICE AREA
25 CONSTITUTE A FINANCIAL STRATEGY." IS THIS A FINANCIAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 STRATEGY, FROM YOUR POINT OF VIEW? IS THIS WHOLE PLAN DESIGNED
2 TO SAVE MONEY FOR THE HEALTH DEPARTMENT OR IS THERE ANOTHER
3 MOTIVE OR AGENDA BEHIND THIS PLAN THAT IS MORE FUNDAMENTAL?

4

5 **DR. BRUCE CHERNOFF:** SUPERVISOR, THIS IS ABSOLUTELY NOT A
6 FINANCIAL STRATEGY. THIS WHOLE PLAN WAS DRIVEN BASED ON THE
7 BEST WAY TO PROVIDE CLINICAL SERVICES. AND IF YOU WANT TO KIND
8 OF GET VALIDATION OF THAT, YOU CAN ASK GARY WELLS, BECAUSE HE
9 GOT THE PLAN VERY LATE IN THE DEVELOPMENT OF IT BECAUSE IT WAS
10 SO FOCUSED ON GETTING THE CLINICAL MAPPING RIGHT IN WHAT ARE
11 VERY CHALLENGING CIRCUMSTANCES. THERE ARE RESOURCES AT
12 KING/DREW MEDICAL CENTER THAT NEED TO BE REARRAYED AND
13 REINVESTED IN THE SYSTEM AND IN THE COMMUNITY. IF WE'RE GOING
14 TO MOVE PATIENTS TEMPORARILY TO HARBOR, WE NEED TO MAKE SURE
15 THAT THE RESOURCES FOLLOW THOSE PATIENTS TO CARE FOR MORE
16 TEMPORARILY TO RANCHO OR OLIVE VIEW. THOSE BEDS AT RANCHO,
17 THOSE BEDS AT OLIVE VIEW, TO THE EXTENT THAT WE PURCHASED BEDS
18 IN THE PRIVATE SECTOR, THEY'RE TEMPORARY. SO, WITH MY BUDGET
19 DEFICIT, AND IN FRONT OF ALL OF YOU, I'M NOT LOOKING TO GROW
20 MY EMPIRE, I'M NOT LOOKING TO BRING 200 NEW BEDS ONLINE BUT
21 THIS IS ABOUT MAKING SURE THAT THERE'S A GOOD TRANSITIONAL
22 PLAN WHERE WE GET THE HOSPITAL TO STABILITY AND THEN TO RETURN
23 THE BEDS BACK TO THAT 114 CENSUS AND, WHEN WE DO THAT, WE WILL
24 TAKE THOSE OTHER BEDS BACK OFF-LINE AND RETURN THOSE RESOURCES
25 TO THE HOSPITAL. ONCE WE PASS TWO CONDITIONS OF PARTICIPATION



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 AND PASS J.C.A.H.O., WELL, GOSH, THE WORLD'S OUR OYSTER. SO IF
2 THERE ARE THINGS WE WANT TO BUILD BACK OR THINGS WE CAN BUILD
3 BACK AT THAT POINT, IT WILL BE MUCH EASIER TO HAVE C.H.P.
4 FUNCTION PROPERLY AT THE SITE BECAUSE WE WILL-- WHEN
5 J.C.A.H.O. RETURNS, WE CAN THEN RUN C.H.P. PROPERLY AT THE
6 SITE BECAUSE WE WILL BE ABLE TO ADMIT CHILDREN AND WOMEN,
7 SHOULD WE CHOOSE TO DO THAT. WE WILL BE IN A DIFFERENT PLACE
8 ONCE WE'VE GOTTEN THROUGH TWO CONDITIONS OF PARTICIPATION AND
9 REGAIN J.C.A.H.O. IS THIS IS BASED ON THE BEST WAY TO DELIVER
10 SERVICES IN A VERY CHALLENGING CIRCUMSTANCE.

11

12 **SUP. YAROSLAVSKY:** ALL RIGHT. I WANTED TO MAKE THAT CLEAR,
13 BECAUSE I WAS SURPRISED TO READ THAT, IN LIGHT OF OUR PREVIOUS
14 CONVERSATIONS. THIS IS NOT ONLY NOT A FINANCIAL PLAN, I THINK
15 THIS PLAN, WE ASSUME, IS GOING TO COST US SOME ADDITIONAL
16 FUNDS, WHICH IS WHY WE HAD SOME TRANSITIONAL COSTS PUT INTO
17 THE ORIGINAL PLAN, WHICH RUFFLED SOME FEATHERS BUT IT WAS--
18 THERE ARE CLEARLY SOME REDUNDANCIES AND THEREFORE ADDITIONAL
19 COSTS THAT ARE GOING TO BE ASSOCIATED WITH THIS PLAN, SO IT'S
20 NOT A COST SAVING PLAN. I THINK, IN THIS ONE RESPECT, THE
21 AUTHOR OF THIS LETTER WAS FIGHTING THE LAST WAR OF TWO YEARS
22 AGO AND THIS IS A DIFFERENT SITUATION. I THINK THAT'S REALLY
23 IMPORTANT BECAUSE, IT ALL, EVERYTHING ELSE FLOWS FROM THAT AND
24 I HAVE NOT SEEN THIS AS A FINANCIAL PLAN AT ALL. IN FACT, I'M
25 A BIT NERVOUS ABOUT THE FINANCIAL IMPLICATIONS OF THIS, (A)



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BECAUSE WE HAVEN'T FULLY VETTED IT WITH YOUR OWN FINANCE
2 PEOPLE AND, (2) BECAUSE COMMON SENSE TELLS ME THAT THE COSTS
3 ARE GOING TO GET DRIVEN UP. WE MAY NOT HAVE A CHOICE IN THE
4 MATTER BUT I THINK THAT'S WHY YOU ASKED FOR THE UP TO 50
5 MILLION IN TRANSITIONAL COSTS, WHICH YOU WALKED AWAY FROM BUT
6 IT WAS FOR A GOOD REASON, IT WASN'T-- IT WASN'T JUST MADE UP
7 OUT OF THIN AIR. I'D LIKE TO HEAR JUST ANY OTHER COMMENTS THAT
8 THE COUNTY COUNSEL HAS IN REVIEWING THE DOCUMENTS. I'D BE
9 PREPARED TO VOTE FOR THIS TODAY.

10

11 **LEELA KAPUR, COUNSEL:** THANK YOU, SUPERVISOR. WE HAVE REVIEWED
12 THE VOLUMES OF DOCUMENTS PROVIDED BY THE ADVOCATES. WHILE THE
13 DOCUMENTS WERE QUITE VOLUMINOUS, I WOULD SAY THAT A
14 SIGNIFICANT AMOUNT OF THEM ARE DOCUMENTS THAT EITHER WERE
15 PRODUCED BY THE COUNTY OR THAT THE COUNTY HAS PREVIOUSLY
16 RECEIVED AND REVIEWED SO THAT MADE OUR REVIEW A LITTLE LESS
17 ONEROUS AT THIS POINT. FOR INSTANCE, THEY INCLUDED THE C.M.S.
18 STATEMENT OF DEFICIENCIES, THEY INCLUDED SOME MEDIA REPORTS,
19 THEY SUBMITTED LETTERS THAT WERE PREVIOUSLY SUBMITTED TO YOUR
20 BOARD RELATING TO OTHER ACTIONS TAKEN AT THE FACILITY OVER THE
21 LAST TWO OR THREE YEARS AND THEY SUBMITTED SEVERAL SETS OF
22 STATISTICS REGARDING HEALTHCARE DEMOGRAPHICS IN THE M.L.K.
23 AREA WHICH THE DEPARTMENT ACTUALLY GENERATED SO DR. CHERNOFF
24 WAS VERY AWARE OF THOSE STATISTICS. THERE WERE SEVERAL WHAT I
25 WOULD CALL THEMES THAT RAN THROUGHOUT THE DOCUMENTS THAT WERE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVIDED, SEVERAL OF WHICH HAVE ALREADY BEEN DISCUSSED WITH
2 YOUR BOARD TODAY OR IN PREVIOUS SETTINGS OR SESSIONS BUT JUST
3 TO REITERATE THEM IN CASE YOU'D LIKE TO ASK DR. CHERNOFF ANY
4 QUESTIONS REGARDING THEM, ONE OF THE PROMINENT CONCERNS THAT
5 WAS RAISED THROUGHOUT THE DECLARATIONS THAT WERE SUBMITTED AND
6 THE OTHER MATERIAL WAS THE TRANSFER OF THE O.B. PEDIATRIC
7 N.I.C.U. FROM M.L.K. TO HARBOR. THERE WERE CONCERNS RAISED
8 THAT HARBOR IS NOT EQUIPPED AT ITS CURRENT STAFFING OR
9 RESOURCE LEVEL TO ACCEPT THAT RESPONSIBILITY AND THAT THAT WAS
10 A CRITICAL SERVICE THAT NEEDED TO BE ADDRESSED. THERE WAS ALSO
11 A DISCUSSION ABOUT TRANSFERRING PATIENTS, PEDIATRIC PATIENTS
12 AND HOW THEY WOULD BE TRANSFERRED FROM M.L.K. TO HARBOR,
13 WHETHER WE WOULD HAVE CRITICAL CARE TRANSPORTS THAT COULD TAKE
14 A PATIENT, A PEDIATRIC PATIENT TO HARBOR. SO THAT WAS ONE
15 THEME. I DON'T KNOW IF YOU'D LIKE DR. CHERNOFF TO ADDRESS IT
16 OR IF YOU'D LIKE ME JUST TO CONTINUE.

17

18 **DR. BRUCE CHERNOFF:** I THINK, MAYOR, SUPERVISORS, WITH RESPECT
19 TO THIS BODY OF QUESTIONS, WE STAFF ALL OF-- WE DON'T HAVE
20 HUGE VOLUMES OF STAFF JUST HANGING AROUND MONITORING EMPTY
21 BEDS, SO WE STAFF LIKE ANY OTHER HOSPITAL DOES, WE STAFF TO
22 PERCEIVED AND TO ACTUAL VOLUME TODAY AND PERCEIVED VOLUME
23 SHIFTS AS SEASON AND TIME OF YEAR AND DATE, DATE OF THE YEAR
24 DICTATE. SO WE WILL BE MAKING APPROPRIATE STAFFING ADJUSTMENTS
25 AND HAVE BEGUN THAT ALREADY TO A DEGREE IN ANTICIPATION AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RANCHO, AT OLIVE VIEW, AT HARBOR FOR THE POTENTIAL NEED TO
2 STAFF DIFFERENTLY AND WE WILL BE LOOKING TO-- WE WILL NEED TO
3 MAKE APPROPRIATE STAFFING ADJUSTMENTS TO PERMIT-- IT'S NOT
4 THAT THE BEDS AREN'T THERE BUT WE NEED FOLKS TO MANAGE THE
5 PATIENTS IN THOSE BEDS AND WE WILL BE MAKING STAFFING
6 ADJUSTMENTS, SO THAT'S-- SO, WITH RESPECT TO THE
7 TRANSPORTATION, I VIEW THE TRANSPORTATION PIECE AS CRITICAL
8 AND, TO MY MIND, THERE ARE TWO SEPARATE AND DISTINCT ELEMENTS
9 OF TRANSPORTATION. ONE IS THE REGULAR TRANSPORTATION OF
10 PATIENTS AND THEIR FAMILIES FOR OUTPATIENT SERVICES OR TO
11 VISIT LOVED ONES IN THE HOSPITAL. WE'VE TALKED A BIT TODAY AND
12 THE PLAN OUTLINES A BASIC FRAMEWORK FOR REGULAR
13 TRANSPORTATION, CERTAINLY BETWEEN HARBOR, M.L.K. AND HARBOR-
14 U.C.L.A. MEDICAL CENTERS. THERE'S A SEPARATE VERY IMPORTANT
15 COMPONENT OF TRANSPORTATION WHICH IS ABSOLUTELY CRITICAL,
16 ABSOLUTELY CRITICAL IN THE TRANSITION, PARTICULARLY AS WE RUN
17 THE SMALLER HOSPITAL AND KEEP THE EMERGENCY DEPARTMENT OPEN
18 BECAUSE YOU DON'T WANT THAT EMERGENCY DEPARTMENT OVERWHELMED
19 WITH PATIENTS AND NO PLACES TO PUT THEM. SO WE'VE STARTED WITH
20 E.M.S. TO PUT APPROPRIATE TRANSPORTATION SERVICES AVAILABLE ON
21 SITE AT THE HOSPITAL, NOT CALLING AN AMBULANCE IN FROM
22 SOMEWHERE ELSE TO COME MOVE SOMEBODY, WHICH IS THE GENERAL WAY
23 WE MOVE PATIENTS AROUND NOW, BUT TO CREATE A SERVICE BASE AT
24 THE HOSPITAL THAT'S THERE AND AVAILABLE WHEN NECESSARY TO
25 TRANSFER PATIENTS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

3

4 **LEELA KAPUR, COUNSEL:** THE OTHER SERVICE THAT WAS SPECIFICALLY
5 MENTIONED IN THE DECLARATIONS AND SOME OF THE OTHER MATERIAL
6 WAS THE PERCEIVED LOSS OF CERTAIN CARDIOLOGY SERVICES AT
7 M.L.K. AND I ASSUME THAT THOSE ARE BEING TRANSFERRED TO HARBOR
8 AS WELL.

9

10 **DR. BRUCE CHERNOFF:** THAT WOULD BE CORRECT.

11

12 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE?

13

14 **SUP. BURKE:** HAVE YOU COMPLETED?

15

16 **LEELA KAPUR, COUNSEL:** NO, I HAVE A FEW OTHER ITEMS. AGAIN, AS
17 WE'VE DISCUSSED AT GREAT LENGTH TODAY AND DR. CHERNOFF JUST
18 ADDRESSED, THERE ARE STRONG CONCERNS IN THE COMMUNITY
19 REGARDING THE TRANSPORTATION OF PATIENTS AND FAMILY MEMBERS
20 AND THE BURDEN THAT WILL BE PLACED ON THE PATIENTS AND THE
21 FAMILY MEMBERS IF THE SERVICES DO NOT STAY WITHIN THE GENERAL
22 M.L.K. AREA, SO THERE IS A LOT OF ENCOURAGEMENT IN THE
23 DOCUMENTS THAT, TO THE EXTENT POSSIBLE, THE COUNTY CONTRACT
24 FOR HOSPITAL BEDS WITHIN THE M.L.K. CATCHMENT AREA. THERE WERE
25 ALSO QUITE A FEW DECLARATIONS AND OTHER MATERIALS SUBMITTED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REGARDING THE NEED FOR ACTUALLY ADDITIONAL SERVICES IN THE
2 AREA. MS. VERA PRESENTED THAT TO YOUR BOARD IN HER TESTIMONY,
3 THAT THEY BELIEVE THAT THE STATISTICS IN THE LITERATURE WOULD
4 INDICATE THAT IT SHOULD ACTUALLY BE MORE SERVICES IN THE
5 M.L.K. AREA AS OPPOSED TO LESS.

6

7 **DR. BRUCE CHERNOFF:** WITH RESPECT TO THOSE ISSUES, I'VE ALREADY
8 BEGUN DISCUSSIONS WITH THE PRIVATE HOSPITALS, THE HOSPITAL
9 ASSOCIATION OF SOUTHERN CALIFORNIA, AND SPECIFICALLY, THE
10 HOSPITALS IN AND AROUND THE CURRENT K.D.M.C. WE WILL NEED TO
11 WORK IN A COLLABORATIVE WAY WITH THE PRIVATE SECTOR. WE ARE
12 COMMITTED TO LOOKING FOR WAYS TO BUY BEDS WITH PRIVATE SECTOR
13 HOSPITALS ON A TRANSITIONAL BASIS. WE THINK THAT'S A VERY
14 IMPORTANT PART OF THE SOLUTION, AND, LIKE I SAID, WE'VE BEGUN
15 THOSE DISCUSSIONS. WE OBVIOUSLY NEED TO NEGOTIATE THEM AT
16 RATES THAT MAKE SENSE AND WE NEED TO HAVE PHYSICIAN GROUPS AT
17 THOSE HOSPITALS THAT WANT TO WORK WITH US BUT THE INITIAL
18 RESPONSE, SUPERVISORS, HAS BEEN INCREDIBLY HEARTENING. THERE
19 IS A REAL COMMITMENT TO WORK WITH US, TO BUILD SOMETHING THAT
20 MAKES SENSE BOTH IN THE TRANSITION AND IN THE LONG TERM AND
21 FOR THAT I'M VERY GRATEFUL. WHAT WAS THE OTHER QUESTION,
22 LEELEA? OH. THE NEED MORE SERVICES QUESTION. YOU KNOW, AS YOUR
23 DIRECTOR, I LOVE TO BUILD PROGRAM, LET A DOCTOR GO, WILL BUILD
24 PROGRAM UNTIL THE COWS COME HOME. BUILDING PROGRAM IS ALL
25 ABOUT THE RESOURCES AVAILABLE TO BUILD THOSE PROGRAMS, THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESPONSIBILITY, BOTH OUR LEGAL AND ETHICAL RESPONSIBILITIES TO
2 BUILD PROGRAM SO I GET IT, I'M ALL FOR IT AT A CONCEPTUAL
3 LEVEL BUT THIS DISCUSSION TODAY IS ABOUT ONE AND ONE THING
4 ONLY. IT'S ABOUT KEEPING A HOSPITAL OPEN ON THE GROUNDS OF
5 K.D.M.C. IT'S NOT A DISCUSSION ABOUT ANYTHING ELSE TODAY
6 BECAUSE, IF WE DON'T FOCUS ON THAT WITH KIND OF LASER-LIKE
7 PRECISION, WE COULD END UP HAVING THE SAME DISCUSSION WITH NO
8 HOSPITAL ON THE GROUNDS, WHICH I THINK WOULD BE KIND OF A
9 FAILURE. REALLY A FAILURE. I THINK THAT ADDRESSING LARGER
10 SERVICE NEEDS IN THIS AND OTHER COMMUNITIES IS IMPORTANT AND
11 DOING THOSE KINDS OF SERVICE MAPPING IS IMPORTANT BUT FIRST
12 THINGS FIRST. FIRST THING IS GETTING A HOSPITAL THAT PASSES
13 CONDITIONS TWICE.

14

15 **LEELA KAPUR, COUNSEL:** AND THEN A FINAL AREA OF SERVICE THAT
16 RAISED QUITE A BIT OF DISCUSSION IN THE DOCUMENTS AND IS A
17 MAJOR CONCERN TO THE COMMUNITY IS THE IMPACT THAT THE
18 METROCARE PLAN WILL HAVE ON NOT JUST THE EMERGENCY ROOM
19 DEPARTMENT AT M.L.K. BUT THE EMERGENCY ROOM DEPARTMENTS
20 THROUGHOUT THE COUNTY, WHICH I KNOW WE'VE ALREADY DISCUSSED IT
21 TO SOME EXTENT TODAY BUT THAT WAS A CONCERN THAT WAS RAISED
22 THROUGHOUT THE DOCUMENTS. IN ADDITION TO THOSE SPECIFIC
23 CONCERNS, THE DOCUMENTS INCLUDED NUMEROUS MEDICAL JOURNAL AND
24 ACADEMIC ARTICLES REGARDING DISCHARGE PLANNING AND
25 TRANSITIONAL CARE, WHICH WE HAVE SHARED WITH THE DEPARTMENT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OBVIOUSLY, THEY HAVEN'T HAD A CHANCE TO READ ALL OF THOSE BUT
2 THEY HAVE LOOKED AT IT AND HAVE ASSURED US THEY CONSIDERED
3 DISCHARGE PLANNING AND TRANSITIONAL CARE IN THEIR PLANNING
4 PROCESS AND WILL DO SO AS THE PROGRAM IS IMPLEMENTED IF IT'S
5 APPROVED BY YOUR BOARD. AND THERE ARE ALSO SEVERAL VOLUMES OF
6 STATISTICAL DATA WHICH ARE SEVERAL YEARS OLD AT THIS POINT
7 BUT, TO THE EXTENT THAT THEY'RE NOT OUTDATED, THE DEPARTMENT
8 WILL CONSIDER-- WILL CONTINUE CONSIDERING THOSE AS THEY
9 CONTINUE THEIR ONGOING PLANNING IN THIS AREA. SO THOSE ARE THE
10 PREDOMINANT THEMES THAT CAME OUT THROUGH THE DOCUMENTS.

11

12 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

13

14 **SUP. BURKE:** I WOULD MOVE AT THIS TIME THAT WE MOVE FORWARD,
15 AND I DON'T KNOW WHAT THE PROPER MOTION IS, THAT WE ADOPT IT
16 TODAY AND THAT WE ALSO ADOPT THE NAME OF M.L.K.-HARBOR WITH
17 THE IDEA THAT, IN FUTURE TIMES, WE WOULD COME BACK TO THAT
18 DECISION AND TO REVIEW IT. SO THAT WOULD BE MY MOTION. I DON'T
19 KNOW HOW IT SHOULD BE WORDED.

20

21 **SUP. ANTONOVICH, MAYOR:** I'LL SECOND THAT AND THEN ANY
22 OBJECTION? IF NOT...

23

24 **SUP. MOLINA:** IS THAT THE RIGHT MOTION?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LEELA KAPUR, COUNSEL:** YOU WOULD BE ADOPTING THE METROCARE PLAN
2 AS OUTLINED IN DR. CHERNOFF'S OCTOBER 17TH LETTER TO YOUR
3 BOARD AND AS DISCUSSED IN DETAIL TODAY WITH THE ADDITION OF
4 THE NAME CHANGE AT THE FACILITY.

5

6 **SUP. BURKE:** I WOULD SO MOVE.

7

8 **SUP. KNABE:** SECOND.

9

10 **SUP. ANTONOVICH, MAYOR:** SO THAT'S A MOTION. WITHOUT OBJECTION,
11 SO ORDERED. THANK YOU, DOCTOR.

12

13 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
14 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
15 CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1, CONFERENCE
16 WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO
17 LITIGATION, TWO CASES, AS INDICATED ON THE POSTED AGENDA. THE
18 NEXT REGULAR MEETING OF THE BOARD OF SUPERVISORS IS WEDNESDAY,
19 NOVEMBER 8TH, 2006, AT 9:30 A.M. THANK YOU.

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2

3 REPORT OF ACTION TAKEN IN CLOSED SESSION ON NOVEMBER 6, 2006

4

5

6

7 CS-1. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION

8 (Subdivision (b) of Government Code Section 54956.9)

9 Significant exposure to litigation (two cases)

10

11 Continued to Wednesday, November 8, 2006 at 9:30 a.m.

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors November 6, 2006,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 12th day of November 2006 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22